

IRAN: A REVOLUTION OUT OF CONTROL?

West to co-ordinate evacuation of beleaguered nationals

BY ANTHONY McDERMOTT

THE UNITED STATES, Britain, France and West Germany are co-ordinating plans for the evacuation of their nationals from Iran. The number of U.S. citizens still in Iran was put by an official yesterday at "as many as 8,000". There are less than 2,000 Britons, of whom about 1,400 are in the capital.

In London, the Foreign and Commonwealth Office would not say that a plan was being drawn up. Advice remained the same as it had been for weeks—that all dependants should leave together with those people without important business. This was said to be advice similar to that given by the U.S. State Department. But it is known that a senior U.S. officer from the U.S.-operated RAF base at Midsland was acting in close co-operation with the British Ministry of Defence.

Reports from Tehran however indicate that all British nationals have been advised to leave, and that they will be ferried out by the RAF as soon as airports were open again.

Turkey said yesterday that it would allow the U.S. to send six 50-seater transport helicopters to Turkey for possible evacuation of U.S. citizens from Iran, but ruled out any idea of U.S. Marines arriving for similar reasons.

The Turkish Foreign Ministry issued a statement after Press reports that 70 marines and six helicopters would be sent to U.S. bases in southern Turkey for use in any evacuation of

Americans from Iran. The reports embarrassed the Turks, who have carefully avoided taking sides in the Iranian crisis.

The U.S. Embassy was also clearly worried that the reports might offend both the Turks, who must be informed of any military movements at U.S. bases, and the new Iranian authorities.

The embassy put out a statement saying it had never asked for Turkish permission to send in marines but had only requested the go-ahead for six helicopters.

According to Tehran radio, Tehran airport has been taken over by civilian militias to stop any corrupt elements leaving the country. Thousands of volunteers were called to the international airport by the radio after reports that two aircraft planned to take off carrying senior army officers and their families.

As long as the airport is closed the prospects for evacuation of foreigners must remain slim. Airports at Abadan and Shiraz in the South—the main oil producing areas—are open, but it would obviously be difficult to transfer a large number of foreigners to those areas.

The pressure to evacuate foreigners has increased in the last few days as the prospects of civil war have grown, and the xenophobic aspects of a newly-emergent and uncertain Islamic republic make themselves apparent.

THE ROAD TO CHAOS

1919: Mohammed Reza, the present Shah, born. Already Iran's oil is an important factor in British foreign policy.

1925: Reza Shah, his father, crowned.

1941: Reza Shah abdicates.

1953: Mohammed Reza Shah briefly in exile after conflict with Dr. Mossahegh following the nationalisation of the oil industry.

1963: White Revolution is approved by referendum. Serious riots by political and religious groups. Shah assumes total power.

1964: Ayatollah Ruhollah Khomeini exiled.

1973: Leap in oil prices following the Arab-Israeli war.

1977 June: First clandestinely circulated open letters from professionals and intellectuals.

1977 October: Student riots return, partly under the influence of President Carter's statements about human rights.

1977 December: The National Front reforms after being banned with other political parties since the 1950s.

1978 January: Committee for Defence of Liberty and Human Rights established.

Many killed in riots in Qom following government-inspired anti-Khomeini Press article.

1978 September: After the imposition of martial law, many hundreds killed on "Black Friday" in Jaleh Square, Tehran.

1978 November: "Burning of Tehran." Military Government appointed under General Gholam-Reza Azhari.

1978 December: Shah appoints Dr. Shahpour Bakhtiari to lead civilian Government.

1979 January: Shah leaves the country.

1979 February: Khomeini returns.

Gunmen by the thousand rule Tehran's streets

BY SIMON HENDERSON IN TEHRAN

TO HAVE a gun in Tehran these days is to have status. Thousands of young men have the Iranian army issue, self-loading rifles, mostly looted in recent days from arsenals but some as good as captured in earlier resistance against the Shah's regime. Some have pistols as well, but others make do with knives, bayonets, hatchets, or Molotov cocktails.

In a nation in which, before the week-end, private arms were not allowed, it is an astonishing sight.

It is these armed groups which control the streets by virtue of their revolutionary power. Many seem content to drive around in cars and trucks showing off their weapons. Others will head for any centre of trouble, as many did yesterday morning when the radio said the army was still holding out in the north of the city and asked for the attackers to be given assistance.

The streets are littered with rubble and burnt-out cars, evidence of the sometimes bitter fighting that took place before the bulk of the army surrendered. But in the mind of some, some organisation of the fighting forces does exist.

The Prime Minister's office is efficiently protected by road blocks several streets from the building. Closer in there are a

comparatively small number of disciplined young men.

At the airport, the *de facto* commander—an Iranian employee of Bell Helicopters—said he had been ordered to keep it shut until Tuesday morning. He listened to a transistor radio in case of countering orders were given, but even his authority seemed doubtful. From behind a barricade, two rifles were pointed at us throughout the conversation.

Armed escort

The secret of moving around Tehran is to have an armed man in the car. A colleague deliberately gave a lift to two such men in order that he might pass quickly through roadblocks. When I was stopped alone near the airport, half the gunmen said I could pass, the rest said not. The day was saved when an Iranian friend, carrying a rifle, emerged from the crowd and jumped into the car. Our passage was henceforth assured.

Unknown to me, my friend Mohammed, aged 36, had been a left-wing guerrilla for the past three months. I had known him only to be the sales manager of a West German electrical concern. He had started

out with one old rifle, he told me, but now had a modern self-loading type, and had captured two more as well as four pistols.

He was no more able than me to differentiate between the various bands of guerrillas. There are thought to be three or four main groups—representing the left wing, an Islamic terrorist group, the Communist Party and ordinary supporters of Ayatollah Khomeini. The dress—combat jacket, blue jeans and a white bandage around the head—is identical.

Mohammed said he would not surrender his gun if ordered to do so by the Ayatollah. He came from the mountains near the Turkish border, he said, and needed it there. The unspoken reason is that some day the left wing may need guns for itself.

Outside the Khomeini headquarters in eastern Tehran, the narrow streets were crisscrossed with armed men or people coming to be issued with arms. A Khomeini official said unconvincedly that weapons were being taken in and only pro-Khomeini serving soldiers were being issued with new guns. "After all, we need an army," he said.

Conceivably, the Iranian revolution could fail if parts of the



Pro-Khomeini forces man a bank in front of the Parliament.

country are not won over to Ayatollah Khomeini. Control of the south-western oilfields in Khuzestan will be important in this respect. So far, reports from the provinces indicate that although some fighting continues most areas are accepting the new regime.

The next stage would appear to be the imposition of revolutionary justice. I saw several senior men from the secret

police, Savak, and a general, being taken into a combined armoury and prison camp at the Khomeini headquarters. Islamic courts are to be set up to try them.

The most persistent questions remaining are whether power can be wrested back from the gunmen, and whether Mr. Medhi Bazargan, the appointed Ayatollah Khomeini, can set up a responsible government.

An ad hoc marriage of Islam and Marxism

BY RICHARD JOHNS, MIDDLE EAST EDITOR

SO FAR the Iranian revolution has defied one old cliché—namely that Islam and Marxism are incompatible. Now that the Pahlavi dynasty has been swept away by an overwhelming tide of popular discontent the question is how the ad hoc marriage of the two ideologies will resolve itself and will the dominant extreme Left move to foment trouble in this highly explosive situation?

At the start of the decade when the Shah and the secret police SAVAK were first confronted by the challenge of urban guerrillas the explanation that the "subversive elements" were "Islamic-Marxists" was treated with bewilderment incredulity. It became clear, however, that a measure of collaboration, if not a synthesis of beliefs, had been forged.

From a practical point of view, both the Islamic and the Marxist opposition have had common denominators. Most fundamentally there has been the overwhelming objective of removing the Shah from power.

They have been united, too, in their opposition to the "exploitation" of their country by foreign powers (or more strictly the West) the influence of the U.S. and the heavy expenditure on sophisticated weaponry at the expense of economic and social development.

Elusively vague

For his part, the Ayatollah Ruhollah Khomeini has seemed happy enough to see various Left-wing factions rally under his banner of liberation without concerning himself with possible contradictions. Perhaps his attitude was summed up by one of his acolytes who was quoted as saying: "If Iranians open their eyes to the ways of the Prophet and Allah, they would forget Marx and Lenin."

Ayatollah Khomeini has been elusively vague in failing to depict how he envisages his Islamic Republic of Iran. In the midst of the present chaos and euphoria it would be rash to predict the form that it might

take. The armed strength of Left-wing elements may distort the evolution of his idealistic vision. Yesterday one guerrilla group claimed to have taken control not only of Tehran but "all towns and villages throughout the country." Whatever the truth of the claim, the Ayatollah has said that all parties will be permitted in an Islamic Republic as long as they do not owe allegiance to a foreign power.

Such a proviso would rule out the old Tudeh Party, the main line Communist group tied to the Soviet Union that gave its backing to Mohammed Nossadegh's nationalist movement in the early 1950s and seemed bent on taking it over. After years of brutal suppression by SAVAK it emerged fully into the open after the Shah's departure last month.

Appreciating the basically religious impetus behind the gathering revolt against the Shah, Moscow gave its approval to Ayatollah Khomeini. It was reflected in an interview with a Hungarian newspaper last

week by Nuraddin Kianuri, First Secretary of the Central Committee of the Tudeh Party. Acknowledging that Ayatollah Khomeini had earned the title of "leader of the political and religious opposition," he declared that the bearded sage deserved the esteem of the entire Iranian revolution.

The Tudeh Party has been above ground for some weeks now but is said to be divided as to whether to commit itself to armed struggles or not.

'Genuine' party

However, in view of the Ayatollah Khomeini's clearly stated principle about the national "Independence of parties," the stated position of the recently founded Communist Party of Iran seems significant. Using the pseudonym Azarun, its secretary-general stressed to the newspaper Ettelaat that it had been necessary to establish a genuine Marxist-Leninist party as the Tudeh was discredited because of Moscow's influence over its affairs. He said the

members were armed but denied they had received training from Palestinian guerrillas. In Russian and Soviet arms had been bought from merchants, he claimed.

The Communist Party of Iran is one of a number of Western-style parties on the extreme Left to have sprouted from the turmoil of the past few months. Others are the Proletarian Workers' Party and other Trotskyite splinters. Among the dozen or so Marxist-Leninist groups, one is even said to be inspired by the Albanian road to socialism.

As a force in the streets, however, far more important is the *fedayin-e-khlaq*, or "Strugglers for the People." Responsible for most of the assassinations to have taken place, they are heavily armed and carry out fighting when the dust settles. Despite the need to pay observance to the Ayatollah Khomeini's purist vision, this group—originating from the era of the urban guerrillas—has already warned explicitly that Islamic intolerance might damage its interests.

OTHER OVERSEAS NEWS

ARUSHA THIRD WORLD CONFERENCE

Nyerere self-reliance call

BY MICHAEL HOLMAN IN LUSAKA

PRESIDENT Julius Nyerere of Tanzania called for the unity of the Third World and the establishment of its own multinational corporations, shipping lines and financial institutions, yesterday when he opened the ministerial conference of the Group of 77 in Arusha, Tanzania.

The group takes its name from the 77 Third World countries which banded together in 1964 to lobby for structural reform of the international trade and monetary system. It has since grown to 117 countries from Africa, Asia and Latin America, of which 81 have sent delegates to the five-day assembly. They are preparing their strategy for the fifth United Nations Conference on Trade and Development (UNCTAD) to be held in Manila, Philippines, next May.

Dr. Nyerere's appeal, which included a frank analysis of Third World weaknesses, was delivered to a conference divided over the questions of establishing a common fund to stabilise raw material prices and whether a code of conduct for the transfer of technology from developed to developing countries should be legally binding.

The conference has been preceded by meetings of the regional groups, which produced pessimistic accounts of progress

since the last UNCTAD meeting in Nairobi, Kenya, in 1976. The debt burden of developing countries, described as "excruciating" in a conference paper presented by the Africa group, is rising—up from \$72bn at the end of 1973 to \$250bn at the end of 1977.

This is being aggravated by what the Africa group calls "the rising tide of protectionism in developed countries." At the same time aid transfers as percentages of donors' GDPs have been falling (0.33 per cent in 1976 to 0.31 per cent in 1977). Terms of trade have moved against the developing countries and international monetary institutions have not—in the eyes of the Third World—adapted to changing conditions.

Perhaps most important of all, there has been little progress towards stabilising commodity prices, and *mono-economies* such as Zambia's, which is almost entirely dependent on copper for export earnings, have suffered as a result.

President Nyerere's speech was seen by many delegates as attempting to guide the meeting away from the tone of conflict which sometimes characterises Third World pronouncements.

"So far," he said, "we have been negotiating as noisy and

important applicants, whose efforts at UNCTAD and other venues had brought no fundamental changes in the world economic order." Even the most powerful members of the group, he said, remained "dependencies, semi-colonies at best, not sovereign states."

He described the Group of 77 as "a kind of trade union of the poor," whose goal was economic liberation. "On that goal there can be no compromise. But during the process of liberation it may sometimes be necessary to compromise: we have no desire to contract out of the world."

Unity was essential, he said, when sub-groups within the Group of 77, ranging from OPEC to the least privileged, "are inclined to take offers of special treatment or special representation and then, instead of using them as a base for further Third World advance, to lose interest in the wide struggle."

The President called for a permanent Group of 77 secretariat, saying that he was sometimes "appalled by the handicap" under which inadequate briefings Third World representatives enter negotiations with "highly experienced" counterparts from developed countries.

from the UN plan approved by the Security Council, whereas South African officials maintain that such action is implicit in the original western plan for elections in Namibia.

South African and western sources in Cape Town remain optimistic about the chances of agreement before the end of the month. In the meantime Judge Martinus Steyn, the South African Administrator General in the territory, held talks in Cape Town with Mr. P. W. Botha, the Prime Minister, and South African officials. The meeting follows public disagreement between Judge Steyn and the Department of Foreign Affairs over the status of the existing South African-sponsored constituent assembly there.

Minister defends take-overs

By K. K. Sharma in New Delhi

NATIONALISATION of key industries in India was yesterday strongly defended by Mr. George Fernandes, Minister for Industry. He said he was convinced he would be able to persuade his Cabinet colleagues.

At a Press conference here, Mr. Fernandes denied that he advocated nationalisation for political reasons or that it conflicted with the Janata Government's industrial policy.

He gave three reasons for the nationalisation of key industries. First, nationalisation would lead to a reduction in the concentration of economic power. By this, he meant that the Government's commitment to break up the so-called "monopoly houses" would be carried out.

Second, the Government needed to have the ability to regulate industrial output. Third, there must be areas in which the public sector should be able to make its presence felt. He rejected the suggestion that well-managed and profit-making private companies should not be nationalised.

Mr. Fernandes thus made it clear that he plans to press his plans for nationalisation which he first mentioned at a Janata Party executive committee meeting last month. His views were not accepted and the party formed a small group to examine them further.

Mr. Fernandes, who is a former socialist and militant trade union leader, yesterday said he was certain that the group would endorse his views within two months.

However, the Minister made his position somewhat ambiguous when he justified his giving permission recently to the "monopoly houses" to start new units in such sectors as power generation and cement when shortages had been developed. He said his decisions were "pragmatic" and were taken when he found there was no public sector or Government organisation willing or able to undertake the projects.

Mr. Fernandes was also confident of maintaining the growth rate in industrial production which he estimated at more than 8 per cent last year.

China moves to relax state control

BY COLINA MACDOUGALL

CHINA is facing severe social and economic problems which the leadership is attempting to counter by reducing State control and liberating market forces.

Last week Shanghai and Hangzhou (Hangchow) were the scene of violent demonstrations by young people who had returned from the countryside to visit their families over the Spring Festival (Chinese New Year) and refused to go back.

The programme for sending

city youth to the countryside, which has operated since the late 1960s, has proved very unpopular.

Shanghai radio reported that some young people "had deliberately blocked traffic, stopped trains, damaged public property and harassed public officers in order to obtain their personal objective of staying in Shanghai."

Lack of urban employment partly lay behind the adoption of the "rustication" policy and a recent Peking

poster made it clear that this remains a serious problem. Unemployment, said the poster, led to prostitution, gambling, robbery and black marketeering.

The leadership is trying to galvanise the economy to improve productivity and job prospects but it is facing knotty problems, highlighted in recent weeks by sporadic reports of hunger.

To promote production, Peking last week reversed more doctrines of the late

Chairman Mao, slashing taxation on rural incomes and abolishing the nationwide agricultural mechanisation programme in favour of effort in selected areas. A conference in Sichuan recommended the adoption of a market economy alongside the planned economy to make production responsive to customers' needs.

A hint of further reforms was given last week by a Peking poster calling for the abolition of communes.

Deng continues to steal the show

BY COLINA MACDOUGALL

DENG XIAOPING (Teng Hsiao-ping), China's senior Vice-Premier, scored an unrepeatable first with his triumphant United States tour. Even if Chairman Hua Guofeng (Hua Kuo-feng) some day takes up the invitation proffered by President Jimmy Carter, it can never be quite the same. Deng is officially only third in the Chinese hierarchy—behind Hua and Li Xianian (Li Hsien-Allen)—but he is the most powerful man in the country.

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to ask whether he believes the time is ripe to get back the post for which he was groomed in 1975. He might even want to install a candidate of his own choice instead of Hua, who was Mao's nominee.

A formidable body of evidence is accumulating to show that Deng is outmanoeuvring not just the remaining Maoists on the Politburo (China's top policy-making body) but Chairman Hua himself. The latest evidence is the abandonment last week of the nationwide agricultural mechanisation programme, the one policy which can be attributed to Hua.

Since last December's Central Committee meeting, Hua's status has been reduced considerably. The meeting decided to stress collective leadership and drop unnecessary honours. As a result, he no longer gets his former Mao-style title "wise leader," and usually is called "comrade" rather than Chairman.

Most significantly, the standard phrase "Chairman Hua and the Central Committee" has been amended to give precedence to the Central Committee.

Deng's position is reinforced by the rehabilitation of all his

old colleagues from the 1950s and 1960s whom Mao dismissed. Even Wang Kuang-ming, widow of Liu Shao-chi, the former Head of State, attended the official New Year party in January. So did Peng Zhen, mayor of Peking in 1950s and a Cultural Revolution casualty. He is now said to be the chairman of Peking's revolutionary committee, the equivalent of his old job.

The most important promotion is that of Hu Yaobang (Hu Yao-pang), who at 63 is young

who unexpectedly rose to the top in the Cultural Revolution? Already they are being shunted out.

The most notable victim is Wang Dongxing (Wang Tung-hsing), Mao's former bodyguard, who changed sides in 1976, arrested the Gang of Four and was rewarded—presumably by Hua—with the plum job of party Vice-Chairman. At the December Central Committee meeting he was deprived of all his executive powers.

This shift probably gives Deng a tight military grasp on Peking, an important prelude to even a bloodless coup.

Despite all this manoeuvring it has often been possible to argue that during the post-Mao struggle for succession, the Chinese leadership wanted stability. After the arrest of the extremist Gang of Four, the remaining leaders were prepared to compromise. Ideology would be toned down but not abolished, and the interests of the economy would be paramount.

Hua Guofeng, this line of reasoning went, as Mao's choice for both premier and party chairman, was a compromise.

This theory looks less convincing with every day that passes. Even when restored to power in 1977, it seemed unlikely that Deng, twice sacked and twice rehabilitated, would endure.

Where, amid this rehabilitated talent, is there room to keep the over-promoted officials

SWAPO rejects UN supervision

BY QUENTIN PEEL IN JOHANNESBURG

THE SOUTH West Africa People's Organisation (SWAPO), the principal Black nationalist movement in Namibia (South West Africa), has refused to allow its guerrilla bases in Angola to be supervised by the United Nations. During the planned election campaign in the territory, it was reported here yesterday.

The South African Press Association (SAPA) quoted a statement by Mr. Sam Nujoma, the SWAPO leader, made in the Angolan capital of Luanda after talks with Mr. Martinus Steyn, the UN special representative for Namibia.

Mr. Nujoma said in the statement that SWAPO was not prepared to reduce its guerrilla bases in the countries bordering

Namibia, nor to put them under UN supervision. He also rejected a plan to establish reception centres in Namibia for returning Namibian refugees as "nothing more than concentration camps," SAPA reported.

The South African Government has called for some monitoring of SWAPO bases in return for its own willingness to confine 1,500 troops to base during the election process.

SWAPO's objections could cause problems for Mr. Ahtisaari in his efforts to find common ground for a ceasefire between South Africa and SWAPO guerrillas in the territory before the end of the month. But Mr. Nujoma insists that the South African demand for monitoring is a departure

from the UN plan approved by the Security Council, whereas South African officials maintain that such action is implicit in the original western plan for elections in Namibia.

South African and western sources in Cape Town remain optimistic about the chances of agreement before the end of the month. In the meantime Judge Martinus Steyn, the South African Administrator General in the territory, held talks in Cape Town with Mr. P. W. Botha, the Prime Minister, and South African officials. The meeting follows public disagreement between Judge Steyn and the Department of Foreign Affairs over the status of the existing South African-sponsored constituent assembly there.

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1979/02/13

Mitterrand goes on the attack against his party challengers

By Terry Dodswoorth in Paris

ATTEMPTS to paper over policy and personal differences in the French Socialist Party appear to have foundered on a decision by M. Mitterrand, the party leader, to take the battle to his principal challengers.

A turbulent and confused weekend meeting of the party's top level committee was followed yesterday by an uncharacteristically blunt comment from M. Michel Rocard, who now regularly leads M. Mitterrand in the opinion polls, to the effect that the party leader had not attempted to mend any bridges.

M. Rocard said that a policy document presented to the committee by M. Mitterrand as an effort to "synthesize" thinking in the party was much more like a declaration of hostilities. This interpretation of the document has attracted general agreement. It is now assumed that M. Mitterrand's tactics are to bring the rifts into the open before the party congress in April, when he will lean heavily on the support of the left-wing CERES group, which accounts for about a quarter of party membership.

For the party bosses, the long-term anxiety is that this renewal of top-level factional fighting will damage the party's image, which already appears to have suffered from the impression of divisiveness being given in the Press.

Steel protest day planned

By David White in Paris

UNION LEADERS in Lorraine met yesterday to discuss tactics for Friday's steel strike, which threatens to snowball into a big challenge to Government policy for the reorganisation of the industry.

The strike is to be supported with marches to Paris from Lorraine and the North, the main centres of France's heavy steel industry. The Communist Party has called on workers in other industries to show solidarity by organising protests next week.

M. Andre Bergeron, leader of the politically moderate union, Force Ouvrière, said: "The Government will have to go back on the brutal nature of

There is also a possibility that the situation will be complicated further by moderate opinion in the party swinging behind M. Pierre Mauroy, the mayor of Lille. Flipped by several commentators as the man most likely to succeed in a presidential election against M. Valéry Giscard d'Estaing.

Much of the argument in the past few days has been on esoteric procedural questions. But underlying this, two main questions face the Socialist Party, which nearly put M. Mitterrand into the Elysée Palace in the last presidential election.

The first is the personality differences which have developed in recent months between M. Mitterrand and M. Rocard. In his speech to the party committee, M. Mitterrand dropped some of his usually diplomatic front to criticise party leaders who were too ready to give their views to the media—an open reference to M. Rocard, who has used television and radio to build up his position.

The second problem is the divergence of policy between the Mitterrand and Rocard wings, accentuated by the latest Mitterrand "synthesis" which leans heavily to the Left on questions of nationalisation. M. Rocard is much more ready to accept a mixed economy, and wants a more open attitude towards European integration.

some of the measures it envisages." But M. André Giraud, the Industry Minister, said tough union action might endanger plans to create alternative jobs for the 21,000 workers who are due to be made redundant.

"Do you believe it is easy to attract industrialists to regions where Government offices are ransacked and managers kidnapped?" he asked. The industry itself remains optimistic about reorganisation. M. Claude Echegaray, chairman of the Usinor group, has said in an interview: "We will see the end of the tunnel in 1981." The social consequences had been over-dramatised, he said.

Austrian deficit reduced

By Paul Lendvai in Vienna

AUSTRIA achieved a sharp balance of payments turnaround last year. According to the newly published annual statistics, the current account deficit was cut from Sch. 28.9bn (£1.07bn) in 1977 to Sch. 6bn last year.

Several factors were responsible for the improved performance. The fall in investment and private consumption, coupled with growing foreign demand, reduced the visible trade deficit from Sch. 72bn to Sch. 52bn.

National Bank figures show that exports were up 6.6 per cent to Sch. 184.4bn while the import bill dropped 2.9 per cent to Sch. 246.3bn. The Sch. 9bn

reduction in car imports following the introduction of a 30 per cent Value Added Tax from January last year played a major role.

The services account yielded a net surplus of Sch. 28.5bn up from Sch. 6.5bn in 1977. Net foreign exchange gains from tourism rose from Sch. 24.6bn to Sch. 31.3bn. As a result, the current account deficit was down from Sch. 49.1bn to Sch. 21.9bn.

After deducting the so-called statistical difference (leads and lags) of Sch. 15.9bn, against Sch. 20.2bn in 1977, a net deficit of Sch. 6bn remained on current account.

Romania energy concern

By Roger Boyes

ROMANIA WILL face an energy crisis in the 1980s which may undermine its independent position within the Warsaw Pact. This is the import of an unusually frank news conference given in Bucharest at the weekend by Mr. Constantin Nita, a deputy minister in the Foreign Trade Ministry.

He warned that if new oil deposits were not found soon, the country's reserves would dry up within 10 years. Romania is the second largest oil producer in Comecon after the Soviet Union, but ambitious industrialisation plans have made increasing demands on the country's reserves.

"It's a very difficult problem. We don't try to conceal it. We seek relations with all (oil-

producing) states," said Mr. Nita. He said that Romania, already a small net importer, would have to broaden its sources of crude purchases.

But, most significantly, he made it clear that Romania would not rule out importing crude from the Soviet Union. Until now, Romania has imported no oil from this source, apparently in the belief that this would undermine its independent line within the Soviet bloc.

Romania has been receiving natural gas from the USSR since the beginning of the year by means of a pipeline which crosses the country to Bulgaria. But Western analysts believe that Soviet oil imports would force Bucharest to make substantial political concessions.

Hopes dim for political compromise in Italy

By Rupert Cornwell in Rome

SIG. GIULIO ANDREOTTI, the Italian Prime Minister designate, today begins a second round of consultations to try and rebuild a government majority, amid mounting pessimism over his chances of success, and thus of avoiding early general elections.

Preliminary soundings last week failed to produce any new grounds for a possible compromise between the two major parties, the Christian Democrats and the Communists. Over the weekend, both camps appeared to harden their positions further.

A fortnight after the Communists pulled out of the five-party parliamentary majority supporting Sig. Andreotti, the Communist chief whip, Sig. Alessandro Natta, flatly restated his party's demand for direct ministerial portfolios in a new government.

In doing so, he virtually ruled out the one compromise that has been floated—that of an administration made up of Christian Democrats and so-called "technocrat" ministers picked by the other four parties in the majority.

Such a formula has been implicitly rejected by Christian Democrat leaders—and not only by the hard-line wing of the party keen to force an electoral showdown with the Communists—who argue that it would be little more than thin camouflage for direct participation by the Communists.

The result is that despite his own public hopes, and the proclaimed hostility of all parties to an early election, Sig. Andreotti has less room than ever in elaborating detailed proposals to rebuild the former five-party alliance.

The possibilities seem to boil down to no more than an offer to renegotiate the future government's programme, including the recently published three-year economic recovery plan, and minor structural changes in the administration acceptable to his own party.

With an end to the crisis apparently further off than ever, attention is focussing on the Socialists. Caught in the cross-fire between the two major parties, they have been the most ardent backers of a mixed Christian Democrat-technocrat government.

If the Communists cannot be lured out of opposition, the chances of forming a new Christian Democrat-led government depend on the support, or at the very least the abstention, of the Socialists, the third largest party with 57 of the 630 parliamentary seats.

In the past few days, however, signs of strain have surfaced in the party's own ranks, between those ready to acquiesce in tacit backing for the Christian Democrats and those who believe the Socialists should follow the Communists into opposition, even if the certain consequence would be early elections.

Strikes hit Portugal flood rescue efforts

By Jimmy Burns in Lisbon

PORTUGAL'S telephone workers were yesterday moving towards a clash with the Government as their nationwide strike entered its seventh day and hampered efforts to deal with the country's worst floods in over 40 years.

Union leaders criticised the Government for threatening to issue a decree permitting the dismissal or suspension of workers unless they returned to work. The Government was awaiting the outcome of a union vote before deciding whether or not to crack down on the strikers.

Officials said yesterday the Government was considering drafting strikers into the army and using the armed forces to provide emergency services.

Troops were already working overtime at the weekend helping to evacuate more than 2,000 people hit by four days of torrential storms throughout the country.

Damage to livestock and crops is said to have been worst in the Ribatejo, one of Portugal's main agrarian belts. Reservoirs and power stations were also hit.

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EUROPEAN NEWS

BP reassures Bonn over Veba oil

By Adrian Dicks in Bonn

BRITISH PETROLEUM has assured the Bonn Government that in the event of crude shortages, the West German oil company Veba would be treated as if it were a full BP associate, should the two groups be given the green light for their ambitious DM 800m (£216.1m) exchange of interests.

The assurances are understood to have been given by Mr. Christopher Laidlaw, a managing director of BP who is also chairman of the Deutsche BP supervisory board in a letter to Count Otto Lambsdorff, the West German Economics Minister. Ministry officials had

sought clarification from BP about the dependability of the 3m tonnes a year of crude supplies that BP intends to sell Veba under the present circumstances, given that the BP group has warned all customers of an impending 45 per cent cut in supplies.

Mr. Laidlaw is understood to have told Count Lambsdorff that if the Minister approves the BP-Veba deal, it would come into force on January 1, 1980. By this time BP would hope to have adjusted crude supplies to associates and subsidiaries to make up for any continued shortfall of Iranian production.

Should supply difficulties continue, Veba could expect, under the planned agreement, to be treated as favourably as any BP associate, although not even these could be guaranteed 100 per cent of their needs in times of shortage.

Security of supply has been stressed by Deutsche BP and Veba as the gain to the public interest from their projected deal that would offset any problems under the cartel acts. That argument has come in for some sharp questioning since the BP warning to customers 10 days ago.

Meanwhile the way is looking

a little clearer for Count Lambsdorff's decision, following the apparent resolution of an important side issue in the case. This was the agreement of Deutsche BP and Ruhrkohle to accept limits placed by the Cartel Office on the letter of intent drafted by the two companies. The letter set out terms under which they would co-exist as shareholders in Ruhrgas. The cartel authorities had been worried about the implications for competition in the energy market if Ruhrgas, the biggest company in the gas importation and distribution industry, should fall under the control of producers of competing fuels.



Dr. David Owen

Owen counters Spiegel's grim view of UK

By Jonathan Carr in Bonn

A VIGOROUS defence of Britain has been launched by Dr. David Owen, the Foreign Secretary, in Der Spiegel, a West German magazine which for weeks has been drawing a gloomy picture of life in the UK.

In a four-page contribution to this week's issue, Dr. Owen compared the magazine's series on Britain with a Hollywood film. Britain spent more as a percentage of GNP on development aid than did West Germany, he said. The British strike record was not as bad as Spiegel suggested, and Britain's concentration on high technology was greater than the magazine admitted.

As for West German complaints about being the (financial) milk cow of the European Community, Dr. Owen pointed out that German cows seemed to do very well out of the Common Agriculture Policy.

It is highly unusual for a government member to be given so extensive an opportunity to make a rebuttal in Spiegel, a magazine famed for its ability to comfort the afflicted and to afflict the comfortable.

The magazine series under the title "Sick Britain" has drawn a picture of a people clinging to memories of empire while incomes and productivity have declined compared to those of major competitors.

Court rules today on Roche vitamins case

By Giles Merritt in Brussels

THE European Court of Justice today hands down a judgment that will end one of the EEC's longer running sagas. It is to rule on the appeal lodged with it almost three years ago by Hoffman La Roche, the Swiss-based pharmaceutical concern, against the Brussels Commission.

Behind the careful legal phrases of the case there lies a tale of corporate muscle in the market place, personal betrayals, official probing and a fine of more than DM 1m imposed by the European Commission on the company.

If the opinion handed down last September by the Advocate-General in his recommendation to the court is any guide, Hoffman La Roche's appeal against that fine will be successful, but the Commission's decision that the company abused its dominant position in its commercial policies in the Community will be upheld.

The Advocate-General concluded that in the absence of "sufficient substantiation" the DM 1.098m (£297m) fine levied by the Commission in June, 1976, should be annulled, but that the company was nevertheless guilty of infringing Article 86 of the Treaty of Rome by abusing its dominance of the vitamins market. More often than not, the court's ruling follows closely the Advocate-General's recommendation.

The human side of the Hoffman La Roche case is also, coincidentally, to receive an airing in Luxembourg today. For the proceedings initiated against the Swiss multinational by the Commission were largely based on confidential information that "Mr. Stanley Adams, a former Roche employee, handed over to Commission officials."

Mr. Adams produced documents relating to his employers' contractual relationships with the 22 largest European buyers of bulk vitamins and it was that indication of tactics designed to exclude Hoffman La Roche's main competitors that formed the basis of the Commission's

"cease and desist" decision and fine.

Mr. Adams was subsequently convicted of a serious breach of Switzerland's laws on commercial security, but disquiet over the implications of his case persists, and the Socialist group in the European Parliament has tabled a series of questions on it to the Commission at the current session.

Much of the "affaire Adams" may rumble on, the details of his disclosures are a matter of record. Through the use of "loyalty bonuses" Roche secured up to 95 per cent of the market of some of the vitamins it supplies to the drugs, foods

and animal feedstuffs industries. Of the seven groups of vitamins in question, its lowest market share was 47 per cent.

In addition to securing its customers through the "prime de fidélité," the Swiss company also allegedly used what has been described as an "English clause," which demanded that it should be notified of other vitamins manufacturers' attempts to undercut contract prices.

The Advocate-General found that the Commission's analysis of Hoffman La Roche's abuse of the dominant position was well founded for six of the seven vitamin groups.

Japanese contest EEC dumping levy

By Our Brussels Staff

A TEST of EEC anti-dumping procedures by five Japanese bearing companies is to be the subject of a preliminary opinion by the European Court's Advocate-General in Luxembourg.

The case concerns an estimated \$5m in anti-dumping duties levied by the European Commission in 1977. The Japanese are seeking the restitution of the 16 per cent duties imposed for six months in 1977 between the opening of an investigation into dumping complaints by the Commission and the time when the Japanese

agreed to raise their prices by 30 per cent.

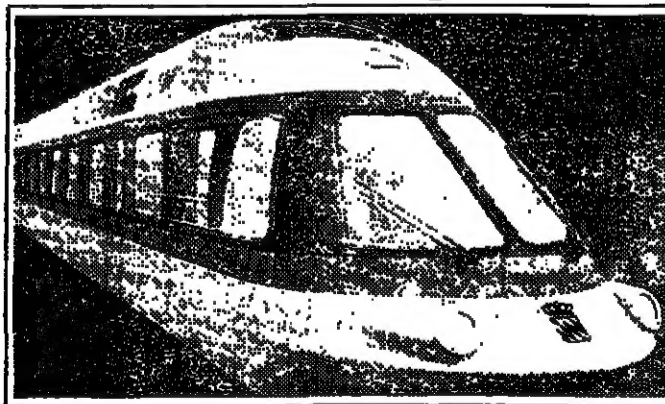
The five Japanese companies concerned are Koyo Seiko, ISO, Nachi Fuji Koshi, NTN Toyo and Nippon Seiko. NTN Toyo and Nippon Seiko have taken out injunctions restraining the levying of EEC duties pending the outcome of the case.

The Advocate-General, whose conclusions often provide a reliable indication of the court's eventual ruling, is to outline his recommendations on Wednesday.

Commission should not be entitled to retain the provisional anti-dumping duties. But the matter is complicated by reports of further complaints from the European bearing industry. The Commission is considering a further anti-dumping investigation.

Between 1974-76 Japanese sales of bearings to the EEC jumped 40 per cent, giving Japan a market share of almost 17 per cent. Japanese prices are said to have been up to 52 per cent less than those of domestic manufacturers.

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Euro-African dialogue boycotted

By Godfrey Grima in Malta

EFFORTS BY the 35-nation Conference on Security and Co-operation in Europe (CSCE) to establish a direct dialogue between non-European Mediterranean states appeared to have failed today, as a six-week meeting of European experts on Mediterranean affairs opened in Valletta, this morning with most non-European countries boycotting the event.

Only three of the eight non-European nations invited to Valletta arrived: Israel, Egypt and Morocco. The rest – Syria, Lebanon, Algeria, Tunisia and Libya – stayed away, possibly because they would not be guaranteed full participation in the conference. Their absence appears

to be a disappointment for the Government of Mr. Dom Mintoff, Malta's Prime Minister, whose strategy is still to make Malta a bridge between Europe and Africa.

The Valletta conference is one of a series of expert level before the second review of the Helsinki agreements in Madrid in November, 1980.

The Valletta conference, in which 260 European experts are participating, will discuss only cultural, scientific and economic relations with Mediterranean countries, with every effort being made to steer clear of political controversy. No agenda for the discussions, which will take place in camera, has yet been drawn up. Most delegations will be making their own pro-

posals on how to improve relations to the benefit of Mediterranean states. Yesterday, Malta called a meeting of delegates from Mediterranean countries, probably to discuss a common strategy.

The Valletta meeting is the direct result of Mr. Mintoff's insistence, at Helsinki and Belgrade, that the CSCE should concentrate on the problems of Mediterranean countries.

Despite every attempt to ward off political debates, such sensitive issues as the dispute between Greece and Turkey over the Aegean and Malta's own demands for substantial economic assistance from Europe could upset the Valletta meeting.

AMERICAN NEWS

Carter claims 'worst is over' on price increases

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT CARTER said yesterday that he did not expect the sharp jump in wholesale prices in January to be repeated in the months to come, as his counter-inflation programme began to take hold.

Addressing a Press conference in the wake of last week's news that the wholesale price index rose in January by 1.3 per cent—the biggest jump in over four years—the President claimed he had warned last autumn that inflation might get worse before it got better. Yesterday he appeared to be saying that the worst was almost over.

The bad inflation news in January was "a very clear message to our nation that we cannot shrink from making tough decisions which are needed to bring inflation under control," he said.

Specifically, he urged Congress to hold the line on public spending, and as an example of his general contention that special interest lobby groups should be resisted, he again

asked the legislature to pass laws limiting rises in hospital costs, which the medical lobby is opposing.

The President claimed that the anti-inflation programme was already working. On wages, he cited the recent settlement by the chemical and oil workers within the 7 per cent pay norm, one of the few Administration

successes so far with the trade unions.

On prices, he said the Council on Wage and Price Stability would now move vigorously to monitor compliance with the price standard. The price standard, which calls for a deceleration of price increases by companies, is due to come into effect on February 15.

The growers have asked Mr. Jerry Brown, the Governor of California, to send the National Guard to restore order. The dispute over wages, has halted three Imperial Valley's production.

Israel expects bank details

By L. Daniel in Tel Aviv

ISRAEL'S CENTRAL bank, the Bank of Israel, expects to receive details soon of the interests represented by Mr. John Marsh of Gainesville, Virginia, who recently bought a third of the stock of the First International Bank of Israel from the First Pennsylvania Corporation.

If further details are not forthcoming within a reasonable time, the banking law now before the Knesset (parliament) will be applied to the deal, according to a senior central bank official on Israeli Radio yesterday.

Indiana refinery fire

A fire was blazing early yesterday at an Amoco refinery in Whiting, Indiana, forcing Amoco to close all but three of the refining units. The fire had been contained by fire walls, Amoco said, and there were no injuries, David Lascelles writes from New York. No processing units were damaged at the refinery, which produces premium unleaded petrol which is in very short supply.

The French Prime Minister, M. Raymond Barre, refused to give more than an expression of general support for Quebec and Francophones when he met Premier René Levesque in Quebec City on Sunday. Mr. Barre had arrived in the province from Ottawa and first met Mr. Levesque in a Montreal suburb. In public comment he was careful to stress family ties between the Francophones of Quebec and the French people.

In the Montreal Star dispute, compromises were made by both sides and the pressmen and other mechanical trades won a four-day week of 32 hours. Journalists and others remain on a five-day week but with reduced hours. By 1981, printers and pressmen will earn

a basic \$473 a week and senior journalists \$512. Management will continue to install new computer-typesetting equipment, ironically more of a threat to printers' jobs than to the pressmen who began the stoppage.

The Montreal Star, one of Canada's largest circulation newspapers, reappeared on the streets yesterday after an absence of almost eight months. Management reached an agreement 10 days ago with three major unions on the issues of press manning, technological change, union jurisdiction and pay.

The paper was shut after 90 pressmen, members of international printing and graphical unions, walked out and put up picket lines. The issue was over the number of men required to man the presses. Printers refused to cross the picket lines and the company laid off several hundred editorial, advertising and other employees.

THE CARTER ADMINISTRATION

Red faces at the White House

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

PRESIDENT CARTER and his Administration have just endured a dreadful week. It was so bad, in fact, that it is worth drawing up a catalogue of misfortunes to determine if there is a common thread that binds them.

The foreign exchange markets, never the repository of great understanding, had at least genuine cause for confusion as well as fear last week. In the space of two days, they had to digest three senior members of the Administration talking publicly at apparent cross-purposes.

Initially, there was Dr. James Schlesinger, the Energy Secretary, gloomily forecasting that the global problems stemming from the unrest in Iran were "prospectively more serious" than those created by the 1973-1974 Arab oil embargo. Having knocked the dollar sharply downwards, he was corrected by Mr. Michael Blumenthal, the Treasury Secretary, who used to be accused of the same offence.

Mr. Blumenthal, on this occasion, said his colleague was unduly gloomy and that the Administration remained committed to upholding the value of the U.S. currency. Straddling these two, Professor Alfred Kahn, the inflation adviser, was warning of the grave impact that removing federal controls over domestic oil pricing could have on the cost of living, an assessment that was given added point when the January Wholesale

Price Index soared by 1.3 per cent, the worst month in four years.

Division was not confined to the economic front. The White House obliged to dissociate itself, albeit gently, from a comment by Mr. Andrew Young, the UN Ambassador, that the Ayatollah Khomeini was some form of Saint. President Carter also ordered the State Department to stop bickering publicly with Dr. Brzezinski and even Mr. Carter's own White House adviser on the aged, Mr. Nelson Cruikshank, told Congress

that he disagreed with the Administration's budget provisions cutting some social security benefits. Mr. Bob Bergland, the Agriculture Secretary, first criticised the splinter group of striking farmers, whose tractors are now deserting Washington's mall for being "greedy" and then apologised.

A couple of public opinion polls showed Mr. Carter's popularity slipping back to pre-Camp David lows. Real and imagined candidates for his job began grabbing all the headlines: even Democratic Senators like Mr. Frank Church and Mr. Adlai Stevenson weighed in with sharp indictments of his Administration while, in the pages of The Economist, Dr. Henry Kissinger fulminated about the decline of American influence. Mr. Harold Brown, the Secretary of Defence, was dispatched to comfort the Saudis, but there was a pervasive sense of frustration about the apparent U.S. inability to influence the course of events in Iran or in the Far East, where China, USSR and Vietnam were escalating their belligerency. Congress was muttering that the U.S. had failed sufficiently to ensure the integrity of Taiwan. Whatever confidence might have flowed from the visit of Deng Xiaoping, the Chinese leader, to this country was evaporating, with Mr. Deng himself, away from U.S. shores, returning to the theme of American strategic retreat. To make matters worse, Billy Carter, the President's renegade brother, seemed ever more intent on giving the House of Carter a bad name.

Pendulum

It is true, of course, that the Carter Administration has experienced worse weeks and has survived them. The political pendulum swings a lot these days, as witnessed by the fact that two months ago, after the Democratic Party's mid-term convention in Memphis, the President was riding high.

Moreover, there are partial explanations for the intra-Governmental divisions of the last few days. The most important

of these is that all those in the news are essentially speaking to particular constituencies: Dr. Schlesinger's brief is energy conservation, Mr. Blumenthal addresses a global audience, Professor Kahn focuses on inflation, Mr. Cruikshank is an advocate of the aged (and stressed that he was speaking in a personal capacity with the full approval of the White House), while Mr. Young's constituency is eclectic. Dr. Brzezinski has been very cocky of late after the rapprochement with China and has perhaps been a little too dismissive of the concerns of those who have questioned the impact of normalisation on relations with the Soviet Union, especially over the conclusion of long-delayed strategic arms limitation (SALT) agreement.

Additionally, Washington is a place which arguably focuses too much attention on who is up and who is down in town. Dr. Schlesinger is currently in relatively low esteem, accused, with some justification, of running a poor department and of needlessly ruffling Congressional feathers. His global view, reflecting his service in previous Republican administrations, is also more alarmist than that of many of his current colleagues. Mr. Blumenthal's standing, on the other hand, has risen in the last few months, from a low level and he is now considered a genuine heavyweight. But this has not removed his own sense of introspection, as his candid reflections in last month's Fortune magazine on the illusions and limitations of power graphically demonstrated.

Intellectual

But, even in these introspective times, it is still incumbent on the chief executive to give coherence to the disparate elements in his team. Whatever Mr. Carter's intellectual prowess, whatever his private negotiating talents (displayed at Camp David, for example), the President quite simply does not like to "knock heads" in public. It was with great reluctance that he let go, under clouds of scandal, Mr. Bert Lance, his Budget Director, and Dr. Peter Bourne, his health adviser. The only person he has unceremoniously booted out was Mrs. Bella Abzug, the militant feminist, and she was only serving in an advisory unpaid capacity. Most presidents like to change their cabinet after a couple of years but, Mr. Lance apart, Mr. Carter's Administration is as it was with no immediate prospects of a reshuffle except for Mr. Griffin Bell, the Attorney General, who is known to want to leave later this year.

Exactly what Mr. Carter should do about this is unclear. He could engage in knocking heads, changing his team, or locking up his brother in a White House basement. On the other hand, he could continue to apply himself as he has done, often with some success, for the last two years. But a few more weeks like the last and the wolves will be howling outside his door.

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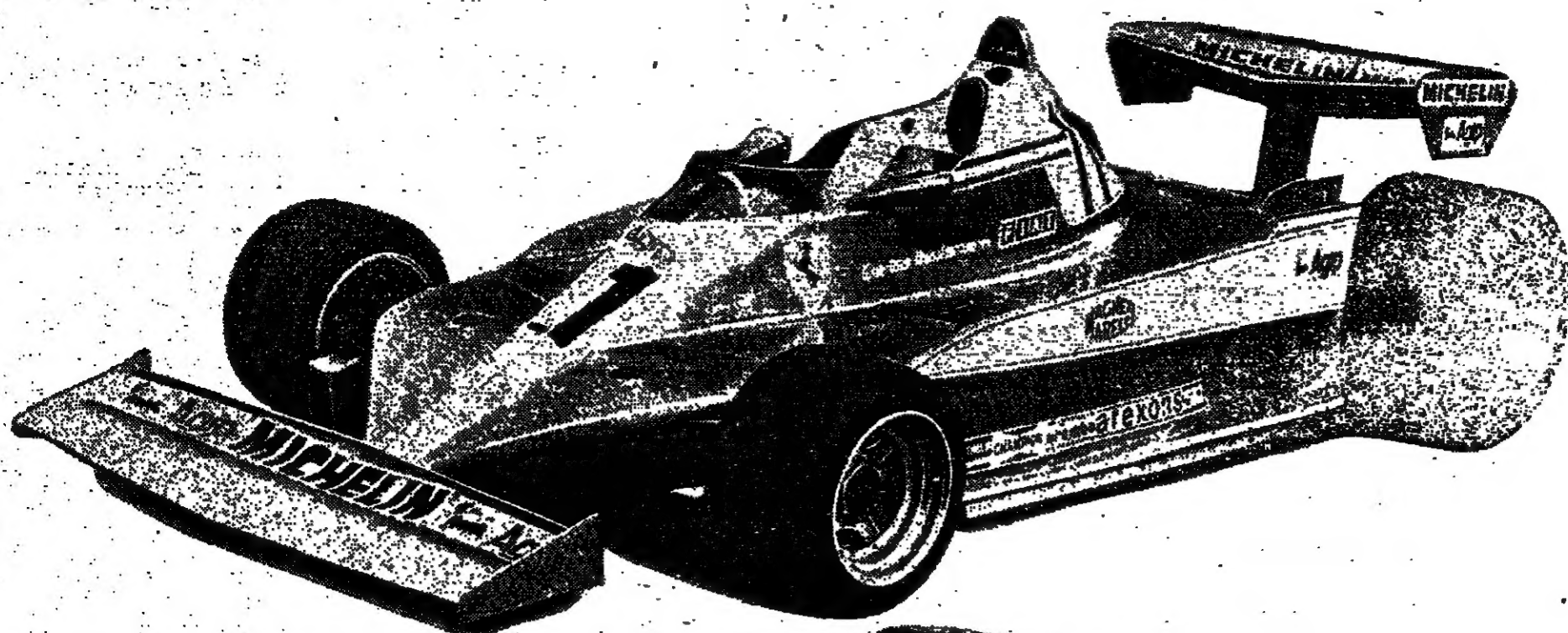
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Ferrari



Fiat



Lancia

You can see what makes them different. Can you see what makes them similar?

Their designs are different.
Their technologies are different.
Their functions are different.
However, these 3 cars have
something important in common.
The most important thing: the will
to win.

Fiat's first race was won in 1900,
Lancia's in 1909, Ferrari's in 1947.

If today, as in those days, to
win means to prove to be the best,
the 3 parallel stories of Ferrari,

Lancia and Fiat take on a wider
significance. And possibly even
more fascinating, as every new
challenge we face brings new
information and demands new
solutions. The stress and fatigue of
rallies and the strenuous demands
of Formula One give birth to
continuous improvement.

Day after day the men of
Ferrari, Lancia and Fiat are
working on this task. Men of the

highest specialization who share
the will to surpass themselves and
to achieve even greater results.
This great wealth of research and
experimentation of the Fiat group
has developed a true school of
technicians, who can compete
with the most experienced in the
world.

New ideas are continuously
compared, exchanged and
checked, from one marque to the

other. From racing prototypes to
family cars, from big limousines to
town cars.

For all these reasons, Ferrari,
Lancia and Fiat are today the
leaders in their own categories.
Because the common challenge is
to develop, to achieve better
results, to be first always: on
Formula One racetracks, on
punishing rally routes and on
town streets.

FIAT

UK NEWS

More oil groups put up prices

By Kevin Done, Energy Correspondent

MOBIL, Total and Petrofina have raised the price of oil products in the UK by an average of almost 9 per cent or 2.5p a gallon.

The increases are expected to push up the price of a gallon of 4-star petrol to 84.86p a gallon, but petrol retailers could raise prices even further in order to cover higher running costs.

All the major UK oil companies notified the Price Commission a month ago of their intention to raise oil product prices, but only Mobil, Petrofina, Total and Shell have so far completed the statutory four-week interval during which the Commission can intervene.

Shell raised its oil product prices by an average of 8.9 per cent last week. The oil companies' case for price increases is based partly on the need to restore some profitability to their refining and marketing operations in the UK and partly on increased crude oil costs arising from the 5 per cent increase imposed by the OPEC producers from January 1.

The oil industry is expected to return to the Price Commission in March to seek further price increases based on the next OPEC crude oil price rise which is scheduled to be introduced on April 1.

Shortage

The shortage of world crude oil supplies resulting from the loss of exports from Iran has added further complications, however. The four U.S. oil companies, Exxon, Mobil, Solar and Texaco, which lift the majority of Saudi Arabian oil, are already having to pay higher fourth quarter 1978 prices for 1m barrels a day of their Saudi supplies.

These companies are now trying to work out a mechanism for reflecting this increase—which only covers a portion of their overall supplies—in current crude sales to customers and subsidiary companies.

Furthermore, some of the OPEC producers are pushing for a higher level of price increases for 1979.

Japanese light van registrations fall

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

WARNINGS TO the Japanese about their penetration of the UK market for light commercial vehicles seem to have been heeded. In January the number of Japanese light commercial vehicles registered dropped by 43.9 per cent to a total of 935, compared with 1,669 in the same month a year ago.

Repercussions of the Ford strike over pay were still being felt in January and contributed to a 0.95 per cent dip, from 22,103 to 21,895, in total commercial vehicle registrations.

In spite of the drop in Japanese sales, registrations of imported vehicles remained high and accounted for 21.42 per cent of the market against 18.39 per cent in January 1978.

The Japanese and UK motor industries have agreed that no trucks over 3.5 tons gross weight shall be shipped directly from Japan to Britain. But last year registrations of light vans and pickup trucks from Japan jumped by more than half. The UK industry's concern was voiced at meetings last autumn.

The Society of Motor Manufacturers and Traders (SMMT), which compiles the statistics, will obviously keep a careful watch on Japanese performance for at least the first three months of this year.

A cut-back in shipments of cars and light commercial vehicles from Japan towards the end of last year left dealers short of stock. The SMMT will

have a clearer idea of Japanese intentions once stocks are rebuilt.

The impact of the Ford dispute last October and November has persisted because trucks often spend time with body-builders before being registered.

In January registrations of Ford commercial vehicles fell to 5,131 compared with 8,470 in the same month last year.

Of the other big UK-based manufacturers, BL showed an improvement from 5,194 to 6,175. Chrysler commercial registrations were up from 797 to 1,067; and Bedford, the General Motors subsidiary, from 2,983 to 4,593; but disputes had affected Bedford's total for January 1978.

Insurance law change suggested

By ERIC SHORT

SWEEPING changes in the insurance laws are proposed by the Law Commission in a working paper published yesterday.

The commission's view is that the present law is weighted too heavily in favour of the insured. It feels that, in spite of codes of practice drawn up by the British Insurance Association and the Life Offices Association, a fairer balance in law should be struck between the person taking out the insurance and the insurance company.

Under the present law, a person seeking insurance must disclose everything which the insurer might consider relevant to the proposal. The Commission proposes that the insurer should be told only what a

reasonable person might consider important.

Mr. Justice Kerr, chairman of the Law Commission, said yesterday that under this proposal the information expected to be given by a housewife would be different from that expected from a small businessman.

While the Commission proposes that insurers would still be entitled to refuse to meet claims on ground of non-disclosure, it says also that the insured person, once he has completed a proposal form, should be relieved of any further general duty of disclosure, and that if the insured person has answered the questions to the best of his knowledge and belief, then the insurers should not be able to refute the claim just because

an answer was factually inaccurate.

On the question of warranties—that is, promises by the insured relating to the insurance—the commission proposes that a breach of warranty should entitle the insurer to refuse the claim only if it was material to the risk, had been confirmed in writing and there was a connection between the breach and the policyholder's loss.

These provisional recommendations have been made in response to a reference which the Lord Chancellor made to certain aspects of insurance law in May last year. The commission is seeking the views of interested parties.

The Law Commission Working Paper No. 73, Insurance Law: Non-disclosure and Breach of Warranty, SO £2.50.

Iron castings price may rise by 3%

IRON CASTINGS prices will soon rise by at least 3 per cent, according to the Council of Iron Foundry Associations.

Mr. David Atkin, chairman of the council, said the increase was because price of ferrous scrap had increased by 70 per cent in the past year, and there had been other raw material

cost increases.

In the past fortnight there had been increases of between 15 and 20 per cent in the price of iron and steel scrap, which could amount to more than half the metal used to make an iron casting.

Mr. Atkin said: "The iron-

foundry industry has a very good record for absorbing increases in the cost of its raw materials. Over the past ten years castings prices have risen 255 per cent, w

The British industry is not alone in suffering from high ferrous scrap prices.

£285,000 trial for traffic radio

By Lynton McLain

The Government is to fund a £285,000 trial for broadcasting traffic information in the hope that a national scheme would save up to £10m a year from reduced delays and fewer accidents.

Five transmitters in London and the Home Counties will broadcast local traffic information to a group of motorists selected for the tests. The experiment will last until the end of next year and may lead to a national traffic information broadcasting scheme costing up to £4m.

Mr. William Rodgers, Transport Secretary, yesterday welcomed the trial by the Government's Transport and Road Research Laboratory and the BBC.

The scheme may also have export potential. Switzerland has asked the BBC to install equipment for a trial at the end of this year, based on the BBC Carfax information system, which was developed three years ago as a broadcasting base for a traffic information scheme.

Vignette

In the UK trial 100 vehicles will be fitted with a miniature electronic receiver. This will be tuned permanently to the wavelength of the traffic information transmitter. Each receiver is expected to cost between £10 and £20, but existing car radios may be modified for approximately £5.

The transmitter will either switch the set on or will interrupt a programme with news of congestion, accidents or diversions.

Reshuffle at Aveling Barford

By Hazel Duffy, Industrial Correspondent

SENIOR MANAGERIAL appointments were announced yesterday at Aveling Barford, the construction equipment subsidiary of BL which is awaiting the outcome of a top-level review of its activities.

Mr. Leslie Wharton, managing director, is to be deputy chairman with special responsibility for the review.

Mr. Jack Smart, now deputy managing director of Leyland Vehicles, will take over the day-to-day running of Aveling Barford.

Mr. Smart's departure from Leyland Vehicles, where he spent 13 years with the group's commercial vehicle operations, comes only two months after the appointment of Mr. David Abell as chairman and managing director of Leyland Vehicles. Mr. Abell was previously head of SP Industries, the BL subsidiary which now comprises only Aveling Barford and Prestcold. Mr. Smart's present position is not expected to be filled.

Choice of dearer home loans or fewer mortgages

By MICHAEL CASSELL

THE STARK choice of dearer home loans or fewer mortgages was put yesterday by the Building Societies Association.

The association, which decided last week not to recommend immediate adjustments to interest rates after the increase in minimum lending rate, said that little room remained for a further reduction in the societies' liquid assets.

The latest issue of BSA Bulletin emphasises that societies managed to lend £8,700m in 1978, in spite of a sharp reduction in net inflow, by using about £1.7bn of their liquid funds. As a result, the movement's average liquidity ratio had fallen during the year to about 18 per cent, nearly four per cent lower than 13 months earlier.

The association says that level is the lowest reached since the beginning of 1974 and that the decline is expected to continue in the first three months of this year, net inflow (expected to

be about £250-£300m a month given present interest rates) will be insufficient to finance the likely level of monthly advances, which is put at £700m.

In addition, societies expect to lend an extra £40m to £60m a month on such items as home improvements. They estimate that net monthly receipts of nearly £400m, together with mortgage repayments, will be required to meet their overall lending targets.

The societies' ratio of liquid funds to total assets is, therefore, set to fall still further and matters will not be helped by large taxation payments now due to the Inland Revenue.

The movement believes that there will be little scope for any further decline in liquidity later and that, as a result, it will have to decide whether to reduce lending or attempt (Government permitting) to increase interest rates to record levels.

Sale contract 'failed as claim to goods'

FINANCIAL TIMES REPORTER

IN AN important commercial law judgment yesterday, Mr. Justice Slade ruled in the High Court that a sale contract agreed between Monsanto and Bond Worth for the supply of Acrylon did not have the effect of keeping the title of goods in Monsanto's hands.

Monsanto, the chemical and plastics company, had amended its terms of sale to the carpet company Bond Worth—now in receivership—to retain what it called the "beneficial and equitable" interest. According to Mr. Justice Slade, this was an attempt to create a trust but it did not succeed because a trust was "fundamentally inconsistent" with Bond Worth's freedom under the contract to deal with the goods freely and for its own benefit.

Since a trust had not been created, Mr. Justice Slade allowed that the effect of the clause could only be to create an equitable charge. But if this was the case Monsanto should have registered such a charge. Since it had not done so, Monsanto's claim to the goods and/or proceeds of sale failed.

But Mr. Slade's judgment appears to have re-opened what is known as the Romalpa question.

In the Romalpa case two-and-a-half years ago, the Court of Appeal ruled that a seller of goods could retain title to them. Mr. Justice Slade noted that four decisions, two of them in the House of Lords which seemed important to him had not been mentioned in the Romalpa case.

These decisions indicated that the notion of a trustee relationship was inconsistent with freedom of the trustee to deal with

the goods for his own benefit. In his judgment yesterday Mr. Justice Slade said that his decision was not in contradiction with the Court of Appeal decision on the Romalpa case.

Two important differences between the cases were that Romalpa, as buyer of the goods, had admitted it was acting as a bailee for AIV, the seller. Secondly, the contract had created a fiduciary relationship between the two.

Mr. Justice Slade's central assertion, that a trustee cannot be someone freely acting in his own interest, is bound to affect judgments in cases of this sort which frequently arise nowadays when a company goes into receivership or liquidation. Mr. Jeremiah Harman, QC, the leading barrister acting for the Receiver, said afterwards: "Some of Mr. Justice Slade's observations are of great value to us."

Mr. Raymond Sears, QC, acting for Monsanto, said: "This knocks Romalpa for six." He anticipated that Monsanto might appeal. Monsanto has several similar cases pending.

Belfast sailings to be reduced

NIGHT SAILINGS between Liverpool and Belfast have been reduced for a fortnight. They will leave on Mondays, Wednesdays and Fridays with sailings from Belfast on Tuesdays, Thursdays and Saturdays.

There will be no Sunday sailings until normal service is resumed on that date there will be no sailings from Belfast.

Catering turnover up 12%

By Our Consumer Affairs Correspondent

TURNOVER in the catering trades jumped by 12 per cent in 1978 over the previous year, said the Department of Trade statistics yesterday. The 1978 index for the catering trades was 287, against 256 in 1977. The base year for the index was 1969, when turnover was £2.5bn.

1/4 in the last quarter of 1978 licensed hotels and holiday camps reported the biggest rise in turnover at 31 per cent higher than in the final quarter of 1977.

Restaurants, cafes, and fish-and-chip shops were up by 13 per cent, while public houses were up 9 per cent and canteens 8 per cent.

The last quarter increases were in line with those for the earlier quarters of 1978, reflecting the higher level of consumer spending last year against 1977.

The catering trades traditionally benefit from consumers' extra disposable income, as more people can afford a meal out, or to buy drinks from licensed outlets.

However, the anticipated slowing in consumer spending this year is likely to be reflected in less growth in turnover for the catering trades.

New managing director for Bowthorpe

DR. JOHN WESTHEAD, former managing director of Pye TMC, the Philips subsidiary has been appointed managing director of Bowthorpe Holdings, the electronic components group.

Dr. Westhead was due at Christmas to become head of Mullard, Philips's UK component company, but he resigned two weeks before he was due to take up the appointment. Bowthorpe said yesterday that the appointment was part of its plans to develop world-wide interests.

Dr. Westhead, 50, has a first class degree in physics and a doctorate in nuclear physics from Oxford University. He spent a year as Sloan Fellow at Stanford University, California, before entering industry.

£2m radar plan for Humber

A £1,800,000 radar system to safeguard shipping in the Humber, one of Britain's busiest estuaries, has been planned to start in two years' time.

The system, to be provided by British Transport Docks Board, is necessary because of the danger of an oil disaster on one of the huge tankers which use Immingham Dock and the terminal at Tetney, near the Humber mouth. It will cover a stretch of water from North Killingholme, near Immingham, to six miles beyond Spurn Point.

NEWS ANALYSIS—FALMOUTH SHIP REPAIRERS

Bailey's lifeline poses dilemma

By IAN HARGREAVES

THE POT of the Government's Shipbuilding troubles has been well and truly stirred by Mr. Christopher Bailey's attempt to take over Falmouth Ship-repairers.

Mr. Bailey, who was called Blackbeard in some sections of the popular Press during his persistent rumbustious, but ultimately successful £100,000 campaign against wholesale nationalisation of Britain's ship-repair industry, is hardly the Government's most popular industrialist.

During the campaign, the bitterness of the relationship between Mr. Bailey and Mr. Gerald Kaufman, Industry Minister, frequently spilled over into a public argument about business ethics, industrial democracy and many other matters only marginally related to the main issue.

The Government's line yesterday was that, initially at least, Mr. Bailey's bid is a matter for negotiation with British Shipbuilders, which announced the Falmouth closure last week.

British Shipbuilders, meanwhile, said it was prepared to consider any commercially viable offer, but indicated that Mr. Bailey's disclosure of his terms on a regional TV broadcast was not the normal way the corporation did business.

Mr. Bailey laughs and says he is accustomed to doing business by word of mouth. As far as he is concerned, the offer is on the table to take a 15-year lease with profits shared between Bristol Channel Shipbuilders, the C. H. Bailey South Wales subsidiary, and British Shipbuilders.

No one in either the Government or British Shipbuilders is able to say so publicly, but many feel that Mr. Bailey is concerned with demonstrating what he sees as the in-



MR. GERALD KAUFMAN... a bitter relationship

adequacies and hypocrisy of state-ownership.

They cannot say so because the closure means almost doubling the Cornish port's 15 per cent male unemployment rate and any move which can soften this blow clearly has to be seen to be studied.

Capacity

It is equally certain that, apart from the unemployment consideration, the Government and its youngest nationalised industry do not want Bailey in Falmouth because, in theory, it has great, unrealised potential.

The yard is sited on major shipping routes. Its four dry docks, of which only three are working, include the biggest dock (100,000 dwt) in British Shipbuilders' repair division. To this could be added Mr. Bailey's

300,000 dwt floating dock, now mothballed in Hawaii.

To let Bristol Channel operate at Falmouth would add to the 30 per cent increase in ship-repair capacity already under way in North-west Europe between 1976 and 1981 and introduce a competitor serving the same market as British Shipbuilders' Vospur Ship-repair yard in Southampton.

Most embarrassing of all, there would be the risk that Bailey might turn round Falmouth's poor labour relations record and history of losses in all but two of the last ten years.

Bailey's style, as he made clear, would be to offer profit-sharing schemes to management and labour, but he would also want to rebuild the labour force from scratch. This would undoubtedly mean operating the docks with many fewer than the 1,250 now employed there.

As for the financial side of the offer, the company is opening itself to few risks. There would be no rental, so if the venture did not work out profitably, the company would be able to withdraw fairly painlessly.

C. H. Bailey's pre-tax profits have only just recovered to £419,000 in 1977, after a £246,758 loss in 1976.

Mr. Bailey regards the possibility of failure as remote. "Falmouth is the best site for repair yard in Britain," he says, "and it is not far from the fact that he made takeover offers twice when the yard was owned by the Peninsular and Oriental Steam Navigation Company."

The Falmouth bid is also the latest evidence of the strength of Mr. Bailey's faith in the ship-repair industry generally. He has spent the last two years scouring the world for extra building work.

facilities for Bristol Channel Shipbuilders and has looked at the Texin yard in Marseilles and the 900,000 dwt dock at Bandar Abbas, Iran.

His most exciting venture, which he hopes is near finalisation, is negotiating a long-term lease on a three-dock complex in the Gulf emirate of Dubai, which the Queen will open next week.

This is another venture which many others have considered non-viable. Mr. Bailey says that on a straight trading account he will make money in the first year.

Before he gets the opportunity to test this theory, however, there are a number of tough negotiating hurdles to clear and some equally tough South Korean competition for the contract is eyeing.

For British Shipbuilders and the Government, the Falmouth affair is just the first gust in what is certain to be a few stormy months as a series of yard and part-yard closures come through the pipeline.

The next candidate will almost certainly be the hapless Haverton Hill shipyard on Tees-side, whose history since nationalisation has consisted of a long wave of industrial trouble, resulting in lost orders, staff suspension and impending shut-down.

No Christopher Bailey is likely to emerge with a bid for that yard or for any of the other building yards in the queue.

These are likely to involve yards on the East Coast of Scotland, the small Govan Scotland yard, Glasgow, and the yards of Sunderland Shipbuilders, Swan Hunter and Scott Lithgow, which the corporation wants to close as part of its planned 13,500 cut in its merchant ship-building workforce.

All of these securities having been sold, this announcement appears solely for purposes of information.

NEW ISSUE

February 1, 1979

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UK NEWS

Top insurance accounts move to new brokers

BY JOHN MOORE

MAJOR insurance accounts are being moved away from Lloyd's insurance brokers Sedgwick Forbes and Bland Payne by the top U.S. broker Marsh and McLennan.

The latest in the line of accounts which have been on the move in London since the beginning of the year is the Lockheed aviation insurance business.

Marsh and McLennan is taking this account to C. T. Bowring, another Lloyd's of London insurance broker, away from Sedgwick Forbes and Bland Payne.

The upheaval is due to the new transatlantic insurance broking alliances formed in the last few months.

Last September C. T. Bowring announced that it was planning to co-ordinate and combine its insurance interests with Marsh and McLennan in an attempt to establish what it described as "the first truly international insurance brokerage and consulting firm."

Then in November Sedgwick Forbes announced that it was intending to merge with Bland Payne, which would make it the largest insurance broking company in the UK, and eventually co-ordinate its business with Alexander and Alexander of the U.S., one of the top three American brokers.

Now Marsh and McLennan has decided that it is not prepared to place its London business with two London brokers which are planning to form a close relationship with one of its competitors, Alexander and Alexander.

American brokers have needed links with major London insurance brokers, which know how to arrange the specialist underwriting in the Lloyd's and London insurance company markets.

Moreover, any business which the Americans wish to channel to Lloyd's has to be placed at Lloyd's through an approved Lloyd's broker.

But once a London broker is used for placing business the commission arising on the insurance business that is arranged has to be shared between the two, although the London broker may have played only a passive role in securing the original account.

With closer relationships developing between the American and UK broking majors the issue of split commissions is no longer a problem.

Mr. John Regan, chairman of Marsh and McLennan, said in New York: "Having made a commitment to C.T. Bowring we feel we will be able to do more for the client working as a unit."

"The ultimate decision for a move is left to the client. But many of our clients have agreed. And the Sedgwick Forbes-Bland Payne merger together with the link-up with Alexander and Alexander has accelerated our move towards Bowring."

Mr. Peter Wright, chairman of Sedgwick Forbes said: "We've got to accept that there will be realignments in the traditional relationships. This is likely to happen on an increasing scale, so accounts will certainly move."

Rolls raises home prices by 12½%

By Kenneth Gooding, Motor Industry Correspondent

THE HOME market price of Rolls-Royce cars went up by 12½ per cent yesterday, taking the retail cost of the Silver Shadow, four-door saloon from £38,466 to £43,222.

The Price Commission raised no objections to the increase, which is designed to help to pay for Rolls' big investment programme for diesel engines as well as cars. That will involve expenditure of about £30m over the next two or three years and follows spending of £27m since the group went public in 1973.

Last year Rolls sold 1,324 cars in the UK out of its total production of 3,360.

The group last raised home market prices by 6½ per cent in September, but it says these are still a little below prices charged in Europe and the U.S.

Typical price increases are: the Silver Wraith, with divided driver and passenger compartments, from £35,557 to £39,780; the Corniche convertible, from £43,980 to £48,478; and the Camargue, from £50,450 to £56,758.

Midland must change strategy for U.S. move, say brokers

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

MIDLAND BANK, one of the "Big Four" UK clearing banks, may have to dispose of its 16 per cent stake in Standard Chartered, the London-based international banking group, before the development of any direct U.S. banking operations.

This is the view of stockbrokers Wood Mackenzie, who also predict that Midland would have to divest itself of its present non-banking operations before going into the U.S.

Midland is the only one of the UK clearing banks without direct banking operations, or proposed acquisitions, in the U.S. "What is clear is that if Midland is to develop a coherent international strategy in which the U.S. plays a major role then further

rationalisation of its existing interests is required," say the brokers.

Midland's major involvement in U.S. banking is through a stake in the European American Banking Corporation, a retail consortium owned by five other European banks. Wood Mackenzie points out that Deutsche Bank, one of Midland's partners in the corporation, has already adopted an alternative U.S. strategy by going into direct competition with it in New York.

Midland could follow the same policy by opening up a branch in New York in its own name.

If Midland were to buy into the U.S., Wood Mackenzie believes it is "highly likely" that

it would be forced to rationalise severely existing operations.

Apart from European American Banking, and the Standard Chartered stake, this could mean a possible sale of the U.S. travel side of Thomas Cook. The brokers see the intended reduction of Midland's stake in insurance broking, though the Bland Payne/Sedgwick Forbes deal, as another stage in the same rationalisation.

The U.S. Crossroads, Wood Mackenzie, 62-63, Threadneedle Street, London EC2R 8HP.

Brokers Hoare Govett are forecasting that clearing bank pre-tax profits will increase by 25 per cent in the current year, partly as a result of higher interest rates.

Wine and spirit men state case

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE GOVERNMENT was urged yesterday not to increase excise duties on wines and spirits to make up for an expected shortfall in revenue in the current financial year.

The appeal came from officials of the Wine and Spirit Association after a meeting with Treasury Ministers to discuss the association's views on what the Budget should contain.

The Treasury has over-estimated the revenue from wine and spirits duties this year by £70m, says the association, and believes it may be tempted to regain this through a duty rise this year.

UK wine market show a fall-off in sales towards the end of last year. "These confirm that 1978 has only been a relatively good year for the trade," said Mr. Hallgarten.

The association urged the Treasury to end the "iniquity" of advance duty payments required from wine and spirit traders.

It wants duty payment to be deferred for six weeks to allow time for traders to receive payment from customers.

OBITUARY Walter Cronk

MR. WALTER CRONK, first general manager and director of UBAF Bank, has died at his home in Bromley, Kent. He was 61.

He was seconded to UBAF Bank, an offshoot of the international consortium, Union de Banques Arabes et Françaises, in 1972, from the Midland and International Bank after 25 years' service. In 1977 he retired as general manager and director but continued to work for UBAF as a consultant until his death.

He is survived by his widow and two sons.

North Atlantic air fares 'too low'

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AIR FARES on the North Atlantic route have gone too low over the past two years, and ought now to be raised—a move which some airlines, such as Trans World of the U.S., are already trying to promote.

This view was expressed yesterday by Mr. Patrick Shovelton, formerly in charge of civil aviation affairs in the Department of Trade, and now director-general of the General

Council of British Shipping, when he delivered the Brunker memorial lecture to the Institute of Transport.

Mr. Shovelton, who was Britain's negotiator for the latest Anglo-American "Bermuda 2" air agreement,

said he believed airline costs would rise as a result of increased oil prices, wage inflation in the UK and U.S., a world rise in raw materials prices.

A number of major airlines had reported losses in the fourth quarter of last year, and the first quarter of this year "must surely be worse," he said.

The total yield per aircraft trip was inadequate and, if the authorities did not allow increased economy fares, they would have to allow increased Stand-By fares. "The difficulty is that no-one wants to make the first move," Mr. Shovelton said.

Budd warns against oil price pessimism

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A WARNING against taking too pessimistic a view of the impact of increased oil prices this year has come from Dr. Alan Budd of the London Business School.

In an economic commentary, for *Fielding News-Smith*, City stockbrokers, Dr. Budd says the most important point is that the increase recommended by the oil producers was modest and still leaves oil cheaper, in relative terms, than it was in 1974.

Moreover, the UK, although it still has an oil deficit, should be one of the main beneficiaries, particularly because the increased oil prices will help sterling.

He suggests that, if the dollar stays unchanged, the real price of oil will only be about 6½ per cent higher at the end of this year than at the same time last year, and will still be lower than it was at beginning of 1978.

He points out that an important difference, compared with 1974, is that many of the oil-producing countries have

experienced dramatic changes in their trade balances, and will have little difficulty spending all their extra revenue.

Since the effect on the UK's current account from the rise is very small (possibly £50m) the effects of capital inflows from oil-producing countries should show a net improvement in the overall balance of payments, and should raise the value of sterling. But if this is what the markets have already anticipated, no further benefit can be expected from this source.

In an accompanying note, Mr. J. V. Thompson, of the brokers, says that the firm believes that, with oil supply constrained, there is a large probability that the actual oil price will be higher than the 10 per cent average originally proposed by OPEC. Nevertheless, on Dr. Budd's analysis, there is still plenty of headroom before it would have a material impact on the world economy as a whole.

Small businesses 'need Government boost'

BY DAVID FREUD

THE GOVERNMENT should use the tax system to encourage the expansion of small businesses, because they appear to be in the best position to increase employment, according to City stockbrokers Wood Mackenzie.

In its latest economic circular, the firm says that the best way for the Government to develop job opportunities is to create and maintain a stable financial environment in which the corporate sector can expand.

"Equally important is the co-operation of the unions in allowing the corporate sector to recover a reasonable share of the national income. The surest way to reduce the level of

employment over the next few years is for the corporate sector to be squeezed by rising wage costs, controlled prices and a loss of international competitiveness."

The firm says that over the next few years it is clear that the service sector will continue to be the main source of jobs.

However, the increase in service employment may not be as rapid as in the past because employment in many of the previous growth areas—like public services and banking—has stabilised. "As a result it will become increasingly important to create new employment in industry."

Thames sells Abdication series to U.S. for \$1m

BY JAMES McDONALD

THAMES TELEVISION has sold its "Edward and Mrs Simpson" drama series—its version of the Royal romance and the Abdication—to the U.S. for \$1m (£500,000) for showing on commercial television.

The buyer is Mobil. It will present the seven-part series in the first half of next year in its Mobil Showcase to television stations in 50 of the largest centres, including New York, Los Angeles and Chicago. The potential audience is estimated at between 80m and 100m.

The series has been sold to more than 40 countries. France, where the Duchess of Windsor lives, has not yet bought it, but is having discussions with Thames TV.

Sales overseas, including the U.S. deal, total nearly £800,000, compared with the estimated production cost of about £1.5m. Mr. Muir Sutherland, managing

director of Thames Television International, said yesterday he was confident, as a result of sales at this early stage, that the production cost would be recouped.

With its "Family at War" series Thames obtained about \$1m gross sales in the U.S. but it carried out the costly marketing to stations itself and reaped a much smaller net profit.

11 seek local radio contracts

SIX applications for Cardiff and five for Coventry have been received by the Independent Broadcasting Authority for contracts to operate independent local radio services in the areas.

Yesterday was the closing date for the applications, invited on December 1. Preliminary interviews of the applicants are expected next month.



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UK NEWS

KNITTING INDUSTRY WORKING PARTY REPORT

Export effort in selected areas

BY RHYS DAVID, TEXTILES CORRESPONDENT

BRITAIN'S KNITTING industry, in a report from its sector working party, published yesterday, is urged to concentrate more export effort on selected countries and on higher value products.

The industry, which employs about 120,000 people, mainly in the East Midlands, raised its share of total exports to 12 per cent in 1977, from 8 per cent in 1976. The sector working party believes, however, that the size of the UK industry—it employs a quarter of all EEC knitting workers—should enable it to command as much as 20 per cent of total exports in Western Europe.

The report says that the industry has a larger share of smaller markets and a smaller share of larger markets than its main European competitors. Thus in knitted fabric in 1977 the UK had a 5.6 per cent share

of French imports, against the 42 per cent achieved by West Germany.

Italy accounted for nearly half the total sales of fabric to West Germany in 1977 against the British industry's 3.7 per cent share. Britain's best markets were in Scandinavia.

Concentration on the home market rather than an inherent lack of export ability is blamed for the industry's low share of big markets overseas, but the report urges companies to secure their future by means of coherent long-term export policies and professionalism. It says that in many companies, particularly smaller ones, the management team does not always show marketing expertise, although it sees some signs that firms are recruiting the necessary trained staff.

The working party seeks to restrict UK imports of knitwear from developed countries

to their 1976 level of 6.3 per cent. But it points out that although the industry, with the necessary adjustments, should be able to remain fully competitive against developed countries, it requires full implementation of the GATT Multi-Fibre Arrangement to curb disruptive imports from developing countries.

The report expresses concern about outward processing—the transfer of fabric to low-cost countries for conversion into garments and subsequent re-importation. It does not want that to become an important part of the EEC Commission's policy towards the textile industry.

To combat the threat from low-cost goods in the domestic market and to improve export performance, more of the industry, particularly in the cut-and-sewn (as opposed to fully-

Difficult conditions

The working party says that progress in 1977 towards objectives laid down for the home and export markets was achieved, but conditions last year evidently proved more difficult. Developed countries in particular were able to increase their share of the market. The industry, now the largest individual UK textile sector, lost about 4,000 jobs last year after an increase in the second half of 1976 and early 1977. The report calls for greater attention to manpower planning to help the industry to maintain stable employment.

Total output by the industry was estimated at more than £1bn in 1977, of which roughly 30 per cent was exported. Outerwear, including fully-fashioned knitwear, accounted for output worth roughly £380m; jersey fabric for £182m; and warp-knit fabric for £132m. The rest was divided between knitted underwear, socks and stockings, tights and knitted shirts.

Car repairs warning

CAR REPAIRERS warned winter motorists yesterday that it could be months before anyone could repair their vehicles after an accident.

The Vehicle Builders and Repairs' Association said there were few repairers with enough room at their premises for wrecked cars.

LABOUR

Engineers claim 'is worth 50%

By Alan Pike, Labour Correspondent

ENGINEERING EMPLOYERS yesterday told union leaders that their claim for a new national agreement would cost the industry up to 50 per cent and was an unacceptable package.

The Confederation of Shipbuilding and Engineering Unions yesterday formally tabled a claim for an increase in national minimum skilled rates from £60 to £50, with proportionate rises for their 13-point claim. The unions are seeking a planned reduction to a 35-hour week, an extra week's holiday and improved overtime payments.

Because wage negotiations in the engineering industry take place at both national and local levels, the pay aspect of the claim is much more modest than the proposed increases in basic rates suggest.

Sir Geoffrey Hawkins, Engineering Employers' Federation president, said after meeting union leaders yesterday that he was particularly doubtful whether a move towards a shorter working week was possible at a time when the industry was in a weak competitive position internationally.

Productivity in engineering was already limited by a shortage of skilled workers and a shorter working week for skilled men would not lead to more unskilled workers being employed.

Union plea to avoid rash action

By Philip Sessett, Labour Staff

THE CIVIL and Public Services Association yesterday appealed to its members not to take any rash industrial action which might lead to a drain on the union's £12m fighting fund set up to back its official strike strategy.

The union and the Society of Civil and Public Servants are calling a one-day national strike next week with a series of selective strikes after that to support their campaign for full implementation of the results of an independent pay comparability study.

The union will call out 800,000 of its members on selective strikes after the one-day stoppage. Mr. Alistair Graham, deputy general secretary, writing in the first of the union's "pay fight" bulletins to its 235,000 members, said the fighting fund would support selective action for more than three months if necessary.

However, the union's strategy depended on members not taking any rash industrial action without authority which might lead to suspensions and a drain on the fund, since suspended members would be paid strike pay of their normal net basic.

Maximum basic for clerical officers is £83.07 a week and for clerical assistants £50.15. The society has estimated that its campaign could cost about £3m.

Water workers may accept 16%

BY PAULINE CLARK, LABOUR STAFF

WATER WORKERS' leaders in the National Union of Public Employees last night decided to recommend acceptance by members of a 16 per cent pay offer. Describing the offer as a significant improvement on a previous rejected increase of 10 per cent, they removed, for the time being, the threat of an all-out strike by their water and sewage workers members.

The move will come as a relief to the Government, whose efforts to avoid a confrontation with Britain's 33,000 water workers had earlier been threatened by the comparatively militant stance taken by NUPE, the second biggest union in the industry.

The union's national water committee accepted that its target of a national minimum wage of two-thirds of national average earnings and a 35-hour week had not been achieved, but recommended that the offer be accepted "with a view to achieving the union's objectives in the next pay round."

Members of the biggest water workers' union, the General and Municipal Workers' Union, will decide whether to accept the offer at a recalled conference

tomorrow, but the result of voting by NUPE members is not expected until early next week.

The offer of a 9.05 per cent rise in basic rates, plus a 6.9 per cent self-financing efficiency bonus was strongly recommended by the joint union negotiators last Friday after conditions attached to the attendance bonus in the earlier offer were relaxed.

Although Ministers have described the offer as satisfactory, a settlement at this level will present problems to the Government, which is in deadlock over pay with leaders of 1.5m council workers, hospital ancillary staffs, and other groups.

Mr. Charles Donnet, GMWU national officer and leader of the local authority manual workers' negotiators, yesterday met council employers' representatives for further talks following the union's rejection of an 8.5 per cent offer.

Meanwhile, water workers in the South-West indicated yesterday that they would embark on unofficial action today over the 16 per cent offer. This follows rejection of Liverpool workers, who are also taking unofficial strike action.

Strikes will cut off supplies of blood

BY PAULINE CLARK, LABOUR STAFF

BRITAIN'S biggest blood transfusion centre is to be disrupted by one-day strikes, members of the Confederation of Health Service Employees and National Union of Public Employees decided at a meeting yesterday.

The centre, at Tooting, London, has warned that more than 100 hospitals are in danger of having their blood supplies seriously curtailed, although this would depend on how long the action was sustained and on co-operation from shop stewards.

With no sign of a solution to the public service workers' pay dispute, the two biggest unions representing 1.5m council workers and hospital ancillary staff stepped up industrial action yesterday throughout the country.

Lighting strikes, overtime bans and other forms of industrial action by members of the General and Municipal Workers' Union and NUPE have closed many schools, disrupted refuse disposal and reduced a number of hospitals to emergency admissions only since the last week in January.

With the return of snow to some parts of Britain yesterday, 1,600 NUPE members in South Wales were told by their union not to go to work or clear snow.

The GMWU has authorised official strikes by 11,000 of its members as well as extending

work to rules and overtime bans in many local authorities.

In Scotland, NUPE announced that more than 1,000 workers would be taking part in selective strikes by today.

More widespread disruption to schools is expected in the North where NUPE claims to have closed some 600 schools in Cumbria, Northumberland, Tyne and Wear, Durham and Cleveland and Darlington and Northumberland because of action by school caretakers.

After NUPE's threat last week to escalate action in Westminster London if private contractors were called in to remove rubbish, public service workers at Winchester, Hampshire, yesterday began an out strike in protest at rubbish being cleared by city volunteers.

Elsewhere, about 70 refuse tips in Yorkshire and Humberside are to be closed by action plans, while Glasgow rubbish collection is expected to be hit from Wednesday following a weekend decision by GMWU shop stewards to recommend industrial action.

Hospital services in many parts of the country continued to suffer from action by porters and other ancillary staff.

Workers at London's Great Ormond Street Hospital for sick children, however, are likely to suspend action this week after 10 days of stoppages and work to rules.

NUJ rebels lose action

JOURNALISTS IN Birmingham and Coventry who refused to obey a union strike call failed yesterday in a High Court move to stop the union taking disciplinary action against them.

Mr. Justice Slade made no order on their plea for a temporary injunction pending full trial of a dispute over the "legality" of the recent local newspaper strike by the National Union of Journalists.

The judge accepted an NUJ undertaking that the objects could be represented by the person of their choice at the disciplinary proceedings.

He rejected an application by the NUJ for the journalists to be ordered to pay the costs of the hearing to far, unofficially estimated at £5,000. The question of who pays will be decided at the full hearing of the action.

Shipyard layoffs

Four thousand manual workers at Govan Shipbuilders, Glasgow, part of British Shipbuilders—were yesterday laid off because of a strike by 250 foremen and assistant managers.

Barclays to test longer bank hours

By Nick Garnett, Labour Staff

A PILOT SCHEME on extended opening hours at 13 Barclays Bank branches will begin early next month.

The experiment will test demand over a year and the permanent system of extended hours could be introduced more broadly if it is justified by the volume of business.

The scheme is the first of its kind to be initiated by the clearing banks in recent years. Midland plans to open 20 High Street branches on shopping evenings on a six-month trial. This could be later extended permanently to 400-500 branches.

Lloyds is also negotiating with its unions a package of new opening times, including Saturday mornings.

Barclays has agreed the pilot scheme with its staff association but not with the National Union of Bank Employees.

A special delegate conference of the union decided last month not to consider extended opening hours until proper national negotiating machinery has been established.

But Barclays has decided that it cannot wait any longer and will press on with the scheme without the co-operation of the union.

Some branches will open at 8 a.m. while others will close as late as 7 p.m. No Saturday working is included.

Staffing will be on a voluntary basis and no employee will be required to work more than a 35-hour-week. Staff involved in the scheme will receive extra payments of about 3 to 7 per cent of salary.

No pay limit, says chemical workers' leader

By Our Labour Staff

CHEMICAL WORKERS would not accept any artificial pay limit, Mr. David Warburton, chemicals national officer of the General and Municipal Workers' Union told its chemical industries conference in York yesterday.

He said this year's pay settlement, due in May, should reflect increased productivity, "sustained profitability," and improved return on capital in the industry.

He accused the industry of an "investment go-slow," but the Chemical Industries Association said yesterday that investment in the industry last year was 19 per cent higher than in 1977 in real terms. Initial estimates suggested that £1,050m was invested during 1978.

Protest at delay

RURICULTURAL workers at the Ministry of Agriculture's Luddington experimental husbandry station, Stratford-on-Avon have begun a work-to-rule. Thirty-six members of the farm workers' union say their action is in protest over the Ministry's delay in implementing the 13 per cent pay increase recently awarded by the Agricultural Wages Board.

Imports held up

A FORTNIGHT-OLD strike of 550 dockers at Grimsby and Immingham is affecting the import of Volkswagen cars and could cause a shortage in the north-east. Dockers are asking for a 15 per cent pay rise but the employers will not increase their 5 per cent offer.

NORWICH CITY council hopes to reinstate a council worker they had sacked after 22 years' service because he refused to join the union. The Labour-controlled council is to ask all unions to revise the closed-shop agreement to enable people to contribute to a charity instead of paying union dues.

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North-East jobless 'may rise to 200,000'

BY RHYS DAVID

UNEMPLOYMENT in the North-East could rise to much higher levels than the region's economic development planners have calculated, according to a study by Durham University on behalf of two of the area's new towns.

The study, by the university's regional policy research unit, claims that assumptions about the growth of employment to replace manufacturing, levels of inflation and overall UK economic growth, are all likely to prove optimistic. Their conclusion is that unemployment in the region far from being held at the present 140,000, could rise by a further 60,000

by 1990 to more than 200,000, or more than 12 per cent compared with the present 8.6 per cent.

The survey was commissioned by the Aycliffe and Peterlee Development Corporation and consisted of a detailed examination of the structure plans made by the local authority for parts of the region, set against the background of the Northern Region Strategy Team's reports of 1975 and 1976.

The strategy team, according to the survey, can be challenged on several of its assumptions concerning the likely progress of the UK economy and the rate at which different regions recover from recession. Its assumption that service industries would offset the decline in older industries is also considered unrealistic.

CONSUMER CREDIT ACT 1974: NOTICE UNDER SECTION 6(4)

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\$1,000 Coupon Debentures										
M-54	539	1829	3203	4971	6269	7495	8926	10115	11481	13231
55	1002	1827	3220	4984	6278	7509	8937	10123	11493	13239
56	1003	1828	3221	4985	6279	7510	8938	10124	11494	13240
57	1004	1829	3222	4986	6280	7511	8939	10125	11495	13241
58	1005	1830	3223	4987	6281	7512	8940	10126	11496	13242
59	1006	1831	3224	4988	6282	7513	8941	10127	11497	13243
60	1007	1832	3225	4989	6283	7514	8942	10128	11498	13244
61	1008	1833	3226	4990	6284	7515	8943	10129	11499	13245
62	1009	1834	3227	4991	6285	7516	8944	10130	11500	13246
63	1010	1835	3228	4992	6286	7517	8945	10131	11501	13247
64	1011	1836	3229	4993	6287	7518	8946	10132	11502	13248
65	1012	1837	3230	4994	6288	7519	8947	10133	11503	13249
66	1013	1838	3231	4995	6289	7520	8948	10134	11504	13250
67	1014	1839	3232	4996	6290	7521	8949	10135	11505	13251
68	1015	1840	3233	4997	6291	7522	8950	10136	11506	13252
69	1016	1841	3234	4998	6292	7523	8951	10137	11507	13253
70	1017	1842	3235	4999	6293	7524	8952	10138	11508	13254
71	1018	1843	3236	5000	6294	7525	8953	10139	11509	13255
72	1019	1844	3237	5001	6295	7526	8954	10140	11510	13256
73	1020	1845	3238	5002	6296	7527	8955	10141	11511	13257
74	1021	1846	3239	5003	6297	7528	8956	10142	11512	13258
75	1022	1847	3240	5004	6298	7529	8957	10143	11513	13259
76	1023	1848	3241	5005	6299	7530	8958	10144	11514	13260
77	1024	1849	3242	5006	6300	7531	8959	10145	11515	13261
78	1025	1850	3243	5007	6301	7532	8960	10146	11516	13262
79	1026	1851	3244	5008	6302	7533	8961	10147	11517	13263
80	1027	1852	3245	5009	6303	7534	8962	10148	11518	13264
81	1028	1853	3246	5010	6304	7535	8963	10149	11519	13265
82	1029	1854	3247	5011	6305	7536	8964	10150	11520	13266
83	1030	1855	3248	5012	6306	7537	8965	10151	11521	13267
84	1031	1856	3249	5013	6307	7538	8966	10152	11522	13268
85	1032	1857	3250	5014	6308	7539	8967	10153	11523	13269
86	1033	1858	3251	5015	6309	7540	8968	10154	11524	13270
87	1034	1859	3252	5016	6310	7541	8969	10155	11525	13271
88	1035	1860	3253	5017	6311	7542	8970	10156	11526	13272
89	1036	1861	3254	5018	6312	7543	8971	10157	11527	13273
90	1037	1862	3255	5019	6313	7544	8972	10158	11528	13274
91	1038	1863	3256	5020	6314	7545	8973	10159	11529	13275
92	1039	1864	3257	5021	6315	7546	8974	10160	11530	13276
93	1040	1865	3258	5022	6316	7547	8975	10161	11531	13277
94	1041	1866	3259	5023	6317	7548	8976	10162	11532	13278
95	1042	1867	3260	5024	6318	7549	8977	10163	11533	13279
96	1043	1868	3261	5025	6319	7550	8978	10164	11534	13280
97	1044	1869	3262	5026	6320	7551	8979	10165	11535	13281
98	1045	1870	3263	5027	6321	7552	8980	10166	11536	13282
99	1046	1871	3264	5028	6322	7553	8981	10167	11537	13283
100	1047	1872	3265	5029	6323	7554	8982	10168	11538	13284
101	1048	1873	3266	5030	6324	7555	8983	10169	11539	13285
102	1049	1874	3267	5031	6325	7556	8984	10170	11540	13286
103	1050	1875	3268	5032	6326	7557	8985	10171	11541	13287
104	1051	1876	3269	5033	6327	7558	8986	10172	11542	13288
105	1052	1877	3270	5034	6328	7559	8987	10173	11543	13289
106	1053	1878	3271	5035	6329	7560	8988	10174	11544	13290
107	1054	1879	3272	5036	6330	7561	8989	10175	11545	13291
108	1055	1880	3273	5037	6331	7562	8990	10176	11546	13292
109	1056	1881	3274	5038	6332	7563	8991	10177	11547	13293
110	1057	1882	3275	5039	6333	7564	8992	10178	11548	13294
111	1058	1883	3276	5040	6334	7565	8993	10179	11549	13295
112	1059	1884	3277	5041	6335	7566	8994	10180	11550	13296
113	1060	1885	3278	5042	6336	7567	8995	10181	11551	13297
114	1061	1886	3279	5043	6337	7568	8996	10182	11552	13298
115	1062	1887	3280	5044	6338	7569	8997	10183	11553	13299
116	1063	1888	3281	5045	6339	7570	8998	10184	11554	13300
117	1064	1889	3282	5046	6340	7571	8999	10185	11555	13301
118	1065	1890	3283	5047	6341	7572	9000	10186	11556	13302
119	1066	1891	3284	5048	6342	7573	9001	10187	11557	13303
120	1067	1892	3285	5049	6343	7574	9002	10188	11558	13304
121	1068	1893	3286	5050	6344	7575	9003	10189	11559	13305
122	1069	1894	3287	5051	6345	7576	9004	10190	11560	13306
123	1070	1895	3288	5052	6346	7577	9005	10191	11561	13307
124	1071	1896	3289	5053	6347	7578	9006	10192	11562	13308
125	1072	1897	3290	5054	6348	7579	9007	10193	11563	13309
126	1073	1898	3291	5055	6349	7580	9008	10194	11564	13310
127	1074	1899	3292	5056	6350	7581	9009	10195	11565	13311
128	1075	1900	3293	5057	6351	7582	9010	10196	11566	13312
129	1076	1901	3294	5058	6352	7583	9011	10197	11567	13313
130	1077	1902	3295	5059	6353	7584	9012	10198	11568	13314
131	1078	1903	3296	5060	6354	7585	9013	10199	11569	13315
132	1079	1904	3297	5061	6355	7586	9014	10200	11570	13316
133	1080	1905	3298	5062	6356	7587	9015	10201	11571	13317
134	1081	1906	3299	5063	6357	7588	9016	10202	11572	13318
135	1082	1907	3300	5064	6358	7589	9017	10203	11573	13319
136	1083	1908	3301	5065	6359	7590	9018	10204	11574	13320
137	1084	1909	3302	5066	6360	7591	9019	10205	11575	13321
138	1085	1910	3303	5067	6361	7592	9020	10206	11576	13322
139	1086	1911	3304	5068	6362	7593	9021	10207	11577	13323
140	1087	1912	3305	5069	6363	7594	9022	10208	11578	13324
141	1088	1913	3306	5070	6364	7595	9023	10209	11579	13325
142	1089	1914	3307	5071	6365	7596	9024	10210	11580	13326
143	1090	1915	3308	5072	6366	7597	9025	10211	11581	13327
144	1091	1916	3309	5073	6367	7598	9026	10212	11582	13328
145	1092	1917	3310	5074	6368	7599	9027	10213	11583	13329
146	1093	1918	3311	5075	6369	7600	9028	10214	11584	13330
147	1094	1919	3312	5076	6370	7601	9029	10215	11585	13331
148	1095	1920	3313	5077	6371	7602	9030	10216	11586	13332
149	1096	1921	3314	5078	6372	7603	9031	10217	11587	13333
150	1097	1922	3315	5079	6373	7604	9032	10218	11588	13334
151	1098	1923	3316	5080	6374	7605	9033	10219	11589	13335
152	1099	1924	3317	5081	6375	7606	9034	10220	11590	13336
153	1100	1925	3318	5082	6376	7607	9035	10221	11591	13337
154	1101	1926	3319	5083	6377	7608	9036	10222	11592	13338
155	1102	1927	3320	5084	6378	7609	9037	10223	11593	13339
156	1103	1928	3321	5085	6379	7610	9038	10224	11594	13340
157	1104	1929	3322	5086	6380	7611	9039	10225	11595	13341
158	1105	1930	3323	5087	6381	7612	9040	10226	11596	13342
159	1106	1931	3324	5088	6382	7613	9041	10227	11597	13343
160	1107	1932	3325	5089	6383	7614	9042	10228	11598	13344
161	1108	1933	3326	5090	6384	7615	9043	10229	11599	13345
162	1109	1934	3327	5091	6385	7616	9044	10230	11600	13346
163	1110	1935	3328	5092	6386	7617	9045	10231	11601	13347
164	1111	1936	3329	5093	6387	7618	9046	10232	11602	13348
165	1112	1937	3330	5094	6388	7619	9047	10233	11603	13349
166	1113	1938	3331	5095	6389	7620	9048	10234	11604	13350
167	1114	1939	3332	5096	6390	7621	9049	10235	11605	13351
168	1115	1940	3333	5097	6391	7622	9050	10236	11606	13352
169	1116	1941	3334	5098	6392	7623	9051	10237	11607	13353
170	1117	1942	3335	5099	6393	7624	9052	10238	11608	13354
171	1118	1943	3336	5100	6394	7625	9053	10239	11609	13355
172	1119									

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UK NEWS — PARLIAMENT and POLITICS

Tribune group calls for reflation

BY PHILIP RAWSTORNE

LABOUR Left-wingers last night called for major changes in the Government's anti-inflation policy.

The Tribune Group of Labour MPs said in a statement that the Government should abandon its "obsession" with curbing wages.

"The workers have been asked to carry the can for all price rises even though most of those rises are not of their making," it said.

Workers had shown remarkable restraint for three years. "Is it any surprise their patience is exhausted?"

The group demanded the immediate implementation of policies spelled out in party documents since 1972.

These included a measure of controlled reflation—involving an expansion of social expenditure to which a contribution will be made by paying a decent living wage to all workers.

The Government was urged to introduce selective import controls and controls on prices.

The group called for an enlarged National Enterprise Board to stimulate industrial investment and create jobs. This should be backed up by compulsory planning agreements and with public revenue from North Sea Oil and gas.

It also urged further cuts in arms expenditure, a wealth tax and an effective corporation tax.

"We believe that if these tasks were tackled urgently and with a political will, a new climate would be created in which there could be an orderly approach to the growth of wages and salaries."

Pledge to end tax evasion

GOVERNMENT moves to stamp out tax evasion among Fleet Street newspaper workers were promised in the Lords today.

Lord Griddley (C) described bogus payments made to casual workers in the industry who he said were retired, dead, or had never existed. He said it had been firmly established in Fleet Street that payments to casual labour were the responsibility of the unions or individual chapels (office branches).

For the Government, Lord Jacques said the Inland Revenue had begun last summer an intensive investigation into tax arrangements for Fleet Street casual workers.

The Government hoped to introduce new procedures next month which should eliminate the tax irregularities.

The Earl of Lauderdale (C) called for urgent measures.

Prices Bill passes its final obstacles

BY JOHN HUNT

THE GOVERNMENT'S controversial Bill introducing tighter price controls passed its final hurdle last night when the Commons accepted an amendment giving greater protection to companies hit by increases in raw material costs.

The legislation—the Price Commission (Amendment) Bill—was then sent back to the Lords for immediate Royal Assent.

The measure removes the automatic profit safeguards which enabled companies to put up prices while their application for an increase was being considered by the Commission.

The changes on raw material costs were forced on the Government as the result of a defeat in the Lords last week.

Liberal peers, with the backing of the Tories, had forced through an amendment to retain the protection for companies hit by a rise in the price of raw materials.

But the Government then compromised by inserting a

similar amendment of its own, and this was the one approved without a vote by MPs last night.

It differs slightly from the original Lib-Con amendment in that it still allows some discretion to the Price Commission in deciding whether a company qualifies for an increase on the grounds of raw materials.

The alterations to the Bill were made in the Commons last night after barely 10 minutes of discussion. At first Mr. Robert Macleod, Under-Secretary for Prices—obviously embarrassed by the situation—merely proposed the necessary amendments without any debate.

But he was challenged by Mrs. Sally Oppenheim, the shadow Tory prices secretary, who claimed that the Government's climb-down showed that it had lost control "not only in the country but the House as well."

Mrs. Oppenheim argued that the amendments "accepted so swiftly and without any remarks" by Ministers, repre-

sented a considerable and humiliating retreat by the Government.

The position of the Opposition front bench on the Bill was now in direct contradiction to that which it had maintained when it introduced the legislation. It was making the changes only as a direct reaction to the defeat in the Lords last week.

This showed that the Government could no longer get even a one-clause Bill through both Houses of Parliament without amendments, and important amendments.

She pointed out that Mr. Roy Hattersley, the Prices Secretary, had originally argued that the purpose of the legislation could be achieved only if it went through unchanged.

The present alterations did not go as far as the Tories would have wished and did not make this "measly little Bill" any more acceptable.

Nevertheless, it did represent an important concession by the Government.

Credit union motives praised in Commons

CREDIT unions provide a source of low-cost domestic credit and encourage savings, Treasury Minister of State, Mr. Denis Davies told the Commons yesterday.

He was moving the second reading of the Credit Unions Bill which lays down a statutory framework for such financial co-operatives in Britain.

Mr. Davies said they already operated successfully in Northern Ireland and abroad.

He said: "A credit union is a self-help association, run on mutual lines, in which members agree to pool part of their savings in order to provide themselves with a source of low cost credit."

Interest was paid in the form of a dividend.

Loans were made on a personal basis and borrowers did not necessarily have to give security. Mr. Davies said: "Credit unions are, in effect, financial co-operatives whose main object is to provide their members with loans for everyday requirements, whether—goods or services, at the lowest possible rates of interest."

He said that there were already more than 50 credit unions operating in Great Britain.

Explaining their success, Mr. Davies pointed to the "common bond" of members—they may live and work in the same place or be members of the same church or group.

"This means there is a degree of co-operation and trust among them, and a network of personal

acquaintance."

From the Opposition front bench, Mr. Peter Rees said credit unions had flourished without undue Government interference and supervision, and as far as possible this should be encouraged.

If people could regulate their own affairs they should be allowed to do so.

Referring to the rise to 14 per cent of the minimum lending rate, he said credit unions were a laudable and praiseworthy objective and one which would commend itself to the country at large.

Mr. Rees said he understood that there was a problem as to how credit unions should be fitted into an extremely complex legal and financial mosaic.

Labour MP, Mr. John Roper (Farnworth) said he thought there was a place for credit unions in Britain as they brought added competition to the present institutions which could only benefit the consumers.

He looked forward to the day when the Palace of Westminster might have a credit union.

The Bill was given an unopposed second reading.

Rhodesian inquiry to go ahead

By Ivor Owen

DESPITE the refusal of the House of Lords to participate, the Government intends to go ahead with a further inquiry to determine whether Ministers or civil servants were aware of the sanctions-busting operations which enabled oil to reach Rhodesia.

This was made clear yesterday by Mr. Michael Foot, Leader of the Commons, when he "deeply regretted" last week's decision by the Lords.

"The Government will come forward with proposals for dealing with the situation," he declared.

Mr. Norman St. John Stevas, the Conservative shadow leader of the Commons, said the Lords had rejected the proposal that five peers should join with four MPs in serving on the Special Commission.

"Do you intend to go ahead and set up a Special Commission of this House only?" he asked.

Mr. Foot confined himself to repeating that the Government would make its proposals in the light of the decision taken by the Lords.

Concordat battle lines forming

By Richard Evans, Lobby Editor

THE POLITICAL argument that will rage over the concordat being drafted between the Government and the trade unions, expected to be agreed and published tomorrow, was already developing yesterday between Ministers and Opposition leaders.

Sir Geoffrey Howe, shadow Chancellor of the Exchequer, said the agreement would be presented as an assurance that only a Labour Government was capable of peaceful co-existence with the trade union movement.

That illusion, he said, has been blown sky-high by the experience of the present winter of strife.

In his view, "This frantic re-union of the two halves of the Labour movement will be the ball and chain that is bound to hold back any further Labour Government from coming to terms with the pressing need for economic change, unobstructed by the mythology of the left."

Any real social democrat must be viewing this week's developments with deep despair, Sir Geoffrey argued in a speech to a London conference.

But Ministers predictably took a much more optimistic view in the belief that the agreement could help make the current pay round better than feared, as well as introducing longer term reforms.

The hope is that if average pay settlements can be kept below last year's figure of 14 per cent and if the exchange rate remains stable, inflation should stay in single figures throughout 1979.

There is every sign that Ministers intend to stand firm against the NUPE claim in order to ensure that the so-called "going rate" of around 15 per cent does not take hold throughout the public service.

If agreement is reached tomorrow by the TUC general council, Mr. Callaghan is expected to make a statement in the Commons in the afternoon.

There will later be a joint meeting of the Parliamentary Labour Party and the National Executive Committee to discuss the political implications of the agreement.

'No justification' for action by civil servants

BY IVOR OWEN

WITH APRIL 1 the operative date for their next pay settlement, there can be no justification at present for talk of industrial action by civil servants, Mr. Charles Morris, Minister of State for the Civil Service, insisted in the Commons yesterday.

"Let us complete the negotiations before anybody suggests any mad leap into industrial militancy and action," he said.

Mr. Dennis Skinner (Lab., Bolton) had warned of "talk of industrial action" when pointing out that the low-paid in the Civil Service included some counter clerks in social security offices who were receiving less than the benefits they paid out.

The Minister replied that the extent of low pay in the Civil Service would be established only when the task of processing the 450 reports of the Pay Research Unit—the last of

which was updated on February 7—had been completed.

Mr. Dennis Canavan (Lab., West Stirlingshire) maintained that it would be a dishonest "farce" if the Government, having re-constituted the Pay Research Unit, failed to give a firm commitment to implement its findings from April 1.

He was supported by Mr. John Owendon (Lab., Gravesend), who called for an assurance that the Government would accept the findings of the Pay Research Unit and not try to tie the Civil Service to the 5 per cent guideline.

Mr. Morris stressed that the Government's position had not been wholly ungenerous.

Civil servants had received increases of up to 30 per cent in 1975 on the basis of reports by the Pay Research Unit.

Throughout the period of pay policy they had received the maximum increases available.

Fisherman's radio channel to start

THE CREW of seven on board the fishing vessel Tarradale II were now presumed lost off the Norwegian coast, Mr. Stanley Clinton Davis, Shipping Minister, told the Commons yesterday.

He also announced the establishment of an experimental emergency radio channel exclusively for fishing vessels.

It will operate from April 1979, initially for two years.

Mr. Davis, replying to an emergency question from Tory MP Sir John Gilmour (E. Fife), said there had been no contact with the Tarradale since Friday February 2. Her position then was 170 miles east-north-east of Peterhead. Storm force winds were later reported in the area.

Mr. Davis said helicopter and rescue services began searching the area on February 7 when the owner reported that the Tarradale was overdue.

On Saturday, a Nimrod aircraft spotted a fishing marker buoy, fish boxes and wreckage. These were later recovered by a Norwegian coastguard cutter and taken to Aberdeen for identification.

"I very much regret having to inform you that the Tarradale II must now be presumed lost," he told MPs.

"My Department has accordingly commenced a preliminary inquiry into this casualty."

The new radio link would enable fishing vessels to make quick contact with the shore if difficulties developed, he said. It would not replace distress calls.

Almost all the crew of the vessel came from the constituency of Sir John Gilmour who urged the Minister to bring forward the introduction of the new radio frequency to mid-March.

"This is the second time a vessel has been lost in this area and it is giving great concern," he said.

But Mr. Davis said this would be difficult because of the instruction and guidance that would have to be given in the operation of the new system.

From the Tory front bench, Mr. George Younger called attention to the "extraordinary length of time" from the vessel's last reporting in on February 2 to the date it was reported missing on February 7.

Grylls tries to help jobless

BY COLLEEN TOOMEY

A PRIVATE Member's Bill aimed at Britain's 800,000 small companies could create thousands of new jobs by providing a loophole in the Employment Protection Act.

Under the Employment Opportunities (Small Businesses) Bill, a new type of temporary employment contract would enable an employer to offer a job for up to two years without infringing the unfair dismissal provisions of the Employment Protection Act.

The Bill, proposed by Mr. Michael Grylls (C. Surrey NW), vice-chairman of the Conservative Industry Committee, has its first reading on Friday.

Mr. Grylls, who claims to have the backing of small companies' organisations throughout Britain, said that the Bill would help solve Britain's unemployment problem.

The present Employment Protection Act is all very well for those who have some employment to protect," he said. "But I am even more concerned about those who, because present law makes existing jobs such a precious possession, are not being offered employment of any kind."

Small companies which needed to recruit additional employees faced a large obstacle, for example, would be able to do so without being forced to gamble on securing future export orders, he said.

Employees would be hired at the usual union pay rates and would be given two weeks' notice under the new proposals.

A second part of the Bill would require the Secretary of State to modify the rules under which former employees are at present able to take employers to an Industrial Tribunal.

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Campaign exposes divisions in SLP

BY CHRISTOPHER PARKES

THE SPLIT in the Scottish Labour Party over devolution emerged clearly yesterday as both sides launched their public campaigns for the referendum on March 1.

Officially, the party is campaigning for a "Yes" vote and began an intensive programme of rallies in the main cities, with a meeting in Glasgow last night, addressed by the Prime Minister.

He will be followed in the next two weeks by seven of his Cabinet colleagues.

But in Edinburgh yesterday, Mr. Robin Cook (Edinburgh Central), one of the leaders of the Labour Vote No campaign, said that Labour voters and party workers were turning against devolution as they realised the price that would have to be paid.

A future Conservative Government, he claimed, would reduce the number of Scottish MPs at Westminster, as "it for tat" for setting up a devolved Assembly in Edinburgh.

Labour Vote No claims the open support of seven of the 39 Scottish Labour MPs, with three more in sympathy but reluctant to declare publicly where they stand.

Mr. Cook said many Labour activists all over Scotland had formed local groups to work against an Assembly.

But the organisation had deliberately not asked constituency parties to set up "No" committees as this would have been directly against party policy and unnecessarily divisive.

The latest opinion poll shows that support for devolution among Labour voters has fallen by 11 per cent since last month. Only 47 per cent would now vote Yes, compared with 58 per cent No and 19 per cent undecided.

The Prime Minister spent the day in Lanark, where he addressed the local Labour Party, which is one of those split over devolution.

PM asked to balance broadcasts

By Our Scottish Correspondent

MR. TEDDY TAYLOR, shadow Scottish secretary, yesterday called on the Prime Minister to intervene in the row over broadcasting time given to both sides in the Scottish referendum campaign.

He said Mr. Callaghan should use his authority to ensure that the "Yes" and "No" campaigns are given equal air time between now and March.

Mr. Taylor told a Press conference of the Scottish Says No campaign in Glasgow that, with party political broadcasts being used to state the case for and against the proposed Scottish Assembly, the Yes campaign would have won a 5-1 advantage by the time of the referendum.

The controversy has already been taken to the High Court in Edinburgh where the broadcasting authorities will be challenged on the issue on Wednesday.

Mr. Taylor said that each side should be allocated two or three broadcasts on non-party lines to state their case.

Welsh concern over 'pygmy parliament'

BY ROBIN REEVES

THE Government's Welsh Assembly proposals contain the seeds of destructive conflict and instability that threaten the unity of the UK, says the Wales No Assembly Campaign guide published in Cardiff yesterday.

Painting a lurid picture of the dangers if the Assembly is established by a majority Yes vote in the March 1 referendum, the guide warns that the Government's reserve powers to override Assembly decisions in certain areas could provoke a major constitutional clash between Cardiff and Westminster.

It predicts fierce arguments over the level of the annual block grant to finance the Assembly's operations, and far-reaching effects resulting from the division of civil servants' loyalties, executive and legislative powers, and different classes of MPs.

The Assembly's mandate to review the structure of Welsh local government would, it says, herald a period of uncertainty

and confusion which local government in Wales could ill afford.

Welsh MPs would be reduced to the status of "Parliamentary pygmies" being no longer able to ask Parliamentary questions about the whole range of matters which will become the province of the Assembly.

Launching the guide in Cardiff yesterday, leaders of the Conservative-dominated No umbrella, under the chairmanship of Mr. David Gibson-Watt, a former Tory minister, also warned that the Assembly would impair business confidence.

Local authorities might be denied their full share of the rates support grant and might make up the deficit by raising commerce and industry more heavily.

More than one speaker deplored the fact that the Wales Development Agency, Wales' equivalent of the National Enterprise Board, had been "thrown into the political pot" under the Government's devolution proposals.

Surprisingly, there is also a difference of opinion among the SNP. All will be campaigning for a Yes vote, but some are doing so half-heartedly.

"There is no wild enthusiasm among SNP activists for an Assembly," said Mr. Gordon Wilson (Dundee East).

"It is not what we want, although we recognise it as a step in the right direction. We will be campaigning simultaneously for an Assembly and for the next general election. I think our people will be quite happy doing both."

Similar attitudes are evident in East Aberdeenshire, Perth and East Perthshire. In contrast, Banff and Moray and Nairn are mounting strong pro-Assembly campaigns, reflecting the position of their MPs, Mr. Hamish Watt and Mrs. Wingle Ewing.

Mrs. Ewing is addressing meetings widely throughout the North East and is confident that her constituency will turn out a big Yes majority on March 1.

"I am determined, as a matter of pride, to get more than 40 per cent in my own constituency."

Regional quirks will affect the fate of Scotland

BY RAY PERMAN, SCOTTISH CORRESPONDENT

THE FATE of devolution in Scotland will be decided at the referendum on March 1, not by the nation acting as a whole, but by the sum of its parts.

The regions have distinctive characters and concerns. They have acted in different ways politically in the past and there is no reason why it could not do so again.

An obvious example is North East Scotland, the prosperous fishing and farming district administered by the Grampian and Tayside regions.

It has seen the most direct impact of the oil industry—on already thriving towns like Aberdeen and on those in need of a lift, like Dundee.

The area once had strong Liberal and Conservative traditions but has also seen dramatic political change.

In the two 1974 general elections, the Scottish National Party took six of the 11 seats in the area—more than half the total of its gains for the whole of Scotland. In most other constituencies, the intervention of an SNP candidate slashed Labour and Conservative majorities.

Since then and particularly in the last 18 months—there have been signs that many

voters who changed their allegiance four years ago are moving back to their previous political choices.

A big question in the referendum will be how far the switch to the SNP indicated support for more home-rules and, if it did, how far that attitude still persists?

The decision of the North East will be important. The combined electorate of Tayside and Grampian exceeds that of Glasgow.

Campaigns are beginning although both umbrella groups, "Scotland says No" and "Yes for Scotland," have already set up local organisations and are distributing leaflets, canvassing and holding meetings.

Most of the door-to-door campaigning will fall on the parties, however.

Forces are divided on both sides and the already fragmented political parties look more split the further one moves away from their

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

METALWORKING

Test rig will cut production times

TOP PRIZE winner at this year's National Engineering Design Competition organised by the Institution of Mechanical Engineers is an experimental grinding rig incorporating a high-accuracy programmable control system designed and engineered by ASR Servotron of Congleton.

Design of the rig was by John Liverton, a 28-year-old project engineer employed by T. I. Matrix and seconded to work on the Science Research Council a sponsored grinding programme at Bristol University. "Aim of the experiment is to investigate high speed grinding using creep rotation plunge cylindrical grinding, a process which uses extremely slow workpiece speeds in the order of 1 rev/minute, but depths of cut of up to 5 mm on diameter. This combination of slow speed and deep cut is intended to produce high rates of stock removal, and a ground finish on one machine, obviating the need for a preliminary turning operation.

In the grinding operation, the grinding wheel rotates but the grinding wheel assembly remains stationary and the workpiece—dressed when necessary—are fed to it. To achieve high machine stiffness, reinforced concrete is used for the machine base and hydrostatic bearings are used for moving elements.

With the exception of the motor driving the grinding wheel, all other drives—dresser slide, workpiece slide and workpiece spindle—are part of the

ASR Servotron integrated control system.

This replaces the conventional hydraulic ram-stepping motor drive combination with dc permanent magnet servomotors and Servodriver transistor controllers. The high output torque produced by this combination obviates the need for the gearboxes and pulley systems required by conventional systems. Closed-loop positional and speed control is effected through ASR Servotron Servodriver-positioning systems.

Completely pre-programmable control is achieved through the interrelating of the positional data from the Servodriver in a static logic to provide constant determination of the workpiece diameter. Thus, all the operator has to do is to enter into the system the diameter of the raw workpiece and the required diameter of the finished product. This done, the whole grinding sequence can be carried out automatically.

There is even provision for the feed speed of the workpiece slide to be stepped down automatically when intermediate workpiece diameters are reached by the operator—pre-selected by the operator—reached. In addition, the system incorporates a number of safety locks which prevent the grinding process from taking place if operator safety procedures are overlooked.

Further information on the controller from ASR Servotron, Radnor Park Industrial Estate, Congleton, Cheshire CW12 4XD. Tel: (02602) 78111.

Precise cuts on the move

FOR USE with "flying cut-off" machines from Alpha Industries Inc in which the output from a tube weldmill is cut to length while on the move, a digital electronic system called CLC (command length control) enables accurate length and length change data to be programmed direct from a control console with no interruption to mill production.

The unit works in conjunction with accelerating dies which come up to the speed of the tube, clamp on at the correct place and make the cuts.

Previously, simple mechanical tripping has been used, resulting in poor tolerances and waste. Cuts to about 0.03 in. can be made with the electronic system.

Tube lengths from 30 ft down to 18 in. are within the range of the machines; 52 cuts/min can be made at 300 ft/min and 30/min at 450 ft/min tube speed.

Agents for the equipment are White Stage Industrial Marketing, Hollybush Lane, Amersham, Bucks HP8 5EB. (02909 5970).

HANDLING

Low cost pallets

BECAUSE OF high productivity, achieved by using automatic welding and assembly equipment, a 1 tonne mesh panel-pallet is offered at under £30—the lowest price for a UK manufacturer, claims Adamson Containers, Station Road, Reddish, Stockport, Cheshire (061-432 0211).

Standard range consists of land 2 tonne steel pallets, most of which are available ex-stock. They have plain, mesh or corrugated side panels and the option of removable or half drop sides to meet different loading requirements. They can be stacked up to five feet high and are designed for fork lift truck handling. Facilities for crane handling can be provided.

Construction is in formed angle base rails, mild steel sides and base and formed feet. Dimensions for the 1 tonne pallet are 915 x 610 x 782 mm high, and the 2 tonne model, 1,016 x 1,016 x 829 mm high.

Powders are blown by a gun

POWDER GUN units for use in conveying granulated materials ranging in size from fine powders to granules of relatively large particle size, have been developed by Bower Engineering of Hednesford, Staffs.

The Bower gun, for which a patent is pending, has been designed for use in many manufacturing processes involving free flowing powders and may be used in process hopper loading, container filling and discharging, or as a line booster.

It has the advantage of being simple and easier to install than most alternative methods of material transfer. It may be used in many applications where high cost, sophisticated apparatus has previously been necessary. For example, dependent upon the application, it is suitable for replacing mechanical elevators, rotary air lock valves, complicated pump systems, screw conveyors, or certain suction systems.

Built to a design without restrictions to material flow, the gun is capable of operating with gas (air) pressures from 5–60 p.s.i. and is particularly compatible with the Roots type of blower, which has operational pressures of between 5 and 15 p.s.i. The fact that low pressure air may be utilised makes it a convenient method of material transfer.

Further information on the Bower Engineering on 054 38 5253.

QUALITY CONTROL

Looking at surfaces by laser

FERRANTI'S Measurement and Inspection Group pioneered the application of the laser for inspection purposes and has now established a Laser Inspection Industrial Advisory Unit at Dalkeith to answer technical queries on the types of tasks for which laser inspection techniques are suited.

In addition, similar units have been set up in W. Germany and Japan where Ferranti laser scanning analysers can be shown in operation and trials on materials can be performed to assess the potential of laser inspection for solving problems. In the near future it is intended to form a further such unit in France.

Primary applications for which Ferranti laser scanning analysers have, or are being used, are to evaluate: surface quality, gloss, thickness (of translucent materials), and the

geometric shape of flat objects. The standard analyser—Type 71B—is a high-speed high-resolution optical scanner, which will detect, analyse and provide instantaneous warning of faults in moving sheets of material such as paper, rubber, plastics, non-wovens, glass, metals, etc., and on flat objects made from such materials.

A low-power near infra-red laser source is used to produce a small diameter beam of high intrinsic brightness. This beam of laser light is rapidly and repetitively traversed across the surface of the moving materials. Receiver units set to collect reflected or transmitted laser light from the material being examined produce signals that are analysed to identify faults. The laser scanning analyser (LSA) contains an integral data processing unit which assesses the magnitude and frequency of faults, and generates signals for operating alarms, marking

devices, recorders and other external control circuits.

LSA Type 71C consists of the standard system together with a high-speed buffer unit called a Scan Digitiser, which is a sophisticated digital interface converting the high-speed LSA signals into a form easily handled by calculators and computers. Software packages can be supplied to customer order for data logging and quality reporting, or for the operation of downstream marking or addressable reject systems. The 71C can also be employed to inspect objects for particular geometric characteristics as they pass by on a conveyor.

It is used as an optical densitometer capable of monitoring the thickness of translucent materials such as non-wovens and plastics, over their full areas.

Ferranti, Thornycroft Trading Estate, Dalkeith, Midlothian EH22 2NG.

PACKAGING

Continuous marking of goods

A FLOWLINE coding and marking unit, the Lawco Econocoder from Lawtons of Liverpool, 60 Vauxhall Road, Liverpool L69 3AU (051-227 1212) is designed for packing installations where space is at a premium and ancillary equipment has to be mounted in confined or awkward spaces.

A pre-inked microprocessor system is used with rubber type wheel incorporating plastic locking rings for easy type changes. This "Riblock" system offers interchangeable rubber type in a variety of stock sizes and styles, with specific company logotypes made to order. The microprocessor roller minimises down-time, giving many thousands of dense impressions before replacement is needed.

The unit repeats its message every 250 mm (about 10 in) and there is a built-in vertically clamped rod adjustment for imprint height. The spring mounting of the wheel arm provides 50 mm of side travel to allow for positional variations of items on the conveyor. Left or right-hand mounting above or below the conveyor line allows items to be marked on all sides at one pass.

SAFETY

Warns of the presence of gas

GASALERT GAS detector, working from mains electricity, will detect the presence of town, natural or LP gas in the atmosphere and give warning with a continuous and high-pitched buzzing note. The sound, equivalent to 85 decibels, ceases when the atmosphere clears.

Suitable for domestic, office or industrial use, the appliance can be wall or floor mounted—the location dependent on the gas it is required to detect. For town or natural gas, both of which are lighter than air, the Gasalert should be mounted 1.2–2 metres above ground level, while for heavier than air gases like butane or propane, the appliance should be sited 30–50 centimetres from the supply at ground level.

Guaranteed for a year, the device is available from Camping Gas (GB), 128-130 St. Leonard Road, Windsor, Windsor SL50 1L.

Wang is now recognised as the second largest supplier of small business computers in North America and the largest worldwide supplier of screen based word processing systems.

It is doing very well in the U.K. too!



SECURITY

Micro cuts the cost

CHUBB ALARMS (42, Hertham Road, Walton on Thames, Surrey KT12 1RY, Walton 43851) reports that it has been able to reduce the multiplexing costs in its 8000 security control system by using a microprocessor-based system.

Previously the multiplexing central termination consisted of a bulky separate equipment; now all the functions have been housed on a single 8 1/2 x 11 in board that plugs directly into the back of the system's computer, a PDP 11/03.

Boards have been developed which will support up to 64 of the company's remote terminals, connected to the central point by data lines. Each of the terminals can accept up to 32 sensing devices such as card access terminals, building services terminals and simple contacting devices.

The company is at the moment installing 15 such systems throughout Europe.

MATERIALS

Black glass enamel

COBALT-FREE black glass enamel is to be launched by C. E. Ramsden and Co., part of the ceramic division of the Lead Industries Group.

The announcement follows completion of a rigorous series of customer field tests, preceded by an exhaustive two-year development programme specifically set up to examine the problem of producing a deeper, more penetrating black glass enamel.

Being free of cobalt oxide—a commodity which has risen fourfold in price in recent months—the new product is expected to attract wide user attention.

Application range of the new black glass enamel is wide. It should find customers who are engaged in such activities as glass-decoration, lighting, tableware, architectural flat glass, and conventional paints. C. E. Ramsden is at Uttoxeter Road, Airedale, Stoke-on-Trent, Staffs. 0783 316111.

Don't they realise that manufacturers aren't the only businessmen who'd like to expand?



If you'd like to expand your business, but can't afford the extra staff, then the Small Firms Employment Subsidy could be just what you need. So far, over 30,000 jobs have been supported by this scheme. Now it has been extended. There's now a fair chance that your business could qualify for a subsidy.

Basically, you could get £20 a week for every extra full-time job you create (£10 for part-time jobs) and get it for up to 26 weeks. This new extended Small Firms Employment Subsidy now applies not only to manufacturers throughout Great Britain but for the first time, to all kinds of businesses in Development Areas and Inner City Partnership Areas. It could be just the helping hand you need.

Are you eligible? Tick three—find out more!

- ☐ A private independent firm.
- ☐ Under 200 employees on 9 Nov 78 (manufacturers)/1 Aug 78 (others).
- ☐ A manufacturer in Great Britain, or
- ☐ A business in a Development Area or Inner City Partnership Area.

If you think you qualify, send in the coupon for a leaflet or phone Jack Bellis on 01-214 6446/6201. You can apply for the Small Firms Employment Subsidy up to 31 March 1980. But the sooner you apply, the better.

Small Firms Employment Subsidy

Please send me details of the Small Firms Employment Subsidy. I am a: ☐ Manufacturing business ☐ Non-manufacturing business

Name/Company _____

Address _____

Post to: Jack Bellis, Small Firms Employment Subsidy, P.O. Box 702, London SW20 8SZ or telephone him on 01-214 6446/6201.

FT12/2

Department of Employment



New extended Scheme could now apply to you

THE JOBS COLUMN

Dear Sir, Your application got nowhere...

BY MICHAEL DIXON

HUBRIS, as doubtless many readers know, is the pride that goeth before a fall. But those who did not previously know it, had better learn it fast and also beware thereof, especially if they happen to be senior managers.

The reason is that I have lately had complaints from three different sources of the slipshod way in which top executives tend to apply for jobs. "Past experience leads me to believe that the more senior the candidate, the more cavalier he is in making such applications," quoth one of the complaining trio.

The carelessness is understandable. People raised into the higher spheres of management are liable unwittingly to be trained by other members of their company to assume that their value and character are taken for granted, and therefore that to take pains in presenting themselves would be to waste everyone's time.

Moreover, a justified belief in one's own importance seems somehow to communicate itself, silently even to strangers, who usually behave accordingly. So the training received within the company tends to be reinforced by people met outside it.

But this probably unconscious trusting to their laurels on the part of proven senior managers

is apt to wither their prospects on the open job market.

However assuredly they can leave their value to be taken for granted by the people they meet face to face, they can scarcely afford to leave it to a recruitment consultant to whom they have written for a job. Gone are the physical movements and tones of voice on which most human beings mainly rely to convey their meaning of what they say. Instead, all they have to represent them is dry words on paper.

To convey a personality with such restricted material calls for well-developed craft. Anyone who disbelieves me should sit down now and try to write on a single sheet and without risk of ambiguity a description of how a pair of scissors cuts a piece of paper, which is a ludicrously more simple phenomenon than even a junior manager.

Very busy

The handicap is made worse currently by the heavy demand for jobs in general management or at the top of functional departments. Recruiters who advertise posts with salaries of £15,000 or more nowadays commonly receive upwards of 150 applications, and recruiters are often very busy people.

"The last few times I've advertised for somebody high up, I've felt my heart sink when the replies were being piled up on my desk," said a personnel manager among my informants.

"I've come to believe that nine out of ten haven't even realised that they are writing to someone who's not only probably never heard of them, but doesn't even want to unless they are somewhere near matching the job specification that's in front of him. But do they bother to show how they might fill my needs? Do they tell me like, in most cases."

"More often than not, they don't even take the trouble to describe themselves properly. It's as though they just wrote down as many things as occurred to them in the space of a couple of minutes, then signed it and dropped it in the post box. And the way some of them scrawl! If recruiting high-ups were more than a small part of my job—which mercifully it isn't—I think I'd need an assistant who was an expert in deciphering."

So for top executives who hand-write their job applications, there may be a useful lesson in the education system. It is that one of the factors most closely associated with success in major examinations is the clarity of the candidate's writing.

The reason is probably that

examiners, after wearily trying to disentangle meaning from script after script which looks as though it has been put together with a crochet hook, cannot help being unduly well disposed towards a set of answers that can simply be read.

Whether or not the application is to be in pen and ink, however, both it and the candidate's curriculum vitae need to be shaped in accordance with the needs of the job as set out in the advertisement.

Nor, in these days of large demand for high-level posts, are clarity and appropriate design enough. Given so much competition, the object of the application is to avoid being among the majority which are swiftly "screened out" as unworthy of an interview.

Appetiser

So the wise applicant will try to incorporate something arresting. As one example: I gather from various recruiters in Europe that the most useful effect in later life of a higher degree in management such as an MBA is the negative one of delaying the possessor's rejection from the list of contenders. But one does not need membership of that or of any other highly club to engineer the same sieve-blocking effect. For instance, a gentleman called Jim Smith (are you still

out there, old friend?) once told me that he always embodied in his applications the fact that, during the Second World War, he had been the first soldier to cross the river Chindwin astride a female bamboo. At most of his many interviews, he added, one of the first questions was "But Mr. Smith, why a female bamboo?" His answer of course was that a male one would have sunk.

I feel sure that few people with the experience to be successful senior managers can be bereft of some achievement which, tastily presented in a job-application, would similarly leave the average recruiter with an urge to discover more.

Another point which deserves care is the very first sentence. I wish to apply for the position of group chief executive which you advertised in... is straight to the point, it is true. But it severely risks jumping the writer with the majority who are inevitably to be discarded.

It is far better to realise that in writing the first sentence, the job-applicant is in much the same position as the journalist. Whether they are busy men looking through newspapers or recruiters perusing applications, readers' motives tend to be the same. They are seeking confirmation that they do not need to carry on reading, and as soon as they receive that con-

fimation, they stop. (I know this because I've been watching you in tube trains, City lunch-rooms and so on for years.)

The aim of the first sentence must therefore be to awake in the reader some sense of relevance that will carry him or her through the recital which follows. I know three young journalists who would testify, for example, that a highly effective way to start an application for a job in journalism is the sentence: "I want to work for you." It is the sort of "new cliché" that newspaper people seem unable to resist.

But I doubt that its effect could be other than repellent if it were used in pursuit of appointment—say—as a senior civil servant. Although I cannot be sure, the best opening there might be: "For several years now I have been demonstrably successful in wheeling money out of Treasury officials—always provided, of course, that the job in question was not in the Treasury."

In sum, the only person of any real importance when it comes to the writing of a job-application, is the individual who can reading it will decide its fate. Unless that rule is accepted and applied, the most substantially experienced senior executive is no more proof than the lowliest clerk against the indignity of a short sharp drop into the waste-paper bin.

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Telephone 01-836 1707 (24 hr service) quoting Ref: 0914/FT. Reed Executive Selection Limited, 55-56 St. Martin's Lane, London WC2N 4EA.

The above vacancy is open to both male and female candidates.

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LEGAL NOTICE

No. 00306 of 1979

In the HIGH COURT OF JUSTICE

Chancery Division Companies Court, in

the Matter of GURMUKH SINGH AND

CO LIMITED, and in the Matter of

the Companies Act, 1948.

NOTICE IS HEREBY GIVEN that a

Petition for the winding-up of the

above-named Company by the High

Court of Justice was, on the 30th day

of January 1979, presented to the

said Court and that the said Petition

is directed to be heard before the Court

sitting at the Royal Courts of Justice,

Strand, London WC2A 2AL, on the

5th day of March 1979, and any

creditor or contributory of the said

Company desirous to support or

oppose the making of an Order on the

said Petition may appear at the time

of hearing in person or by his Counsel

for that purpose; and a copy of the

Petition will be furnished by the under-

signed to any creditor or contributory

of the said Company requiring such

person to pay on payment of the regulated

charge for the same.

G. F. GLOAG,

Solicitor to the Petitioners.

NOTE—Any person who intends to

appear on the hearing of the said

Petition must serve on or send by

post to the above-named notice in

writing of his intention so to do. The

notice must state the name and address

of the person, or, if a firm, the name

and address of the firm, and must be

signed by the person or firm, or his

or their Solicitor (if any), and must

be served, or, if posted, must be

sent by post in sufficient time to

reach the above-named notice not later

than four o'clock in the afternoon of the

2nd day of March 1979.

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The purpose of the Commission is the management and development of substantial commercial and industrial assets in several new towns, the centralised legal department being located at Victoria.

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The post is superannuable and subject to the Commission's Staff Rules and Conditions of Service which include generous luncheon vouchers scheme for payment of removal and other expense and interest-free annual season ticket loans.

Application forms and further details can be obtained from the

Chief Administrative Officer,
Commission for the New Towns,
Glen House, Stag Place, London SW1E 8AJ
or telephone 01-828 5831.
Closing date 5th March 1979.

FINANCIAL TIMES SURVEY

Tuesday February 13 1979

Factory and Industrial Equipment

Despite economic uncertainties, investment intentions by British industry are likely to amount to £4.1bn during 1979. This survey examines some of the major factors which influence decisions by industry to invest in new buildings and equipment.

Decisive issues on new projects

By Hazel Duffy
Industrial Correspondent

WHEN A company decides it needs new manufacturing facilities—whether as an addition to existing production or to replace capacity—the ideal course of action is similar to that for the householder confronted with the need for extra space. If resources are sufficient the company, ideally, will choose to start from scratch, just as the householder's most desirable solution is to plan and build a new house.

The company can then decide on the most convenient location from the point of view of transport, availability of labour, access to raw materials and components, as well as accessibility to customers.

The site having been chosen the factory can be designed around the production process, which itself will consist ideally of the latest equipment. The new factory can incorporate the most efficient methods of heating, lighting and ventilation, to

the satisfaction both of the workforce and the management which is paying the bills. Handling and storing of raw materials and the product during its various processes can then be designed in the most efficient way, at considerable cost savings in the long term. If the site can be chosen in an area which qualifies for Government assistance, then so much the better.

For most industrialists, however, the only solution to the need for more space is to expand on the existing site. If there is land adjoining the existing buildings, then this can involve a new building. If not—and many older factories are on sites where there is no room for expansion—there is still considerable flexibility in rearranging and re-equipping the existing layout.

Another aspect of factory planning which frequently has been more important over the past few years is that of rearrangement to accommodate contraction of output. If this can be done, then better use of existing facilities can often be organised to save on overheads.

If the company's product is one likely to face a permanent drop in demand, then it may be better to move to smaller premises. On the other hand, if demand is static rather than declining, there is nearly always considerable scope for more efficient use of existing processes, particularly in the often neglected area of materials handling.

But the most decisive factor in influencing a company's de-

cision to invest in new buildings and machinery is undoubtedly the expectation of growth. Capital spending dipped in the early 1970s and did not begin to pick up until 1977, when anticipation of increasing demands was the dominant factor.

Buoyant

The Department of Industry carries out an investment intentions survey three times a year. During 1978 it was predicting particularly buoyant increases in spending, but by the beginning of this year, the estimate had been downgraded to a total of £3,850m (1978 prices), which is eight per cent above 1977. If the depressed steel industry is excluded, however, the increase is between 12 and 14 per cent, against earlier estimates of 14 and 16 per cent. The 1979 forecast is for a total of £4,100m.

Part of the explanation for investment coming out lower than anticipated may well be connected with the fact that leasing is becoming increasingly popular, and this is included in capital spending by the service industries instead of manufacturing industry. In any event, the figures confirm that industrialists are reluctant—and sometimes unable—to cancel investment plans once they have been drawn up.

Another factor increasingly influencing industry investment potential is growing international competition. The slackness in world markets has coincided recently with the strength



Maximum use of available space in this temperature-controlled warehouse of Swissco Ltd. and Roco Food Ltd., food processors, was achieved with Dexion Speedlock racking. Goods are stored in plastic boxes, stacked 16 to a pallet.

of sterling, which has further eroded the slight competitive edge British industry had during the days of the weak pound. Yet another factor which has increased industry's willingness for investment during the past couple of years has been the more profitable state of the cor-

porate sector. Despite an unexpected dip in the middle of last year, the most recent figures on company profits from the Central Statistical Office are still indicating that they are healthier than the depressed levels following the 1973-74 economic boom.

The stock market also has been the source for a spate of investment funding in the past two to three years, while the period of low interest rates and lower rates of inflation were also an encouragement for investment. The rise in interest rates which started around the middle of last year have since made bank borrowing a less attractive source of funding.

Outcome

The Government has also had a hand in trying to encourage industry to increase its capital spending, although the extent of the effectiveness of its schemes overall has not yet been subjected to study. It may well be that such a study never can be really accurate as the outcome would depend on companies' desire to be absolutely honest about whether an investment would have gone ahead with or without government aid.

However, some schemes undoubtedly have brought forward investment, and sometimes secured spending which otherwise probably would not have taken place at all. The schemes fall into two categories: those for across-the-board industry, including selective investment, energy conservation, product and process development, and microprocessor applications; and those for particular industries, known as sectoral schemes.

The Government has allocated £365.5m to the latter schemes so far. Several of these have now finished, although processing of applications is continuing for some of them. Assistance

is usually in the form of a grant of up to 25 per cent of the total cost, the company having to find the balance.

The selective investment scheme has had £150m allocated to it so far, and is designed specifically to promote investment in projects which will increase the efficiency of a company's production. This can mean sometimes that the project involves rationalisation—and perhaps loss of jobs—although at the same time the scheme is designed to create and maintain employment.

In certain circumstances this can give rise to a conflict of interests, as for example the recent refusal of the application by Dunlop—which has announced plans for large-scale job rationalisation—goes some way to demonstrate.

In addition to the above schemes, which are administered under section seven of the 1972 Industry Act, companies investing in development areas can pretty well automatically claim Government aid (the other schemes are discretionary). Plant, machinery and buildings in special development areas qualify for a 22 per cent grant; in development areas it is 20 per cent, and in intermediate areas it is 20 per cent for buildings alone.

Attraction

Companies can claim sometimes for both regional and selective aid, as Ford did successfully for its near £200m engine plant now being built in South Wales.

When a very large investment

project such as Ford's gets under way, it stimulates investment in other industries as well. Machine-tool manufacturers, for example, often find that they have to invest to meet the specifications and delivery dates required by a customer such as Ford. This, of course, is one of the Government's justifications for being prepared to grant public money for the purpose of attracting footloose projects.

Most companies choose to take the Government's money in the form of interest relief grants, although the assistance can be arranged as loans or grants. As well as the Government, there are numerous other sources of money which companies can use, and sometimes, as in the case of loans from the European Investment Bank, for example, these are at rates of interest below the going market rate.

Many smaller companies feel that all these investment aid projects require spending at a higher level than they can afford—and certainly a few of the minimum qualifying projects under the sectoral schemes were pitched too high to begin with. For many companies, investment at much humbler rates can often yield savings which will pay for the initial outlay within a fairly short period.

Specialist consultants exist in most fields and for the small as well as the larger operation are probably worth paying for. As economic uncertainties persist, this may be the level where most savings can be made.

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SECURELECTRIC

The Electricity Council, England and Wales

FACTORY AND INDUSTRIAL EQUIPMENT II

Benefits from better buildings

BRITISH INDUSTRY, it would appear, has at best a limited appreciation of the potential improvements in productivity and profitability which can be brought about by spending more on its buildings.

Many companies simply do not give sufficient consideration to an area of their activity which has long been regarded as an extraneous addition to production expenditure. According to the critics, they fall consistently to realise how output can be raised by improvements in production layout made possible by more efficient buildings, and invariably are surprised at the unexpected benefits which can come from a decision to spend money in this way.

At the same time, the construction industry itself has been slow to capitalise on industry's reluctance to invest in its buildings by failing to adopt an aggressive marketing approach and not pointing out the benefits which companies can derive by spending in this way. In short, the contractors are insufficiently responsive to the need of their industrial clients.

In the middle of last year, a document which appears to have become a compulsory talking point within the construction sector claimed that British industry's overall performance had been positively hampered by unsuitable factory and warehouse buildings and it attempted to demonstrate how new buildings could help.

Construction for Industrial Recovery—published by the

building and civil engineering economic development committees, of NEDC (National Economic Development Council) represented a rare attempt to assess the scale of potential work within the industrial buildings sector for an industry itself faced with a serious decline in home demand. Some of the findings were predictable in their pessimism, though the report as a whole has given both industry and the construction sector a great deal to think about.

The report concluded that many buildings still in use are both old and unsuitable for adapting to modern production methods. The problems included too many floor levels, close spacing of supporting columns, insufficient headroom, inadequate loadbearing capacity, congested facilities for delivery of materials and despatch of finished goods, difficult working areas for fork-lift trucks and excessive handling of goods throughout production. The conclusion was that industry suffered from a lack of attention to plant layout and the quality of the working environment.

Message

A survey conducted as a preliminary to compiling the report—intended to demonstrate to industrialists and government the part played by new industrial buildings in raising productivity—showed, above all, most companies only considered building to increase capacity,

yet big improvements in productive efficiency and working conditions could be achieved without the need for new capacity.

The message to companies arising out of the report was that buildings and plant layout always should be considered alongside proposals for investment and machinery and that companies need to examine the effectiveness of their buildings in terms of heat, light, space and layout.

According to the report, companies should ask themselves whether production layout can be improved, if production flow is as good as it ought to be and whether finished goods are stored and despatched in the best possible way. Industrialists should question whether the existing building is sufficiently flexible, whether medium-term business can continue on the present site or if an alternative one would make operations more efficient.

In the opinion of the building and civil engineering committees, the industrialist usually got no more than he deserved when it came to new buildings, with the end result often depending to a large extent on the effort expended by the client in establishing a good brief at the very beginning. For the inexperienced client, it is therefore essential for him to employ staff or advisers who can handle such a brief and supervise its implementation. But the report was as much

angled to the construction industry's efforts to provide new, more efficient and productive industrial complexes and it claimed that opportunities to sell more industrial building were being missed.

Productivity

In recommending that contractors should begin to sell their services as an essential aid to improved productivity and better working conditions, the report was touching on what has for some time been a major criticism of the contracting sector. For too long, say the critics, the industry has been content to accept the irregular demands made on its capacity and the apparently never-ending fluctuations in output, instead of promoting itself more forcefully to bring more business out of the market.

High on their list of priorities should be the development of a knowledge of the production requirements of the industries in which they specialise, together with a greater appreciation of the technical problems involved in adding to or reorganising production capacity. Too many members of the construction team were, said the report, too concerned with their own individual roles in the building process.

Nor did the professions escape the critical eye of the NEDC document, which suggested that the Royal Institute

of British Architects and its fellow professional institutions should modify their "restrictive" codes of practice to promote the services of companies capable of providing services to manufacturing industry. Inexperienced industrial clients in search of help and information often found it difficult to obtain.

largely because of the professions' reluctance to allow advertising and the tendency to steer potential clients to one member rather than another.

Institutions and federations representing the parties involved should also recognise, according to the report, that traditional contract procedures frequently do not meet the needs of manufacturing industry. The suggestion is that an alternative form of contract should be devised for industrial building which would enable one of the participants to take full management, legal and financial responsibility for the project and offer the added assurance of a design and product warranty.

There were chastening words, too, for the Government. In pressing for parity of treatment for buildings, associated infrastructure and machinery related to investment incentives, the report said that the less generous treatment of industrial buildings in depreciation allowances encouraged separate investment criteria for buildings and machinery. This in itself could be at least partially responsible for the lack of

attention devoted to production layout and the quality of the working environment in British factories.

It added: "Industry's ability to view investment in buildings as an integral part of its investment programme would be made easier by the removal of Government discrimination."

The report pointed out that failure to obtain an industrial development certificate sometimes had led in the past to the continuing and intensified use of what already were unsuitable premises.

In emphasising that industry still regarded industrial development certificates as an inhibiting factor in investment decisions, the document claimed that the simplest solution was to abolish them. If, however, they were to be retained, the fact that controls were no longer exercised stringently should not be a reason for inhibiting investment—should be made more public and explicit.

In addition, local planning authorities should reflect more firmly in their policies the need to support industrial expansion, refurbishment or on-site development.

In essence, the report is saying that a fresh understanding of the role and relevance of industrial buildings in any overall programme of economic regeneration is required by all the parties concerned. It is clear that for many of those involved such an approach remains a long way off.

Michael Cassell

A CASE STUDY

How a company cut handling costs

IT USED to be the proud boast of TI Silencers (part of the Tube Investment group) that the Blackpool plant of its TI Cheswick division is the biggest silencer plant in Europe.

But Mr. Sidney Taylor, who joined TI Silencers as chief executive in May, 1977, decided that sheer size can be very expensive. He had already successfully introduced a re-handling exercise at the Accrington plant of Stone-Platt before joining TI, and he saw very quickly that there was scope for a similar exercise at Blackpool.

The 350,000-sq-ft factory adjoining Blackpool Airport used to be an aircraft hangar. That means it is high and spacious but costly to heat and light. Further, projections for the British motor industry are sufficiently uncertain that TI, which provides 55 per cent of the silencers for new cars built in this country, decided that it is not going to see much expansion. This means that the extra space is unlikely to be required for some time, if at all.

In addition to the heating and lighting costs, the company has other handling problems in

relation to the products. The plant is handling 10,000 silencer pieces a day (five pieces make up one silencer, although customers frequently take only part of a silencer, buying other parts from other manufacturers). Silencers are bulky and awkward to stack, while the many differing requirements of the motor industry mean that a large variety of tooling and components have to be kept in

stock. TI Cheswick (the division supplying original equipment manufacturers) is pressing for more standardisation among the manufacturers, but at the moment it has to keep, for example, 108 different types of tube in stock although 22 types account for 80 per cent of silencers sold. More than 230 different steel sizes also have to be accommodated, although 50

sizes serve about half of production.

The purposes of implementing a re-handling programme are: to reduce stocks to a minimum; to cut the number of movements and therefore labour involved; to reduce the amount of scrap generated and lessen damage incurred during handling; and to cut out heating and lighting of surplus space.

Modern Materials Manage-

ment, a consultancy specialising in handling matters, was called in by Mr. Taylor. The consultancy had already planned the re-handling at Stone-Platt's Accrington plant, where substantial savings had been achieved.

The consultants' report on TI Cheswick's Blackpool plant was based on four weeks of study in the plant. It made the following observations:

- The number of different types and sizes of raw material could be reduced;
- Available height in the factory could be used more effectively for storage;
- The number of different types of pallets could be reduced;
- Manual handling could be lessened by introducing strategically-placed conveyors and cranes;
- Whole sections of the factory could be re-positioned to reduce "cross-bay handling."

Charts

On the basis of flow charts drawn up to show the frequency of movements connected with handling, it emerged that 50 per cent of the non-direct personnel (those not engaged in manufacture) were involved in handling, and the wages bill for handling came to more than £300,000 a year.

The consultants recommended that a programme be undertaken at Blackpool at a cost of £300,000. This breaks down into four main areas of expenditure. The most expensive is the requirement for more versatile fork-lift trucks, at a cost of about £170,000 which will be able to make better utilisation of the plant's height for storage. However, fewer trucks will be needed than the plant now uses.

New racking and shelving is costed at £60,000. Pallets and containers, most of which are

now owned by the motor manufacturers receiving the silencers, will have to be bought by TI Cheswick to standardise the range—the outlay of £15,000. The installation of additional cranes and conveyors will enable processes to be linked into a flow line where this does not already exist. These are costed at £25,000.

The effect of this re-handling programme will be to release 50,000 sq ft (about 15 per cent of the total factory space) for sub-leasing. Together with savings in labour costs and servicing, the programme is expected to save the plant £130,000 annually (including the rental from sub-leasing), which means that in less than three years it will have paid for itself. Another way of looking at the savings is that they amount to a 4 per cent reduction on the cost of each silencer, which is not insignificant for a product that is very price competitive.

However, drawing up the programme is only the first part of the operation. It has to be introduced without disruption to production and the workforce has to be consulted and informed because changes in working practices will be required. Consultation committees representing managers and the shop floor are already in existence, and discussions have started on what the changes will mean for the workforce. An important factor is that about 20 jobs will be lost as a result of introducing the programme, although this is expected to be accommodated through natural wastage.

Mr. Taylor takes as his motto: "Handling adds nothing to the product except cost." This, plus the success of the Accrington programme, should ensure that the Blackpool plan goes through.

Hazel Duffy

Staff amenities help pay talks

THE INCREASING provision of staff amenities for factory employees reflects not only advances in design and technology but also the greater emphasis placed on fringe benefits and working conditions by management and unions during recent periods of pay restraint.

Improved sports facilities, modern canteens and vending equipment can give employees real benefits and enhance the relationship between management and workforce. Sometimes, improvements in design, reliability and ease of operation of catering and vending equipment can also result in cost savings for management.

Modern factory developments are now being designed to incorporate superb canteen facilities, cinemas, games rooms, cloakrooms and staff parking areas. The major industrial awards for design are increasingly taking into consideration not only the external appearance of a building but also the staff facilities provided on site.

For example, Michell Bearings, part of the Vickers Group, won a Premier Award from the Business Industry Panel for the Environment last month for its new plant at Newcastle on Tyne which features extensive canteen facilities, lavish new cloakrooms and staff parking facilities linked to the main building by an overhead walkway across a main road. Significantly, when the presentation was made in London last month it was the new staff facilities which were mentioned by a workforce representative as being of particular importance.

Like other major companies Michell Bearings saw the provision of excellent staff facilities as an investment for the future that would ensure a more contented workforce, but clearly the particular amenities provided by an industrial employer will be closely related to the make-up of the workforce. In manufacturing industry greater emphasis is being placed on clean, efficient and pleasant cloakrooms. Improvements in design have led to modular construction incorporating the latest industrial electric hand driers or paper towels, replacing the traditional cloth towel.

However, perhaps the most significant development has come in the field of catering and vending technology. Vending has moved a long way since 315 BC when the Greek mathe-

matician Hero devised a system for dispensing measured quantities of holy water at the drop of a coin in Egyptian temples. Vending machines dispense more than 940,000 different commodities such as cigarettes, chocolate, drinks, food and other consumer goods and are finding an ever-increasing place among factory equipment on the shop floor and in canteens.

In the UK the market is dominated by machines produced by companies such as GKN Sankey and the Danish Group Wittenberg. While vending equipment clearly has an important role outside the factory, in offices, shops, public places and other areas, a measure of the size of the market is given by the fact that in 1978 commodities worth £350m were dispensed by vending machines. The beverage vending sector accounts for about 60 per cent of all new machine sales and in 1978 it is estimated that about 30m cups of drink were sold from these machines. In 1977 between 10,000 and 12,000 new industrial beverage dispensing machines were purchased together with between 5,000 and 6,000 office in-cup dispensers in which the drinks are pre-packed into cups.

Sophisticated

Within the industrial sector the main areas of development in vending machines are the introduction of sophisticated electronic coin mechanisms which reduce the risk of jamming or failure, wide ranges of drink and food and the increased use of glass-fronted dispensers showing the merchandise before purchase. Micro-chip technology has improved not only the metering of coins—where the failure rate has been cut from 30 to 40 per cent to only 3 per cent for some systems—but also the actual dispensing of food and beverages.

Such improvements in service, reliability and the final product are reducing the traditional preference for the "tea-lady," enabling managements to reduce wage costs. Dispensers can often be set to dispense beverages on receipt of tokens or freely when required while the new electronic coin systems are equipped to give change to the customer.

Glass-fronted merchandisers come in two basic designs: the look variety where goods are displayed suspended from a moving belt, and the rotating spiral design. Both offer greater flexibility and potentially higher

sales. The bigger machines can hold up to 350 separate items. Two relatively recent developments in the dispensing of beverages are the provision of "fresh-brew" tea and coffee and the increased use of in-cup dispensers. Freshbrew machines improve the quality of beverages while in-cup dispensers are more hygienic, save labour costs since the cups can be filled away from the machine, and enable the machine mechanism to be made more simple and therefore more reliable.

Vending machines, and particularly the shop-window variety, can also be refrigerated and tied in with a microwave oven to provide a full canteen service for the shopfloor or office. This is clearly an advantage where there are all-night shifts because canteen staff can prepare food during the day for consumption at night. Microwave ovens therefore have found a particular use in large factories, although perhaps less growth in their usage has been checked by the sluggish economy and reductions in overtime and shift working.

As an alternative to the pre-cooking of food for microwave dispensers some manufacturers are now producing machines to dispense canned instant dinners, so avoiding the need for the skills of a food kitchen on the premises. These dispensers can serve a variety of hot snacks on the shopfloor itself. Within the canteen changes reflect a growing awareness of the need for safety, hygiene and convenience, and technological advances such as the wider use of refrigeration techniques, pre-cooking and microwave cooking—all improving facilities and service while minimising labour costs.

Video and film equipment used for showing training films is one area which may be expanded in future years to provide additional recreational facilities for employees, either directly or through company film clubs. This, and the increasing provision in industry of indoor sports and social facilities, may form part of more companies' overall staff relations policy. Staff amenities clearly will continue to play an important role in the planning of new industrial plant, with the fortunes of equipment manufacturers linked to the general economic climate and the general priority given to the issue by managements and unions.

Paul Taylor

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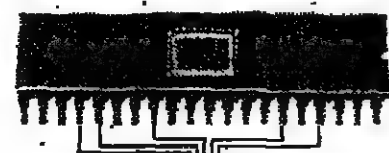
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FACTORY AND INDUSTRIAL EQUIPMENT III

Plant managers face tough problems

PITY THE poor plant and production managers. Exhorted by the Government, cajoled by salesmen, fed with uplift stories from all quarters, they hardly see a day go by without some new buzzword or news of a cure-all for every one of their more serious problems. Caught between the upper millstone of senior management and the nether of increasingly militant

trade unions, they nevertheless have to ensure that contracts are met within agreed budgets, while performing the seemingly impossible task of producing expenditure forecasts that are somewhat better than crystal ball tricks.

Those in the engineering industry in particular have had a difficult time. Take just one comparatively small sector of

expertise—machine-tools. Over the past 10 years a user will have seen three distinct phases in development, which has moved from hand-wired dedicated controllers to single mini-computer and micro controllers, taking shared central direction from a more powerful machine in its stride.

Government over these years has tried to influence the pattern

of development and encourage modernisation both by backing projects and by offering some form of aid to users. But it has moved from the sublime to the ridiculous.

Changes

First it sank vast sums in advanced projects which were years before their time and

would need command of, say, the European market to succeed. Then came the simple automation phase, embraced undoubtedly because very few companies wanted the big and beautiful. This gave rise to an enormous amount of literature but, so far as one can see, precious little change in industrial practice.

During this period of rapid

and radical technological change, Government intervention entirely altered the structure of the machine tool controller industry, posing new problems for users, while producers of the tools themselves were until recently left to sink and sink.

The situation is confused and it is easy to see why. Some comfort can be gained from the

Machine Tool Industry Research Association (MTIRA), which agrees that intending buyers today are "faced with a bewildering variety of makes, types and variants of machine tool, all claiming to offer advantages over the rest."

So that buyers do not act on a hunch the MTIRA is running a series of one-day seminars on how to choose equipment. That is a simple answer to a complex problem. It would be equally easy for Government to give a major fillip to new equipment purchases all over the country by a simple tax move.

One topic on which plant managers are being exhorted with particular vehemence at present is energy saving and, among other companies in this field, Fairley Surveys is prepared to run aerial infra-red photography tests to see where a factory or piece of production equipment is leaking the most heat.

There are incentives for energy-saving projects, but so hedged and red-taped that most busy managers will give up half-way. Here again, a simple action by the appropriate department could provide a major improvement without involving a new army of administrators.

Possibilities

Plant engineers will be well aware of the possibilities of recovering waste heat from five gases or diesel cooling systems, subject to the two criteria that there must be a significant amount of heat to be recovered and that it can immediately be channelled into a useful application such as process water heating or space heating. There is a wealth of equipment available, from heat wheels to fluidised bed heat exchangers, none of it inexpensive and all entailing a fair amount of plant disruption so that the temptation is to leave the matter for the time being even if the pay-back time is short.

Lower down on the official prodding list come tribology, terotechnology and corrosion prevention — for which no "ology" could be invented. For the many technical people who still do not know what the Department of Industry is talking about when the first two topics are mentioned, tribology is lubrication and surface physics and terotechnology is the technology of maintenance, or designing for ease of maintenance and so on.

A great deal of civil service time and taxpayers' money has

been devoted to promoting these topics, and encouraging centres of learning to reorganise part of their facilities to take them into the curriculum—with very little discernible effect on industry at large. It would be unfortunate if the same were to become true of the present Government-sponsored micro-computer drive.

But there is a serious danger that it might be so. Hundreds of small groups have jumped on the advisory bandwagon because of the Government support funds that are apparently easily available.

Warning

But it cannot be emphasised too strongly that microcomputers are more difficult to harness to a particular job than their predecessors and that their instruction routines are more difficult to write, generally taking much longer. U.S. experts warned potential users not to expect to do any useful business routines for a cost in equipment and programs this side of \$10,000.

But outside of data processing, micros are not the only answer to modernisation and sometimes could be the wrong answer in redesigning certain instruments, or updating telecommunications units.

One area in which plant managers are now having to take action following the latest Act affecting health and safety at work is in noise control and suppression. This is a particularly difficult area to tackle for someone who has little or no knowledge of acoustics. Fortunately there are services from which complete arrays of measuring instruments can be hired and such companies will give advice.

Some noise suppression specialist companies will provide consultancy, but where plant noise levels are high management would do well to get the job over and done with quickly before a queue forms.

There is one area where many production plants still fall down badly and that is lighting. Yet since the sharp rises in power costs some groups have been able actually to cut power costs for lighting while retaining illumination standards. One is Marks and Spencer, and while experience in the latter group's big High Street shops is not directly applicable to, say, a welding shop, there is clearly a lesson to be learned.

Ted Schoeters

Code for improving packaging

INDUSTRIAL PACKAGING materials and new designs of cans, bottles, plastic film, drums and cartons can provide novel solutions to the problems of preserving and presenting finished goods and raw materials.

Last year was no exception. There were some notable advances in design and a British container maker won the world's top packaging award, The World Star, for packaging design. It was awarded to HarcoStar, the Huntingdon industrial plastic blow-moulding company, for its Actinair acid carrier, by the World Packaging Organisation. The Actinair is a high-density polyethylene outer container with an inner 10-gallon acid-carrying polyethylene bottle.

There were other developments, but the packaging materials market was more dominated by sluggish growth. The UK market remained depressed until the middle of the year, but an improvement in demand came in the third and fourth quarters of the year.

Boost

This helped to boost the value of UK sales by the packaging material companies to £2.87bn last year, a rise of 5½ per cent on 1977 according to the industry's journal *Packaging Review* in its latest annual review. But part of this small growth may have been the result of stockpiling by industrial customers in anticipation of price rises this year.

Imports played a significant part in the UK market last year, as European companies, in particular attempted to win sales in many of the packaging markets dominated by over-capacity. There was particularly high

over-capacity in the tinplate and plastics industries.

The fortunes of the UK makers of packaging machinery appeared to be out of step with those of the packaging materials manufacturers last year. The machinery makers reported almost boom conditions at the start of 1978, with companies beginning to show concern over lengthening delivery dates as order books swelled.

But as the year developed, the rate of growth declined sharply, according to Mr. Edward Everest, director of the British Packaging Machinery Manufacturers' Association, part of the Process Plant Association. The UK's consumption of packaging machinery exceeded £130m last year compared with £100m in 1977.

Britain imported more packaging machines by value than were exported, and although the imbalance was not substantial, the impact of foreign manufacturers was particularly evident in the sector making filling machines.

Almost £41m-worth of filling, closing, sealing, capping and labelling machines were bought by British packaging companies in the year ending in June, 1978 and £29.3m-worth were sold by UK manufacturers.

The imbalance suggested that there was a need for the UK industry to have more factories, the association said. The shortage of skilled engineers would prevent a solution at least until changes were made to encourage the formation of the small to medium-sized engineering companies.

But last year was also the year when the interests of the consumer were taken into account in a novel way by the industry. Consumers stood to benefit by the formation last

May of a new focus of complaint about the packaging industry, the British Packaging Council.

The council has 13 members, representing the packaging industry, consumers and environmentalists, under the independent chairmanship of Lord Shepherd, a former Lord Privy Seal and now chairman of the Civil Service Pay Research Unit Board.

For the packaging industry and the industrial users of packaging materials and techniques, the council's formation is expected to have an important bearing on the future conduct of packaging in Britain. Industrial users and the packaging material makers were generally keen to see the council set up in an attempt to forestall possible legislation from the European Economic Community. The EEC sub-committee on packaging formed in 1976 is working on draft regulations which may have a considerable impact on the environmental aspects of the packaging industry.

Support

In a concerted attempt to anticipate the EEC regulations, the members of the British Packaging Council produced a voluntary code of practice which received the support of the Department of Prices and Consumer Protection.

The code, if implemented, will encourage manufacturing industry and the designers of packaging equipment and materials, to reassess traditional practice, with the object of reducing packaging costs. The code also covers the design of packaging which is difficult to open or re-seal; packaging which does not protect or pre-

serve the contents and packaging which is wasteful and misleads the consumer about the exact contents.

Other demands in the code call for the industry and users of packaging materials to bear in mind the effect of disposal on the environment and to consider the suitability of materials for complete re-cycling.

The main driving force behind the council's formation was the Industry Committee for Packaging and the Environment, formed in 1974 under the chairmanship of Mr. Christopher Chataway, a former Minister of Industrial Development. The code of practice was something the industry could live with, Mr. Chataway said. All the details had been discussed fully with the industry, with consumers and with environmental groups.

The council's first annual report is expected to be published in the summer and will have details of judgments arising from complaints and inquiries. Companies which have failed to implement the code may be identified in the report.

Manufacturers of packaging products and their customers in industry, however, continue to face another constraint against the wasteful use of materials. Prices rose rapidly in almost all sectors of the packaging industry last year with particular rises reported by the Department of Industry in tinplate, glass, fibreboard, paper, steel drums, aluminium, jute sacks and bags and cellulose film.

Polyethylene and polypropylene were the only packaging materials which fell in price in the first quarter of last year compared with the same period in 1977, according to the Department of Industry. This reflected the over-capacity in the petrochemicals industry.

The wholesale prices in most other sectors reached record levels early last year and there was evidence of a move away from some of the traditional materials in favour of thermoplastic materials.

Sales of all types of thermoplastic materials for packaging rose from 612,000 tonnes in 1976 to 641,000 tonnes in 1977, when £448m worth of the materials were sold in the UK. The sales dropped to £445m last year according to *Packaging Review*. At the same time sales of glass containers remained almost static at about 8.5bn units. Tinplate sales fell from 904,000 tonnes in 1976 to 899,000 tonnes in 1977, according to PIRA, the research association for the paper and board, printing and packaging industries.

Figures

Other falls were recorded for paper sacks, down from 244,000 tonnes in 1976 to 225,000 tonnes in 1977; paper for wrapping and packing down from 160,000 tonnes to 142,000 tonnes; rigid paperboard boxes down by 2,000 tonnes to 84,000 tonnes and cellulose film down from 81,000 tonnes to 78,000 tonnes.

Demand rose in the fibreboard case industry, in folding carton manufacture, in the aerosol sector, where production rose from 495m units in 1976 to 532.5m in 1977. Total demand in 1978 was reported by industry sources to be up to 550m or even 560m units. Little extra growth is expected this year and there is some concern in the industry that controls over aerosol sales — arising from concern over the chlorofluorocarbon propellants — may hit sales in the 1980s. The demand for new and reconditioned steel

drums also rose to almost 40m. Sales of aluminium foil returned to the high levels of 1973, with identical sales in 1977 of more than 38,000 tonnes.

Laminated structures have shown the most consistent growth since 1975, with sales of over 117,000 tonnes in 1977, a rise of almost 13 per cent on 1976, when sales were more than 22 per cent higher than the previous year. At the same time, the demand for paper for wrapping and packaging has fallen every year since 1973, when demand exceeded 204,000 tonnes.

Demand in all the sectors fell away sharply in the period 1974 to 1976, but in the sectors manufacturing jute sacks and closures for all types of industrial and domestic containers this fall in demand has continued without a break.

The revival of growth in most of the other sectors has been accompanied by novel technical developments and changes in the make-up of the packaging industry.

There is likely to be a continued need for packaging materials of all types and industrial confidence in most parts of the industry remains buoyant. There is also a growing demand for advanced machinery to make the industry less labour-intensive. The National Enterprise Board recognised the high sales potential of automatic packaging machines when it invested £120,000 in Mayflower Packaging of Norwich in January last year.

The money will help to fund a programme of expansion and development leading to an expected five-fold increase in sales by 1983, based on the current turnover of £500,000.

Lynton McLain

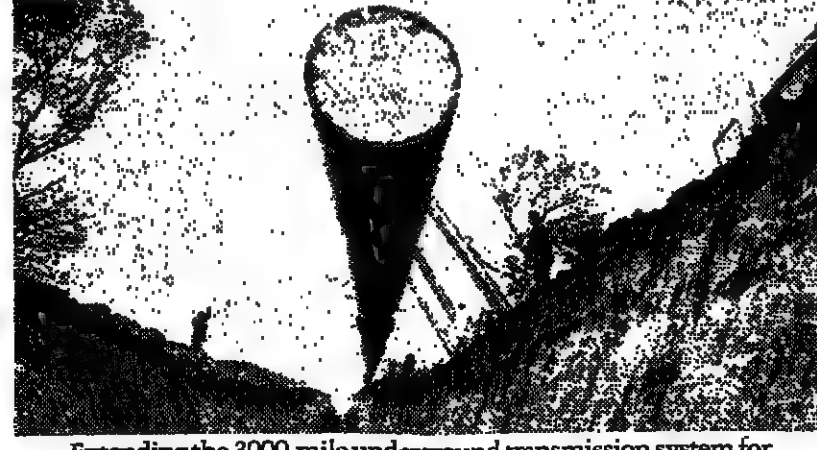
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BRITISH GAS



THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

EUROPEAN TOP MANAGERS' FORUM—1

Beating a path towards China

OVER the last ten days, cheek-by-jowl in a Swiss ski resort, more than 400 of Europe's top businessmen have been grappling with a new challenge and dilemma: China and the Chinese.

Egypt, Saudi Arabia, Nigeria, and other old favourites from the Third World have all been represented at ministerial level at this year's European Management Forum symposium in Davos. But interest in them has paled beside the rush to shake hands and exchange addresses with one of the ten official delegates from China.

For the European businessmen keen to use the symposium to lay the foundation for lucrative export deals, the dilemma is painful. Not only must they fathom out some way of breaking into this massive, inscrutable market, but they must not forget that like most developing countries, nowdays, China wants to buy not goods but technology—including product designs and factories which before long could transform it from a customer into a competitor.

To quote one nervous Dutchman: "I am frightened of Taiwan's export drive, and soon I will be terrified by China's."

Despite all the fine words and ringing declarations about co-operation between China and Europe, delegates were left in considerable doubt about what forms of industrial co-operation China particularly wants to encourage. They could be quite varied, including bank loans, government loans and other forms such as joint ventures, and could vary from case to case, said the leader of the delegation, Professor Qian Junru, Professor of Economics at Fudan University and Director of the World Economic Research Institute at the Chinese Academy of Social Sciences.

Though he was clearly on a fact-finding rather than negotiating mission, Professor Qian disappointed those delegates who were expecting to come away from Davos with business deals virtually signed and sealed—as has often been the case at previous Davos symposia, as far as customer countries like Iran were concerned.

More down-to-earth advice on China was given by Dr. Tibor Mende, Professor at the Centre d'Etudes Industrielles in Geneva and an expert on Chinese affairs. The most acute problem in Chinese "modernisation" would not be money, he warned, but a shortage of technical personnel and managers able to cope with the new industrial structures being created on a basis of Western technology. With the universities being closed for so long until recently, and many professors disgraced, the education system had suffered badly.

Even though China's overriding priority was to build up its domestic infrastructure, he agreed that it would become a tough export competitor. The only solution for Western Europe was to increase the rate of technical innovation, move to higher technology products and retrain people "instead of giving them unemployment pay for doing nothing."

This brought delegates back to the message rammed home by several sessions at the symposium (only two were directly concerned with China): that, in the words of the French Prime Minister, M. Raymond Barre, industries should be restructured from low to high-level technology products, and "European managers should train people adequately."

But none of the eminent speakers could give a satisfactory answer to the question of the way that retraining should be organised, and of the relative roles to be played by individual companies and by governments. Perhaps the least satisfactory of all was that proffered by an arch-proponent of the free market economy, Professor Herbert Giersch, President of the famous Institute fuer Weltwirtschaft in Kiel.

To say that "the market will offer high premiums for employees' professional and physical mobility" is a totally inadequate reply to the urgent problem besetting almost every European economy: that, thanks to the lack of mobility, there are over a quarter as many skilled-job vacancies as people employed.

Christopher Lorenz

Hazel Duffy on the choices facing a construction equipment company

Squaring up to the giants

IN THESE dog days for much of the construction equipment industry, the theory is rapidly gaining ground that the smaller company will survive only if its product line is not in competition with the giants.

For Bray Construction Equipment, which is small by the standards of the industry, and makes a product in competition with many other companies, it is a fundamental problem which will require a solution before very long. But it says a lot for Mr. John Mathew, the young managing director of Bray, that in the five years since he took over the company, it has been so strengthened that it is in a position to make that choice about its future.

Ironically, Bray came to be where it is now precisely because its parent company, the Matbro engineering concern, once faced a problem similar to that which Bray now has.

Matbro was founded by Mr. Len Mathew, John's father, who pioneered the pivot-steer method which is now an accepted design in the products of many other companies making construction equipment and industrial trucks. Matbro had already designed and produced several items of construction equipment, back in the 1950s, although its main product was lift trucks. Len Mathew realised that if his company was to make much of an impact in this market, he would have to concentrate on a particular product, preferably by acquiring an established concern.

The opportunity came when the Bray company, then owned

by Sheepbridge Engineering, was put up for sale in 1973. Sheepbridge had moved Bray out from Middlesex to Tetbury, a small Gloucestershire town, but the move had created problems in finding the right skilled labour in a rural area, and the company was in a fairly bad way financially. Its sole product, the wheeled loader (sometimes called loading shovels), needed technical improvements but as the company was making losses, the necessary development money had not been available.

It was a big decision for Matbro to buy Bray. Matbro's profits were around £200,000 at the time, although its balance sheet was strong. It borrowed £1m to buy Bray and promptly found itself in a period of high interest rates. For some time, says John Mathew, he and his father thought they had done the wrong thing.

John Mathew's short business experience (he was 26 at the time) had been as export sales manager for his father's company, and when he turned his attentions to Bray he saw his one clear priority as being to increase its sales overseas. "It was a much neglected area; only four out of its annual production of 80 or so loaders was exported."

Construction equipment is a highly international industry. Around half of UK production comes from companies which are foreign-owned, but even British-owned companies are frequently exporting between 60 and 70 per cent of their output. Thus it was that John Mathew

reasoned that Bray could not survive unless it paid urgent attention to exports. At the time, the industry was expecting that demand would continue to grow both in Britain and in export markets. But competition in the home market for wheeled loaders is intense, with four other British-owned companies besides Bray, as well as the multi-nationals, all competing for what has turned out to be a pretty static market over the past four years.

In spite of these difficult market conditions worldwide, John Mathew has achieved what he set out to do. Output has more than quadrupled in five years, and he believes that in 1978 Bray produced more loaders than any of its British-owned competitors. Sales in 1978 were £7m, and profits around £500,000.

Bray has managed to increase its share of the home market (no small achievement with a product which is seeing increasing import penetration) while boosting exports from just four loaders in 1973 to more than 200 in 1978. All of which puts Bray, as John Mathew rather modestly describes it, in a position "where at least we are not going to be the first to be knocked out."

As a small company, the only way to sell was to go out and do it personally, and this John Mathew has done. Last year, for example, he clinched an order from Algeria for 160 four wheel drive loaders—representing nearly half the company's normal annual output. The last of the machines was delivered recently, having been completed in record time for Bray: an example, says John Mathew, of the sort of flexible working attitudes that can be achieved more easily by a small company.

The main assembly line at Tetford was re-arranged with full co-operation from the workforce, so that it could accommodate more machines. A lot of overtime was clocked up, and employees were able to

benefit from the productivity bonus scheme. Enthusiasm and the willingness to do things like taking spares to customers overnight, and coming in over Christmas, are the sort of areas where small companies can often score over their bigger competitors, says John Mathew. But he is the first to admit that exporting is becoming increasingly competitive and that guaranteed servicing and spares are as important a part of the package as price. This is where the big companies can be far more effective with their worldwide networks.

Mathew decided last year that exports could not be left to him and his two export managers alone so two areas—France and North Africa, and the Far East—were selected for more detailed attention. An office has been set up in Paris to establish and liaise with a network of dealers, and another in Singapore.

This represents a considerable expense for the company, but it has been helped by a new Government scheme which encourages the exporting efforts of small companies. John Mathew cannot understand why more companies in his industry have not taken up the offer of aid under MEES (Market Entry Scheme). He receives £100,000 towards the cost of setting up the offices, which is repaid out of sales generated in the new markets. It is a scheme which the industry's NEDO sector working party is pressing to have more money allocated by the Government.

Having put exports on a firmer footing, Bray is now turning its attention to its other pressing problem—its product line. Concentrating on a single product has brought cost advantages to Bray, and on price John Mathew believes he has the edge over multinational competitors.

But the company's future viability depends on it being able to add another product in the next couple of years or so. There are two ways of doing



John Mathew, managing director of Bray Construction.

this—developing a new line, or buying into an established company in the way that Matbro did when it bought Bray. In spite of its smallness, under Matbro's ownership Bray has been constantly spending money on development and is in a position to bring out one new product within the required time-scale.

The option of buying an established company looks particularly attractive at the present time when market conditions have seen some up for sale. Many, however, are in the high risk category. Bray has been looking at potential acquisitions for some time. It wanted a company in France, but lost out to IBH, the German group. It also put in a bid for a company making wheeled loaders in south Wales; the price it offered was too low, but another approach will be made soon.

Mathew has also expressed interest in certain parts of Aveling Barford, the BL-owned group whose future is under review, as have many other companies in the industry. Bray could only swallow a few products in the AB range, however, so it would depend on whether BL would be prepared

to split up the group (always assuming it is prepared to sell it off in the first place). Bray's range of wheeled loaders is in the small to medium category, i.e. with shovels of between 1 cu yd and 3 cu yds capacity. An obvious move would be to get into the larger product (as with Aveling Barford), while Bray is also interested in taking on a product like graders which are entirely outside its present line.

Finance for the acquisition would have to come through borrowing, as both father and son are anxious to preserve their control of the companies they have built up. On the basis of combined turnover of £15m, and freehold assets worth around £5m, the outlay will have to be fairly modest.

The combination of technical and marketing skills which Matbro brought to Bray has ensured its present viability, but John Mathew has no illusions about its place in the industry: "We are a small company making little machines."

In an industry suffering from prolonged recession, just to be able to say that is no mean achievement.

TOP MANAGERS' FORUM—2

Saxon Tate's gospel on diversification

"WE haven't learned when to stop." Only an Englishman could make such a self-critical remark about his company, in front of an audience of 400 top managers from all over the world.

The speaker, at last week's Davos symposium of the European Management Forum, was Saxon Tate, the youthful group managing director of Tate and Lyle. For the benefit of other managers hell-bent on diversification, he was summing up the lessons of Tate and Lyle's diversification drive over the last 30 years.

One of his major conclusions was that Tate and Lyle was "brilliant at analysis," and good at planning; but that it then tended to sit back and react too slowly to events outside its control.

Another aspect of its planning coming adrift was, of course, its poor profitability. It was the largest sugar refiner in the world, Mr. Tate said, but not the most profitable. "That's not the way we planned it."

Splitting the company's post-war diversification into three stages, Mr. Tate described 1950-1965 as the "integration phase" when it identified "the soft com-

modity chain" and integrated through it. From 1965 to 1976 came diversification proper. Taking the skills learned in each link of the soft commodity chain, the company applied them to other areas. This took it into sectors as diverse as agricultural equipment for developing countries, education and shipping. It even went into aluminium and, everywhere, into distribution. "You name it, we were doing it—for a time."

This strategy reaped "quite spectacular results," claimed Mr. Tate, since the company achieved its target of beating UK inflation by 5 per cent over the years.

But there was a weakness. Tate and Lyle was too committed to commodities and trade, and was vulnerable to government actions. The combination of world recession and other factors resulted in the halving of pre-tax profits over the last two years, from £50m to under £25m, Mr. Tate said. He made no mention of the Mambé and Garçon acquisition.

So Tate and Lyle was now in a third phase—retrenchment, which is expected to run from 1977 to 1981. This involved "a rigorous analysis of our strength and weaknesses," and a concentration on businesses with a relatively high added value: "the total sweeter" market, agricultural equipment, trading, and special chemical products which, based on carbohydrates, "we hope will replace products based on hydrocarbons."

Several other lessons had been drawn from this process of diversification and retrenchment, said Mr. Tate. The leader of a project was all-important, but managers were not necessarily interchangeable between industries.

Also, "I still believe we are an optimistic" Mr. Tate said, admitting ruefully that people liked to enjoy their work, rather than always being pessimistic.

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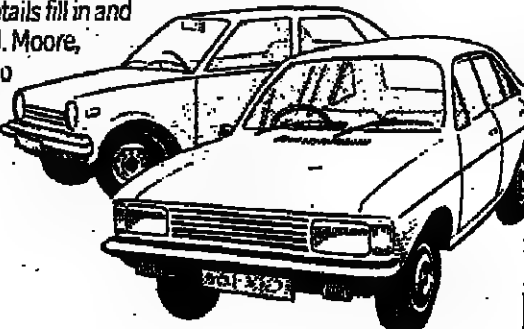
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Consolidated Statement of Condition

December 31

1978 1977

(In Thousands)

Assets

Cash and Due from Banks \$ 752,497 \$ 708,665

Securities

U.S. Government 471,170 545,156

Federal Agency and Other 10,724 10,672

Obligations of States and Political Subdivisions 358,908 369,679

Trading Account 156,189 124,459

Total 996,971 1,048,966

Money Market Assets

Federal Funds Sold and Securities Purchased

under Agreements to Resell 117,350 208,475

Time Deposits with Banks—Domestic 154,680 136,083

—Foreign Offices 482,038 495,766

Other 32,701 52,322

Total 786,769 832,646

Loans—Domestic 1,825,273 1,344,011

—Foreign Offices 217,325 280,323

Total 2,042,598 1,624,334

Allowance for Loan Losses (26,100) (25,404)

Direct Lease Financing 21,764 22,750

Buildings and Equipment 93,400 89,696

Customers' Acceptance Liability 114,283 11,400

Other Assets 90,725 66,471

Total \$4,872,907 \$4,380,525

Liabilities

Deposits

Demand \$1,270,915 \$1,229,482

Savings 794,781 834,074

Other Time 859,489 485,403

Foreign Offices 742,886 819,142

Total Deposits 3,668,074 3,378,101

Federal Funds Purchased and Other Borrowings 675,266 599,790

Long-Term Notes 50,000 60,000

Accrued Taxes and Other Expenses 74,137 68,379

Dividend Declared 2,400 2,150

Liability on Acceptances 114,283 11,400

Other Liabilities 20,951 12,673

Total Liabilities 4,615,111 4,132,493

Stockholders' Equity

Preferred Stock—No Par Value

200,000 shares authorized but unissued

Common Stock—\$10 Par Value 51,250 51,250

1978 1977

Shares authorized 7,000,000 7,000,000

Shares issued 5,125,000 6,125,000

Shares outstanding 4,800,000 5,000,000

Capital Surplus 118,673 118,673

Retained Earnings 99,605 82,539

Treasury Stock, at cost, 325,000 shares in 1978 and

125,000 shares in 1977 (11,732) (4,430)

Total Stockholders' Equity 257,796 248,032

Total \$4,872,907 \$4,380,525

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LOMBARD

Mackintosh's revenge

BY MALCOLM RUTHERFORD

FAR BE it for an Englishman to seek to advise the Scots how to vote. Yet there is a possibility so intriguing that it tempts one to hope that, come March 1 and the devolution referendum, they will vote solidly "yes". It is the effect that the establishment of a Scottish Assembly could have on Westminster.

The late John Mackintosh was a specialist in these matters, both by study and experience. He used to tell a story about how in his early days as an MP he went along to the Whips' Office to see about joining a Select Committee. He would like, he said, to join the Committee on Agriculture. Did he, he was asked, know anything about the subject? Mackintosh said "yes" and started to demonstrate the point. "In that case," said the Whips, "you'd better go somewhere else."

Before he died he wrote an article about how a Scottish Assembly might be run. It has just been published in a collection of essays on the future of Scotland, and it might well be known as "Mackintosh's Revenge".

It is, of course, excessively rational. No one in Westminster could possibly take it seriously. It says, for example, that the Assembly "will meet four days a week, on Mondays at 2.30 pm and on Tuesdays, Wednesdays, and Thursdays at 10 am. The motion for adjournment will be made each day at 6 pm. The full Assembly will be held on Mondays, Tuesdays, Wednesdays and on Thursdays the House will not normally meet and this will be a committee day."

There are also proposals for Committee membership and Committee procedure, the absurdity of which can be clear only to the Westminster mind. It is suggested that each Member of the Assembly should belong to two Committees. They should not be subject to dismissal by the executive or the party whips. Moreover, the business of the Assembly should be conducted in such a way as to make Committee work entirely compatible with playing a full role on the Assembly floor.

The ultimate absurdity, however, comes in the proposals for pay and conditions. It is said that it "would seem best to pay members of the Assembly the same as the Principal grade in

the Civil Service and to give them the same superannuation provisions." On top of that, it is even argued that they should have facilities: not only free travel in Scotland, but also a secretary to be paid at "the current rate, determined by Mr. Speaker for a fully qualified secretary/assistant." What is more, and it would probably be sedition if it were not so obviously ridiculous, it is proposed that each Assembly Member should be able to hire staff "not exceeding three full-time posts and these persons will be paid and superannuated at an appropriate grade, considering their experience and qualifications."

Westminster, we know, will have none of that. A Government that has just dealt firmly with the idea that British members of the European Parliament should be paid a European salary and which has fearlessly opposed a debate on the modest proposals for reform put forward by the House of Commons' Select Committee on Finance, Taxes and Labour, would be unlikely to be intimidated by the upstarts from Scotland. Whatever else we may think about Westminster, it at least has the courage of its own convictions—though it is not actually the courage that one worries about.

Besides, there is another reason why a Scottish Assembly could not possibly be taken seriously. It would be based on a multi-party system—Nationalists, Tories and Labour. There would almost certainly have to be a coalition. In other words, it would have nothing to do with the adversarial politics that we have learned to know and love.

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TASTINGS that I have attended in recent months have ranged from those concerned with providing relatively inexpensive wines from various sources to what nowadays might without too much exaggeration be described as near-priceless first-growth clarets—above price, that is, for those unwilling or unable to pay £15 to £30 a bottle. Some of these tastings were for the trade, others for private customers and for those who write about wine and one case on behalf of a dining club of some size.

Starting at the lower price level, one of the most rewarding was based on Marks & Spencer's wine list. M & S has only been "in wine" for about five years, and as with other goods and commodities it sells, it has gone for quality rather than relying on the enticements of low prices—and for this it must be strongly commended. This does not imply that I found all M & S wines above criticism, but of what wine merchant could one say this? But at least it does not buy mainly on price. For as a Bordeaux merchant once said to me "in wine you get what you pay for." Not always, perhaps, but more often than not.

On this occasion the M & S range of ordinary red and white wines in litre bottles was not shown, but I am familiar enough with them to recommend them. The full red is fruity and now sells at £2.05.

I used to prefer the dry red, as having more style, but it has been withdrawn as selling insufficiently well by demanding turnover standards.

This is not the only example known to me of a full red wine (slightly sweet) outselling a drier type. But among the M & S litre wines that went down very well was the white Baden (22.15), a wine of good "weight," full-bodied and fruity but not heavy as Baden wines can be. I also liked the litre Chianti (£1.85), which lacked the aggressive quality often to be found with this wine and was fruity but relatively light. The company's litre Pinot (£2.15) had more acidity than many inexpensive German wines, and this I thought its Piesporter (£1.79) lacked. The sec Champagne (£4.50) from the Cotes des Blancs co-operative at Avize is clean, fresh and good value, though for my taste it is slightly sweet—about right though for a champagne, and in what the French call les grandes surfaces. Finally the M & S range of sherries (£1.55) are excellent value, and the Fino fresh and dry—not too dry, I hope, to be off-putted by the computer sales returns.

Laurence Hayward, whose retail side is Laytons, held a tasting of inexpensive young clarets from the St. Emilion firm of A. Moueix—not to be confused with J. P. Moueix, part-owner of Petrus. These were chateau-

bottled wines to be retailed from £2.50 to £4, which means that one cannot expect too much these days, unless they are wines that have been bought en primeur by merchants here. Once Bordeaux wines are sold in bottle they are nearly always expensive. Those shown included 73s and 71s, but the price-attraction of wines were the

75s and 76s. Yet there were surprisingly little in colour and body, which goes to show that one cannot generate too much about a vintage, for neither of these esteemed years has this reputation.

However, these lesser wines—and the little-known names—are not so very important—can be very welcome to those without much reserve of finer wines and unwilling to draw the cork of the best until reasonably mature. On the basis of this tasting the minor 76s in particular are worth looking at when they appear on Layton's lists, but I doubt whether they have much future. In fact the best value that I found at this tasting was a Fitou, from near Perpignan in south west France, and one of the few appellations

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Grand Canyon, who first injured himself when racing at Newbury two years ago, hurt the bone again when casting himself before the Elton John Hurdle last season. Kent will give him a long break before putting him back into work in August.

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Hikari still a good prospect for the Triumph Hurdle

AS ANTICIPATED, Gaffer was all the rage in ante-post activity yesterday for the Elton John Hurdle. Gold Cup but less predictable was the run on the Daily Express Triumph Hurdle prospect, Hikari.

Derek Kent's Petingo colt has had his odds halved by the Tote from 20-1 to 10-1 for the

Cheltenham race, and they anticipate that he could soon see their clear market leader.

I find it difficult to evaluate the true worth of Hikari's 15-length success in the opening division of the Minors Novices Hurdle at Newbury on Saturday. Although he found no

difficulty in outtracing market rival Alo, he did not cruise to the effortless win which seemed on the cards as he took up the running three furlongs from home.

However, it was his first outing over hurdles, and he might have advanced a more impressive victory if he had had competition in the closing stages.

Derek Kent told me yesterday that Hikari is almost certain to take his chance in the Daily Express race, which could also be the target of stablemate Jolly Green Giant, who has missed several outings recently through being balloted out. It will be interesting to see where he makes his hurdling debut.

A somewhat moody performer on the flat, Jolly Green Giant has been encouraging his trainer with some good schooling work.

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TV Radio

Indicates programme in black and white

BBC 1

7.05-7.55 am Open University (Ultra High Frequency only). 9.10 For Schools. Colleges. 12.45 pm News. 1.00 Pebble Mill. 1.45 Playboard. 2.00 You and Me. 2.14 For Schools. Colleges. 3.25 Pobl Y Cwm. 3.53 Radio 1 News for England (except London). 3.55 Play School. 4.20 Winsome Witch. 4.25 Jackanory. 4.40 Star Turn. 5.05 John Craven's Newsworld. 5.10 Grange Hill. 5.40 News.

F.T. CROSSWORD PUZZLE No. 3,896

1. Across

1. A certain amount of western headgear? Rather (8)

2. Party on ship (Queen Elizabeth) orders sleeper (6)

3. Swindle people out of gift (8)

4. Wist of the French class (6)

5. Small relation Surrey considers effeminate (8)

6. Secure chap as MC on TV show (6, 3)

7. Tasty morsel outside left finds considerable (6)

8. Inspire railways to take in man (7)

9. Scores get thinner daily (7)

10. Watching England v. Australia certify (6)

11. See how long creature takes for the present (4, 3)

12. Money (about a pound) used in conflict (3)

13. Good-looking sound conveyance (6)

14. Adjustment made by engineers to TV picture (3)

15. Glossy day one went to New York (6)

16. Try stage-managed tactics (8)

17. Unhappy over one good man becoming a torturer (6)

18. Animal portrayed wrap (4, 5)

19. Willow branch accompanied by youth leader (5)

20. Loan may expose some irregularity (7)

BBC 2

10.30 am On Union Business. 11.00 Play School. 1.30 pm The Business World. 2.00 The Business World. 2.30 The Business World. 3.00 The Business World. 3.30 The Business World. 4.00 The Business World. 4.30 The Business World. 5.00 The Business World. 5.30 The Business World. 6.00 The Business World. 6.30 The Business World. 7.00 The Business World. 7.30 The Business World. 8.00 The Business World. 8.30 The Business World. 9.00 The Business World. 9.30 The Business World. 10.00 The Business World. 10.30 The Business World. 11.00 The Business World. 11.30 The Business World. 12.00 The Business World. 12.30 The Business World. 1.00 The Business World. 1.30 The Business World. 2.00 The Business World. 2.30 The Business World. 3.00 The Business World. 3.30 The Business World. 4.00 The Business World. 4.30 The Business World. 5.00 The Business World. 5.30 The Business World. 6.00 The Business World. 6.30 The Business World. 7.00 The Business World. 7.30 The Business World. 8.00 The Business 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THE ARTS

St. John's, Smith Square

Tallis Scholars

At the start of the Byrd Festival Series (a successor to last year's Tallis Series, which I criticised for its total lack of attention to the music's texts) it was good to see the director, Peter Phillips, quoting in his programme note Byrd's declaration that liturgical texts had "such a reserve of hidden power that to one who... earnestly turns them over in his mind the fittest possible measures come at once and as if unaided."

The words of the liturgy will clearly be important in this four-concert series, for instead of concentrating wholly on Byrd's output, the Tallis Scholars are juxtaposing his settings with other composers' treatments of the same texts. In Saturday's first concert we were given five consecutive settings of the Magnificat—a possible case of overkill, yet with careful selection, strong enough contrasts were drawn to provide a fascinating sequence from the serene clarity of Palestrina's double-choir version, through the Gothic elaboration of Taverner and the central-European richness of Lassus to Byrd's gravely complex setting in English.

The Tallis Scholars were on

this occasion only 16 young voices, scarcely enough to do justice to the two-choir settings; but the cohesion of the group has increased since last year, and the high female "trebles" are now beautifully sharp and crisp in attack. There is less good blending below them, and a couple of intrusive male voices (plus some regrettably casual solo passages) spoiled what could have been an excellent chamber-music balance.

William Mundy's magnificent "in medio chori" was the first of the evening: its missing parts had been supplied by Phillips, and following a suggestion of Peter le Huray the subtitle was realised by placing the solo singers "in the middle of the choir," between what were on Saturday extremely depleted Sacconi and Cantoris groups. But the trebles soared brightly to their top notes, and the intricate polyphony—all the stranger for being to the post-Reformation English text—provided a compelling background and prelude to Byrd's own English polyphony, more severe, less flexible than his writing for Latin words, but no less moving.

NICHOLAS KENYON

Covent Garden

Cotrubas, Gedda

The recital at the Royal Opera House on Sunday was in aid of the Purchase Appeal Fund of the Russian Orthodox Patriarchal Cathedral. A Russian theme threaded its way through the programme, tenuously and very lightly, lending a little continuity to what was otherwise a charity concert of a now relatively unfamiliar kind.

The advantage—or, depending on the ears of the beholder, the disadvantage—of such a programme was that it gave an airing to a miscellany of material usually considered of an encores type. No one sang the Shadow Song from *Dinorah* or the Variations on "Ah, vous dirai-je Maman"; but the young Oistrakh pupil Rasma Lielmeina played the Saint-Saëns Introduction and Rondo capriccioso, a violin showpiece that wants a far greater degree of throwaway panache and tonal brilliance than its well-made, vacuousness is not soon to outstay its welcome. More spirited were the contributions by Susan Drake, clearly one of Britain's outstanding harpists, who gave fetching accounts of the Glazounov Don Giovanni Variations and later of Salzedo's *Song of the Night*, a salon piece with touches of exoticism that Miss Drake brought off with captivating finesse.

The stars were Deana Cotrubas, Nicolai Gedda, and Shura Cherkassky. The pianist, who in Musorgsky's "Great Gate of Kiev" had begun the evening with some unpromising bursts of wild inaccuracy, later returned to form with Chopin. Rakhmaninov (an exhilarating Polka de W. R.) and Liszt's 18th Hungarian Rhapsody, music in which his incomparable showman's flair, wit of timing, and voluptuous, close-pressed legato phrasing survived even the hazard of a wretchedly shallow, ill-balanced instrument. He

did not disappoint; nor did the soprano, expertly accompanied by Roger Vignoles, once she had passed a rather cautious opening group of "classical" airs and could open out a swell of radiance in "Dennis is Jour" and then in two of the best-known Rakhmaninov songs. In Russian music the almost Chekhovian poignancy of Miss Cotrubas' tone, expression, and bearing does wonderful things, as her well-remembered Tatiana first showed in this house.

But Mr. Gedda, though his tenor was used with its usual ease, taste and care—"usual" by his standards being understood to mean phenomenal by anyone else's—seemed to be slightly skating through his selection, which included the Hindu Song from Rimsky's *Sadko* and a Lehar bouquet—the sustained mezzo voice sounded at first admirably subtle and later just a little like an effort-saving "rehearsal voice."

MAX LOFFERT

Elizabeth Hall

Philharmonia Ensemble

I wonder whether London has ever had such an all-Elgar programme before? One expects the Sonatas for violin and piano to turn up—rarely—in some solo violinist's recital, while the String Quartet and Piano Quintet belong to the fringe repertoire of chamber music. But here were all three works sharing Sunday night's concert, as a pendant to the four orchestral evenings recently devoted to Elgar by the Philharmonia Orchestra.

Andrew Davis, who conducted those orchestral programmes, now reappeared as pianist and supplied most of the musical animation. The three works themselves, all dating from as late as 1918 and all very much minor products from the Elgar workshop, require a great deal of "putting over" if they are to be thought worth doing at all.

Mr. Pini was joined by other section leaders from the orchestra (Gillian Eastwood, John Chambers, and Norman Jones) for the String Quartet. It was the only memorable and thoroughly Elgarian tune (in the slow movement) of any of these three works, but in the absence of Mr. Davis's participation it merely plodded along for the most part. I wished that Miss Eastwood's richer and more urgent playing had won her the position of first rather than second fiddle.

Finally came the Piano Quintet, in the first movement of which Mr. Davis was able to make much of a prominent and vigorous piano part with some curiously Brahms-like sonorities.

ARTHUR JACOBS

National Gallery and National Portrait Gallery

Royal treasures on public view

Down at Windsor, they are refurbishing the State Apartments. Instead of having all the pictures stashed away in racks until this is done, the Queen has lent out a handful until the end of April, notably to the National Gallery and the National Portrait Gallery. This is something other than the usual odd loan. The most astonishing item is inevitably the Vermeer. You look through some 300 years, the length of that placid Dutch interior, across the diamond chequer of the tiled floor through the stillness of the diffused sunlight, to the back of the girl standing at the spinet, the man standing almost profile at her side. Her music master? Her lover? The silence is loaded as music may falter for a second, or speech between question stated and answer given. This is the finest Vermeer in Britain, and now visible to close and wondering scrutiny, to leaving and coming back again, at this time of year anyway, clear of the tourist season.

Once, considering the problem of saturation in public galleries, I made a theoretical calculation of the maximum time that visitors to the National Gallery would have to view the two resident Vermeers properly (not more than two people can look at one of these small paintings in comfort at the same time), assuming that everyone of the millions of visitors wished to see them. It worked out (given orderly queuing) in terms of seconds each rather than minutes. Fortunately in practice it usually isn't that bad but do not coincide with a coach load in front of what is now a truly spellbinding sequence: the Gallery's two Sassenames—those white church interiors brimming with light—flanking the three Vermeers; for me, far better this, for meditation on silence and slow time, than any Greek vase.

Do not miss either, on the same wall (in picture 28), another royal loan, Jan Steen's sighting, through an elaborate architectural arch, of a girl sitting on a bed, taking her stockings off. Steen, in contrast to Vermeer, was prolific and very various in his subjects, but usually thought of in terms of "low life." He has never achieved the sort of universal charisma that Vermeer has exerted over the last century.

This little painting is, I suppose, a "low life," the girl, in that mysterious and antique phrase, no better than she ought to be. As a piece of pure (and miraculously well preserved) painting it is as seductive as the Vermeer, in fact, it too has unheard music: the lute, music, and skull on the foreground ledge indicate a Venetian; it also has the air of heightened reality that supremely successful illusionism can induce. If you try to resolve the exact relationship of the arch (the proscenium) to the scene within it, you will run into difficulties. Mirrors may be involved, as they are overtly and perhaps also not so overtly in the Vermeer, for which a camera obscura was used by the artist, giving that immaculate photographic perspective. Both exploit the conjurer's tricks in the service of the highest art.

Elsewhere among the National's royal loans: a singularly unroyal Adrian van Ostade (Room 17). An interior this time in chaos, in the squalor of peasant life: father, mother and two children at their meal; an open cupboard, variegated litter on the floor. No Dutch godly cleanliness here, yet just look at that light, flooding tenderly in from tall windows on the left as so often in Dutch interiors of all kinds, illuminating so benignly the picture's unlovely subject matter. Kindling the bread, the knife on the table, little lovely still life.

Then (Room 18) two little paintings born of the northern persistent nostalgia for the sun-basking Mediterranean south, by two of the ablest Italianate Dutch painters, even if Berchem and Poelenburgh are not to be mentioned in quite the same breath as Cuyp. The Berchem, a ballet without dancing and a combat without action do not make ideal concert material: listeners' ears are concentrated on the music in a way the composer never intended and success depends very much on the merits of the score. In the case of the *Combattimento* these are frankly limited; the long passages of rather and relative for the narrator, although precisely declaimed by Neil Jenkins with the occasional stylist flourish, hardly enhanced Tasso's sonorous verse although Anne Ridler's excellent English translation at least



"Lady at the Virginals" by Vermeer. (Reproduced by gracious permission of Her Majesty the Queen.)

that sky that Claude knew and loved. In the Peleburgh, one is well into the Promised Land, in an inconsequential pastoral of peasants and animals, as if an opera chorus is about to burst into song; the ruin of a classical portico on one side, a hill-climbing southern farm of utmost picturesque on the other.

Round the corner, the Queen's loans to the National Portrait Gallery are all together in a new mezzanine they have just conjured out of a bend in the upper stairs. For the staff, the loan may remind them—a bit poignantly that they have no mint original by Van Dyck in their permanent collection. Van Dyck, I am wont to maintain, invented the English gentleman, so he should be represented, but as it is, his Charles I rides superbly next door in the National as a work of art; in the Portrait Gallery Charles's representation, as national hero (or villain), is by lesser masters normally.

Till the end of April, however, you can scrutinise what is perhaps the most famous, most haunting, of all Van Dyck's characterisations of Charles I: the "three-in-one" profile, full face and three-quarter view all on one canvas, that Van Dyck painted for Bernini to carve a

bust from. At the sight of it, as it was unpacked in Rome, Bernini is said to have been overcome by tears at the implications of tragedy written into that melancholic face. The Martyr before the Event; or, as a late 18th century painter observed: "A face fit to paint the Saviour from."

The Van Dycks here are bewitching. The two little Villiers boys so fetchingly innocent in their red silks, all innocent nonchalance there but one of them to blot later into one of the most rake-belly of Restoration wits and courtiers, George 2nd Duke of Buckingham. There are the five Children of Charles, with the great mastiff. There is too that haunting, pensive, double portrait of the courtier poet Thomas Killigrew and one Lord Croft. Croft used to be identified as that marvellous poet Carew, and that he shouldn't be him is a pity, as this painting, one of Van Dyck's most evocative and moody masterpieces, is the perfect equivalent of poetic melancholy.

There is also a couple of Tudor portraits of high historical importance, never available, before for the student to study closely side by side. I had indeed always believed that

these two paintings, for all their patent similarities, could not be by the same hand. Last week, had you been with me, you might have heard a small noise of clicking, as of tumbler in a lock falling into place: the sound of an art historian changing his mind (quite painless, I'm happy to report). The two portraits of the rather prim young Edward VI and of the young Elizabeth I as princess are still labelled cautiously as artist unknown, but must be, almost by a process of elimination, the mysterious Scrots or Streeter, Holbein's successor and acclaimed in his time as a leading painter in Europe. I would guess that many may find the image here of the young Elizabeth even more moving than the Charles I. The very still figure of the girl, holding her book with a finger marking the place, certainly "comely" if not strikingly handsome (as a foreign observer was to qualify her some years later), with her fantastic future as the Virgin Queen quiescent within her. She was to remark of a slightly later, now unidentified, portrait that she sent to her brother: "For the face I grant I might well blush to offer, but the mind I shall never be ashamed to present."

DAVID PIPER

Festival Hall

Serkin

I have written here before of my admiration for Rudolf Serkin, and of the difficulty of writing about his playing—of twisting words to catch a quality, and an experience, so far beyond their reach. The greatness of a great Serkin performance lies beyond simple, objective appreciation, and as far beyond vocabulary. Nothing he does is obviously brilliant, even obviously beautiful. There are few quickly recognisable tricks of the trade in his playing, no pianist sleights of hand. There is no "Serkin sound," no instantly identifiable trade-mark. Yet even though—perhaps rather because—the attention is so rarely drawn to what Serkin does, it is drawn like magic time and again, in a way that is utterly unique, to the progression and bare essence of the music.

His account of Schubert's late, great A major sonata D959 at the start of his recital yesterday—for though it came at the end, it was really the start of the afternoon, the alpha and omega; it has happened at a Serkin recital more than once that the works which precede the last seem no more than overtures to set the place and scene—was maybe not the greatest Serkin; but it had true elements of greatness. It had a wonderful clarity of purpose to its movement, a heart that pulsed deep below the surface of the notes: a wholeness and integrity that held firm from first to last.

Serkin is above all a great architect: one remembers vividly the span of the A major sonata, the current of relaxation and tension, the whole force. He is too intelligent a Schubertian to castrate the first

movement by omitting its exposition repeat—and how long is it, indeed, since one has heard that epic music given its full breadth and weight? In spite of a strange memory lapse, brilliantly concealed, which somewhat reshaped the reprise, the force of the movement was unscathed, a single line of unswerving buoyancy and resilience. The andantino was a marvellous canvas of muted colours, terrifyingly bleak; the scherzo a wry and glittering prelude to the finale, screwed very slowly taut to breaking point, and to final release. A sprinkling of wrong notes mattered not at all: even the fourth from last chord to another harmony entirely seemed, in context, no error, but an explosion of tension, entirely apt.

He had begun, as if testing the air, with a plainish account of one of Mozart's plainer sonatas, the A major K331—though there were flashes of searching light here too: in the trio of the minuet especially, with its lovely counterpoint of antiphonal song; and in a nicely pungent (if also a shade humourless) *Rondo alla Turca*. There was no concession to sweetness in his account of the later set of four Schubert Impromptus: the first, like a snowscape, sparkling and austere; the second, drawn in the colours of late, smoky autumn, bleak and bittersweet. But there was a fine lilt to the second of the Andante variations; and in the last Impromptu, taken at just the right finger-cracking scherzando tempo, not a little of lively wit.

DOMINIC GILL

Lewisham Concert Hall, S.E.6

Dutch Swing College Band

The Dutch Swing College Band has been a sturdy pillar of European jazz since May 5, 1945, Liberation Day, when it was officially formed. Since then it has literally toured the world, playing polished and sparkling Dixieland and mainstream jazz, always with the strong emphasis on enjoyment. This was certainly so on Saturday night at Catford, one of the band's stops on its present tour of England.

Led by reedman Peter Schilperoord, one of the founders, the seven-piece lineup zipped through a repertoire of mostly familiar standards yet gave them an invigorating, spruced-up treatment. There were some originals by band members, too. "Clarinet Rag," a tricky unison feature for the clarinets of the leader and composer Bob Kaper, was dashed off with deceptive ease.

Each musician was briefly featured but only on "There'll be some changes made" did the front line really get a chance to stretch out and impress. Most successful was trumpeter Ray Kaart who stole the honours with his half-valve notes, growl

effects and use of the mute which echoed Rex Stewart. More of his creative playing and that of Peter Schilperoord on soprano or baritone sax (the latter not exactly an established instrument for this style of jazz) would have been preferable and more pleasurable than the ghastly drum solo which dragged on for close on 15 thunderous minutes.

In keeping with the infectious foot-tapping music of the DSC there was the bonus of veteran blues pianist Sammy Price from Texas, who had an all too short spot closing the first half. A firmly two-handed player he specialises in rollicking boogie-woogie but, mindfully how boring it can become if overdone, he rations it carefully. When he plays a slow, low down dirty blues you know for certain it is the genuine article. Then he turns to "Honeysuckle Rose" which he embellishes at the start with puckish humour before slipping into a hard swinging Fats Wallerish excursion on the keyboard. Yes, we could have savoured far more of Sammy Price on Saturday.

KEVIN HENRIQUES

Kenwood

Roger Woodward

Dominic Gill wrote last week about the first stages of Roger Woodward's Beethoven cycle: on Sunday Woodward continued his weird unpredictable journey with the Op 28 and all three of the Op 31 sonatas. I can think of a dozen pianists who could play Beethoven sonatas with more confidence and coherence than Woodward; yet how many would provide so much insight and passing new thought?

Woodward is not on top of this music: he is deep inside it, struggling to get out. There are countless smudged bars, a couple of literally diverting memory lapses (the one in Op 31 No. 3's scherzo was definitely retrieved, the one in Op 31 No. 1's finale was just clumsy) and too much willingness to pound the keyboard in the hope that the notes will go away (one tricky left-hand flourish in the Op 31 No. 3 Presto was non-existent even time, in the encore repeat well).

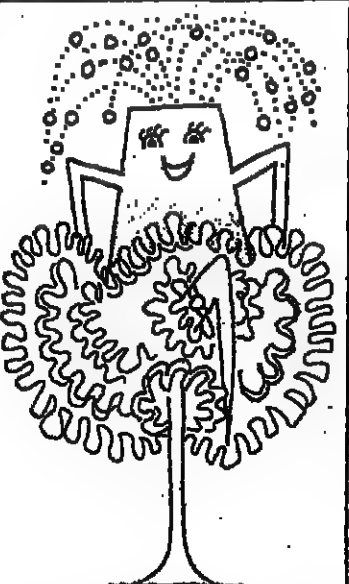
But through this desperate, insecure, over-sensitive response to the music Woodward centres extraordinarily, something of a real Beethovenian struggle. There is as much logical sequence in his perform-

ance as in a bad dream—yet this, in Op 31 especially, is how it should be.

The slow movement of Op 31 No. 1 was schizophrenic, a clipped mandolin serenade broken by unearthly, misty chords. The thrust of the opening of Op 31 No. 2 was interrupted by the recitative, utterly lost, meandering in a blur of pedal; while its finale was a tempest indeed, whose next gust of wind could not possibly foresee. The Trio in Op 31 No. 3 was not repeated but transformed, from a staccato job to an impressionistic haze. Best of all, the almost insane first and last movement codas of Op 31 No. 1—perfectly deadpan, avoiding the knowing joke and the pert witicism—tricklingly spontaneous, an almost contemptuous trick on the listener. Beethoven's spirit perfectly, just for a moment, encapsulated.

NICHOLAS KENYON

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Tuesday February 13 1979

No concession
at Longbridge

THE DECISION by the senior shop stewards at B.L. Cars to lift the threat of a company-wide strike and continue negotiating with the management, following last week's overwhelming vote against a strike by the workforce, is the second time in as many months that the company's employees have shown a clearer grasp of the realities of the position it faces than their unofficial representatives.

The first occasion was in December when the workforce voted to accept a programme of parity payments to establish the same rate for the same job in all of the company's 34 plants. It is true the programme had been recommended by the shop stewards by a narrow majority, whereas last week they were calling for a strike when the company announced that productivity had not risen by enough to warrant the first interim payments. But the result of the voting at plant level was broadly the same on each occasion.

Basis

The threat to the attempt to establish a centralised bargaining procedure, which became evident in the calls at some plants last week for a return to local negotiations, has thus — for the moment — been avoided. Mr. Michael Edwards, the B.L. chairman, has made it clear that he is prepared to discuss plant-by-plant productivity bargaining but only when the company's industrial relations have been reformed on the basis of a single scale of basic rates and a common annual review date. An end to the chaotic bargaining structure of the past has to come first.

This step could still be some way off. Throughout the negotiations Mr. Edwards and his colleagues insisted that the move towards parity had to be fully self-financed by improved productivity. They strongly refuted the suggestions made last week that the employees had not been informed of their own plants' productivity targets and of the fact that the parity increases were contingent upon improved performance throughout the organisation. The events

Odds against
Andreotti

THE LONG struggle by Italy's Christian Democrats to contain the advance of the Communist Party has moved into a new phase this week. After resigning two weeks ago, and spending last week taking preliminary soundings, Signor Giulio Andreotti, the outgoing Prime Minister, is now starting more active negotiations to see if he can put together a new Government. Were he to succeed, it would be his own fifth and Italy's 41st Administration since 1945. But at a time when relations between Christian Democrats and Communists have reached their lowest point in years, and the two parties' bargaining positions looking apparently irreconcilable, the odds are stacked against him.

Predicament

Signor Andreotti has let it be known that his aim is to resurrect the formula that has served him well for most of the past two years — a Christian Democrat minority Government backed by the Communists and other Parties in Parliament — an arrangement that gives the Communists influence on Government but no formal participation in it. He does not appear to be interested in leading any other kind of Administration. The problem is that he is in his present predicament precisely because the Communists are no longer happy with the old formula. They are increasingly feeling that they have been tricked into an invidious position in which they have lost support on their left by co-operating with the Christian Democrats but failed to gain control over the real levers of power in return. They now insist that Communist Ministers must be included in any new Government.

As the Christian Democrats, for their part, have been equally adamant in rejecting any such notion, the impasse would appear to be total. But such are the ways of Italian politics that a number of ingenious solutions have been put forward. One suggestion, probably an unlikely runner, is an "institutional Government" under the President of the Senate, Signor Amintore Fanfani, with out portfolios and all other Ministerial posts filled by non-party "technocrats". A proposal that has been more seriously debated is for a regular

of last week or so clearly underline the importance of an effective system of internal communications.

As it is, performance fell far short of what was needed. The targets — a rate of output averaging 6.18 cars a worker a year in the period to May, rising to a level of 6.32 cars from November onwards — are far from demanding by international standards. But the company managed to average only 4.7 cars in the first three months (for which the lorry drivers' strike was only partly to blame). Production at the Longbridge plant, where the workforce walked out shortly after a strike was called, was also well down.

Limited progress

Higher productivity is essential to the company's survival. Mr. Edwards has eschewed the more expansionist philosophy of his predecessor (which still has adherents among the company's shop stewards), preferring instead to concentrate the company's capacity around an annual production rate of about 800,000, a level which could restore viability given an adequate level of efficiency. Without improved performance, he has warned, the company could not justify drawing on the next tranche of government finance. The closure of the Speke plant and the cancellation of investment at Bathgate showed that he means what he says.

To start moving towards parity scales of pay without the concomitant rise in productivity would forfeit the limited progress that has already been made. Likewise, as Mr. Eric Varley, the Industry Minister, said last week, the company is in no position to withstand a prolonged break in production. A major strike, at Longbridge or any other plant, would inevitably lead to a further shrinking of the company. The company's insistence on keeping to the terms of the parity pay agreement which both the shop stewards and the workforce, voting in a secret ballot, accepted is essential not merely to maintain Mr. Edwards' own credibility. It is basic to the task of turning B.L. round.

INFLATION AND EXCHANGE RATE INSTABILITY

The Eurocurrency market:
villain of the piece?

I do not suggest that the statistics of international bank lending are not telling us something. I am merely airing my own prejudice in such cases against executing the messenger.

Gordon Richardson
Governor, Bank of England

It would be useful to arrange a concerted push for greater transparency and control in the Euro-markets. So far all initiatives in this direction have collapsed over the interests of those countries which particularly profit from their existence.

Karl-Otto Poehl
Vice-President, Bundesbank

We must understand and deal with the liquidity which exists in the stateless market.

William Miller
Chairman, Federal Reserve

THE DIFFERING statements of these central bankers make it clear that opinions are divided about whether the Euro-currency market is an advantage or a problem for the world.

This argument has cropped up at intervals during the past decade. It is prevalent today because a period of peculiar instability in the foreign exchange markets has left a number of Western governments feeling that they have inadequate control both of the external value of their currencies and of the quantity in circulation. They are eyeing the Euro-currency market as the potential villain of the piece.

The suspect is only 15 years old and has grown remarkably swiftly. It is a market in the deposits and lending of currencies outside their home countries — dollars in London, Swiss francs in Luxembourg and so forth. Since 1970 the foreign currency liabilities of banks in all the significant banking centres have grown at an annual rate of over 25 per cent to a total last September of around \$800bn.

One notable feature of this market is the proportion of this figure which represents deposits of banks from and in other banks. The first instinct of the outside observer is to sift out all this interbank business and find out what use original sources and final borrowers of funds are making of the Euro-currency market. Morgan Guaranty Trust explains that this is a difficult exercise, as banks are often themselves a source or end-user, or at least acting as agent for one. Morgan Guaranty's estimate for the

"net" size of the market is about \$450bn last autumn, of which roughly half remains interbank business. This net figure has been growing at roughly the same rate as the gross one.

Before examining this speedy growth it is worth noting one reason why the interbank part of the Eurocurrency market is in itself significant. A large proportion of forward exchange contracts — an important part of commercial life nowadays — are matched by Eurocurrency deposits. One way for a bank to guarantee a U.S. trader a fixed price to buy D-Marks at some moment in the future is to convert dollar deposits into D-Marks today, and then to redeposit those D-Marks with another bank until the moment when the trader buys them with dollars. The cost to the trader of this service is the interest lost by the bank in depositing low yielding D-Marks rather than high-yielding dollars.

Other banks may use this foreign exchange link in a different way. For instance Swiss banks, lacking a satisfactory domestic money market, can use the Eurodollar market as a place to borrow or dump Swiss franc funds. They simultaneously arrange forward exchange cover to protect themselves against the currency risk.

This is the significance of the interbank Eurocurrency business. It is an international melting pot where the interest rates available in different currencies are made consistent with the general speculation about their future exchange rates. This consistency would be established even without a Eurocurrency market: but probably not as fast. The ability of the Eurocurrency market to turn credit in one currency into credit in another and speedily to turn currency expectations into interest rate levels is one source of discomfort for governments.

The growth of the Euro-currency market is often said to be the result of the growth of the uses to which it has been put. For example, attention is often drawn to the way in which the size of the market has increased with the total of balances payable in dollars in the world. The implication is that the former has been the result of the need to finance the latter.

Beyond exchange
control

Yet the root cause of the market's rise is its inherent advantage of being loosely regulated. This has allowed it to satisfy the lion's share of demands which have been made on the international banking system as a whole. It has won this business because it offers better terms to both borrower and depositor than are available in domestic banking markets. It is able to do this because of lower regulatory costs, such as reserve requirements, because of lower operating costs, in that



Central bankers with differing views of the problem. Herr Karl Otto Poehl (left), Mr. Gordon Richardson and Mr. William Miller.

the Eurocurrency market is strictly a wholesale business and because money tends to collect where it is beyond the reach of exchange controls.

Demands well suited to a market of this unregulated, wholesale character have certainly been there. In the years 1973-74 the current account deficits of all the world's deficit countries suddenly leapt upwards by a factor of four from an annual figure of \$20bn to one of \$80bn. To start with, this was reflected in the large surpluses of the oil producers. But the curious thing is that in the last three years OPEC surpluses have played a diminishing part in this imbalance.

Its sustained size today is due to major deficits and surpluses in industrial countries, together with deficits in Eastern Europe and in the developing countries. A significant proportion of these deficits have been financed through syndicated loans funded in the Euro-currency market.

On the supply side of the market, central banks and monetary authorities have provided an estimated one-third of the additional cash deployed by the Euro-currency market since 1974. OPEC countries put up about half of this "official" contribution. Another sizeable source of funds has been U.S. bank deposits reinvested in the Eurocurrency market.

Given the quantities of money involved it is not surprising that the Governments of countries whose currencies are mainly being deployed in this international fall is starting to wag the dog. Last week it was revealed that the Fed was attempting to discourage U.S. banks from drawing dollars from the Eurocurrency market. It was worried that its measures to tighten monetary

conditions in the U.S. might be undermined by inflows from abroad.

The fact is that Switzerland, West Germany and the U.S. now have a significant proportion of the supplies of their currencies abroad. This offshore money stock does not appear in the domestic money supply figures to whose control everybody now attaches such importance. For instance the dollar component of the net Euro-currency market was around \$300bn last summer and was thus equivalent to one-third of the broadly defined U.S. money supply.

Liabilities to
non-banks

In a recent analysis Morgan Guaranty claims that these figures are not comparable. It regards the \$100bn of Euro-dollar liabilities to non-banks as the correct figure to compare with money supply. Even under this definition Eurodollars still amount to an additional one-ninth of the U.S. money supply, and their annual growth has recently been equivalent to one-quarter of the growth in the U.S. money stock.

The arguments for a greater degree of control of the Euro-currency market are based on four fears. There is the suspicion that it is adding greatly to the world's spending power and thus to general inflation. There is the feeling that it increases the funds available for currency speculation and thus adds to exchange rate instability. There is also the argument that, because of its unregulated and competitive nature, it allows banks to make big loans to risky borrowers on unrealistic terms. Finally there is the fear that it is providing funds to spendthrift

developing countries without the strings that would be attached to funds from an official agency like the IMF.

At the moment the suspicion of increased global spending power remains just a suspicion. The idea that the Eurocurrency market provides an extensive pyramid of credit (loans redeposited by the borrower to fund fresh loans), because of the lack of reserve requirements, is out of fashion.

The general feeling among economists is that the increase in global spending power due to the Eurocurrency market is not significantly greater than that which would have been created had the demands of this decade been directed at domestic banking systems in the absence of such a market.

The most graphic statement of the thesis that the Euro-currency market leads to increased speculation and reduced national monetary control is that "great pools of stateless currency are sloshing around." An academic would argue that the march of investors and speculators and traders towards currencies offering the optimum mix of interest rate and exchange prospects would continue whether the available pools of currency were within or without state boundaries.

Yet the general view at the moment is that the Eurocurrency market has introduced a degree of instability. The Euro-currency market allows for an extremely rapid interplay of currency expectations and interest rates, probably more rapid than would take place across frontiers, and unhindered by exchange controls. Moreover, this equalising process affects supplies of currency that are significant in relation to domestic supplies. The Euro-currency market, as the governor of the Bank of England says, is

only a messenger. Yet this messenger has great weight and changes its mind with disconcerting rapidity.

The argument that banks may behave imprudently in the Eurocurrency market is taken seriously too. The risk premiums charged by banks to the riskier state borrowers have come down and down, while the current state of a once triple-A borrower like Iran is a daunting reminder that provision for bad debts must be paid for.

At the same time it is obvious that participants in the syndicated loan game are making 10-year loans on the glib assumption that such loans can be funded into the distant future at six month intervals and at a reasonable rate in the interbank market. There is widespread agreement among central bankers that a central bank must have insight into the operations of international banking subsidiaries for which it is lender of last resort. The barriers to the flow of this information are gradually being eroded.

Official
loans

The long drawn out problems of Turkey — to give a typical example — are a reminder of the way in which Eurocurrency loans have overwhelmed official loans in financing the aspirations of developing countries. Mr. Harold Lever, Britain's Chancellor of the Duchy of Lancaster, pointed out recently that from 1974 to 1977 the net foreign currency finance provided by banks in the Group of Ten amounted to \$250bn while the IMF provided \$15bn in the same period.

For all the credit analysis which goes on, bankers admit privately that a proportion of this lending is underpinned by the premise that official sources of finance will not allow a major default to endanger the whole banking market. There is a growing feeling that the quid pro quo should be still stronger links between banks and agencies like the IMF in deciding whether, and on what conditions, state borrowers are creditworthy.

To sum up the Eurocurrency market is not immune to criticism and there is a wide spectrum of opinion about the degree of supervision to which the participating banks should be subject. Where the rift occurs is in the matter of global monetary standards such as reserve requirements. On one hand stand the international bankers and their host central banks like the Bank of England, on the other government officials and central bankers who most regret an apparent erosion of their monetary sovereignty. It is ultimately because of the absence of the costs of regulatory controls and because of its position outside exchange controls that the Eurocurrency market exists at all.

MEN AND MATTERS

Queering a
Sussex pitch

Taylor Woodrow may soon become associated with one of the most controversial development projects on the South Coast. This is to build a \$30m shopping centre on the Hastings cricket ground.

If the scheme goes ahead, a new Battle of Hastings seems certain. The town council is sharply divided — as are many local organisations — over the idea of obliterating a ground where such cricketing immortals as Grace, Bradman and Compton showed their strokes.

A Leeds property developer, Sam Chippindale, hopes to put in plans for the new complex at the end of next month, and tells me that Taylor Woodrow will be involved. Chippindale has no doubts that the scheme is needed: he dismisses the centre of Hastings, near which the cricket ground is situated, as "a mass of streets and little shops."

Chippindale was until December 1976 a director of Town and City Properties — which has itself redeveloped the

centre of Eastbourne, 30 miles along the Sussex coast. He started the idea of covered shopping complexes in Britain and the largest monument to his labours is the 15-acre Arndale scheme in Manchester.

But Chippindale's record is unlikely to mollify historians who consider the 120-year-old ground, overlooked by a ruined castle, to be a vital open space. Graeme Mounsey, chairman of the ground committee, says that any attempt to acquire the site under the Community Land Act would be resisted unless suitably new quarters were offered.

"We cannot discuss the scheme because no plans have been submitted to us," says Mounsey. The town hall says that it has a new site in mind, but will not yet reveal where it is. "The financial virtues of replacing a cricket ground, which as a charitable trust pays nominal rates with a highly rated shopping complex have not been lost upon officials."

So for the moment, Hastings cricketers are swinging their bats in anticipation of summer days ahead, and spectators are dreaming of a John Player League game on the fixture list. If Chippindale finally knocks his opponents for six, he may like to know in advance that the ground lies over a subterranean river, and is waterlogged all winter long. Perhaps he should consider putting his shops on stilts.

Mandy's friend

A book due out in August re-examines the career of a businessman whose disgrace coined a new word in the language. Simply entitled "Rachman," it is the result of three years research by freelance journalist Shirley Green. She told me yesterday: "It is a very peculiar story — and does not come out as people will expect."

The book is being published by Michael Joseph; the original publication date was June, but vetting for libel was lengthy. Some of the personalities

named will be reading "Rachman" at long range: these include Judah Binstock and Gerald Caplan.

The Rachman scandal in the early 1960s overlapped with an even greater sensation of the period. The linking figure between the two affairs is Mandy Rice-Davies, who claimed that Rachman had died in her arms. "Just a myth," says the authoress Field briskly. It is one of quite a few she debunks.

Anarchy contained

A small-scale reflection of the wider industrial scene in the Latin Quarter of Cowley, where the new Professor of Poetry, John Jones, has reached a concord of sorts with the University over his inaugural lecture. This was being arranged a few weeks ago, when the country was snow-bound, without train services on alternate days, and NUPE was just beginning to flex its muscles.

"The commonsense thing would have been to delay a lecture till there was better weather and fewer strikes, and people could actually get here to listen to me," says Jones. When he suggested a delay, however, the frosty response was that the Oxford academic show, at least, must go on.

The typically donnish compromise now arrived at is that the inaugural lecture should be next term, after Jones' first lecture, which will be next week.

Scarcely noted for his smooth relations with the Oxford establishment, Jones says he is perfectly content with this bizarre arrangement. His lecture subject: The State of the Nation, about which he will talk extemporaneously.

Jones admits he is not on the surface especially qualified to discuss such things, but thinks there is plenty to say about Britain which "need not be the tired old patriotic stuff at all." "We can perhaps look forward to an updated version of Culture

and Anarchy, modulated by Dostoyevsky — the subject of one of Jones' most recent studies.

Mixed news

Any crisis, of the mounting or non-mounting variety, signals a fresh season for philosopher-punditry of all kinds. On the non-academic front, Lorrho's 78-year-old deputy chairman Sir George Bolton had his contribution to make yesterday at that rare event, a Lorrho press conference.

"The western world faces something like disaster," Sir George told his audience, who looked as if Armageddon would not surprise them overmuch.

The cloud, Sir George conceded them, had a silver lining: 1978 had been a good year for Lorrho. At least, and 1979 should be even better. Perhaps Britain as well as Lorrho is excluded from the Bolton vision. He explained Lorrho's present interest in Britain: "It is like taking money out of a blind man's eye to buy British businesses." What about Brentford, Nylons and Dunford and Elliott? someone chipped in maliciously. "You can't be right all the time," said Sir George. "We've been right four times out of seven."

Reversing trends

A forceful idea for "saving jobs in the British steel industry" is being aired by Jim Rose, chairman of the local TWGU branch at Shotton steelworks. He is leading a campaign to have the first redundancy notices issued to workers and bosses who drive foreign cars.

Rose propounds his idea in the latest issue of Steel News, the Steel Corporation journal. He says he is angry to see that some men at Shotton — a works in danger of closure — own Datsuns and Fiats. "Even worse, there are some managers who drive foreign cars. We think that is setting a bad example."

Observer



"It's a bit of a joke, but everyone could do with a laugh at the moment!"

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Companies and Markets

MINING NEWS-BIDS and DEALS

Higher copper prices spur Peko-Wallsend

BY KENNETH MARSTON, MINING EDITOR

AUSTRALIA'S mining and industrial group, Peko-Wallsend is planning to open its Tennant Creek copper smelter, re-start copper operations at its Warrego mine, and bring its Gecko copper project into production because of the rising prices for copper, reports one Sydney correspondent.

The developments were indicated yesterday's announcement of a 12 per cent rise in profit for the half-year to December 31 to A\$11.3m (£6.4m) from A\$10.1m, which was only achieved because of a tax credit for exempt mining income.

The Tennant Creek smelter was shut down four years ago because of declining copper prices, soaring costs and technical problems. The smelter, which cost A\$20m was only one year old when closed.

Referring to re-opening, the directors said a decision on re-commissioning was imminent and only awaited final assessment of technical studies and market predictions. The smelter, which would take two years to open, is expected to treat concentrates from the Warrego mine, which were previously sent to Mount Morgan, and from the new Gecko mine.

At Gecko, which has never been mined but has been under development for more than four years, an additional zone containing an indicated 1m tonnes of ore at a good 4 per cent copper has been discovered and steps were being taken to define the orebody prior to an early development programme. Drilling suggested potential for the discovery of further orebodies.

If the projects come to fruition, Peko would spend between A\$30m and A\$40m on its copper operations.

The expansion drive follows an increase in the average Australian copper price received in the latest half year, from A\$10.10 per tonne to A\$12.02 a tonne. The price has since risen to near A\$17.00.

Referring to the Ranger uranium project, in which Peko is a partner with ZF Industries, the directors said that they believed sales contracts would be concluded in the near future.

Work in the Northern Territory for uranium continued to be hampered by land tenure considerations, but a large group of outstanding tenure applications were granted in July-August 1978 and work was progressing.

Peko, which has proposed a merger with the Anglo-Australian metal group, Anglo-American, is to pay a steady interim dividend of 7.5 cents (4.3p) a share. The shares were up at 47p in London yesterday.

ROUND-UP

Dampier Mining, a unit of Australia's Broken Hill Proprietary, has entered into another diamond exploration farm-out deal. It is with Samsonite Exploration and Metals

Exploration and covers 103 claims in the Noonkanbah area of Western Australia's Kimberley region. Dampier has the option to earn a stake of 60 per cent in the claims. Last month a similar deal was announced between Dampier and the Carr Boyd Minerals group.

Uranium Canada has signed an agreement granting Ontario Hydro the right to borrow in 1979 up to 800 tonnes of uranium from the Federal Government's stockpile, it is reported.

The utility is short of uranium because of high capacity use of reactors at its Pickering and Bruce nuclear power stations. The fuel will be repaid in kind—up to 300 tonnes by end-1983 and up to 500 tonnes by end-1984.

American's Freeport Minerals has declared a regular quarterly dividend of 40 cents per share. The dividend, which is the 30th consecutive quarterly payment on the common stock, is payable March 1, 1979, to stockholders of record February 15, 1979.

Denison sees a tripled profit in three years

CANADA'S vigorous natural resource group with a major stake in uranium, Denison Mines expects to triple its profits within the next three years. Earnings amounted to a record C\$58m (£24.1m), or C\$12.78 per share in 1978.

This forecast of a fresh advance in earnings was made by Mr. Stewart Roman, the chairman, at the Toronto meeting which approved the previously announced four-for-one stock split. He said: "There is no company in Canada at the present time with as many good things on the pipeline as we have."

It is intended to pay quarterly dividends of 38 cents (10.5p) from next month onwards on the increased number of no par value shares (18.27m). Mr. Roman pointed out that this would raise the annual rate to the equivalent of the old par value capital of C\$4 per share, an increase of C\$1.80 over the 1978 rate. Last year there was also an extra tax-deferred payment of C\$5.

Mr. Cliff Frame, vice-president Mining Operations, said after the meeting that the company's handling committee, representing 1,250 of its workers had accepted a new company offer. The proposal will be put to the full union membership for a vote early next week.

Mr. Frame said he could not disclose details of the new offer but said that it gives the workers parity with those in similar industries. Major shareholders in Denison are Roman Corporation

(32.5 per cent) and Dome Mines (10.1 per cent).

AMPOL SEEKING CONTROL OF NABARLEK?

Ampol Petroleum is being tipped to make a bid to gain control of Queensland Mines' Nabarlek uranium project in Australia's Northern Territory. Reports James Forth from Sydney. Ampol is believed to have purchased the 8.13 per cent equity in Kathleen Investments held by the Australian Industry Development Corporation.

Apart from mineral sands interests, Kathleen holds a 50 per cent equity in Queensland Mines which discovered Nabarlek. Ampol recently sold out of an equity investment in coal group, R. W. Miller, for A\$54.5m (£13.9m) but it was stated that the company was interested in energy resources, including uranium.

Kathleen shares have moved up strongly in recent days on speculation of a bid and closed yesterday in Sydney at A\$3.45. At this price a bid for Kathleen would be worth about A\$32m. It is suggested that if Ampol makes a bid it may join with another group, such as one of the Australian life offices.

CANADA TUNGSTEN RECORD PROFIT

Net income of Canada-Tungsten Mining, which operates at Flat River in the North-west Territories, rose to a record C\$20.2m (£8.47m), or C\$4.05 per share, in 1978 from C\$16.1m in the previous year, reports John Seagrich from Toronto.

The company, owned 66 per cent by Amax and 34 per cent by Dome Mines, increased its production to a record 317,000 short tons of tungsten up from 239,000 short tons in 1977. The company has a programme to expand capacity of the mill to 1,000 tons per day from 600 tons is reported on schedule for July completion.

Comline's Point Mines reports unaudited net earnings for 1978 of C\$18.5m, or C\$3.60 per share compared with C\$8.4m sales were C\$74.5m compared with C\$57.8m in 1977.

Mr. R. P. Douglas, president and chief executive officer, says that the demand for lead concentrate was strong throughout the year with both price and sales growth. During the last few months, prices for lead and zinc increased substantially and had a significant effect on fourth quarter earnings.

Canadian iron ore shipments totalled 5.2m tons in December, up 12.4 per cent from those of December 1977. Shipments for 1978, however, amounted to 47.3m tons, a fall of 19.9 per cent from 58.1m tons in 1977. The 1978 decline resulted from strikes at iron mines in Quebec and Labrador.

IN A R\$4m (£5.5m) bid, Eveready South Africa's 35.5 per cent minority shareholders are being offered 300c a share for their investments by Berec Group, the ultimate holding company.

The rationale behind the bid for the R30m turnover South African operation according to the official announcement is that increasing technological demands of the electronics industry may result in a contest of interests between the minorities and Berec over investment and dividend policy.

As and when the recommendations of the De Kock commission to the South African currency controls, implemented, Eveready will be freed from the previous local borrowing restrictions placed on foreign controlled companies. But though Eveready will resort to local borrowings to finance expansion programmes over the next few years, being freed of dividend responsibilities to minorities will mean that the company could limit eventual debt gearing through maximum earnings retentions.

Brammer expands in U.S.

H. Brammer has paid \$2.83m (around £1.44m) for the spindle manufacturing business of Pope Machinery Corporation, Massachusetts. Brammer, which distributes power transmission products, has successfully built up a spindle sales and service business as an adjunct to its bearing activities to the point where spindle turnover is approaching \$1m.

Brammer is committing \$1.8m of its own resources toward the acquisition and has borrowed a further \$800,000 in Britain. The balance has been made up by a \$3m loan facility in the U.S. which will also provide scope for future expansion of the business.

The acquisition is seen as a springboard for further purchases in the U.S. Mr. Pope, the founder and chairman, has agreed to act as a consultant to the new subsidiary for five years at an annual fee of \$50,000.

Debtors, creditors and non-trading assets were excluded from the deal but the assets acquired earned \$520,000 (250,000) before tax and interest in the year ended May 31 last. Brammer increased its pre-tax profits from \$2m to £2.53m in the first half of 1978 and the chairman, Mr. John Head, anticipated further growth in the second half.

MOSS IN TWO EUROPEAN DEALS

Moss Engineering has signed two trading developments which Mr. Ernest Cars, chairman, claims will significantly enhance competitiveness and prospects.

Moss is currently the subject of a takeover bid from GEC International. The detailed defence document is due to be circulated later this week.

The first development is a manufacturing and marketing agreement with the leading Belgium screw pump company, Vandecastelle of Diksmuide.

Moss group's newly-created subsidiary, Walwin Pumps (Acreington), has reached agreement with Vandecastelle to manufacture at Acreington, archimedean screw pumps for the food, mining, sewage and drainage water.

The second development is an exclusive trading agreement with Antico Olindo SRL, the Milan manufacturers of surface aerators and mechanical mixing equipment.

Moss Group subsidiary William E. Farrer, a specialist in sewage treatment machinery design, manufacture and installation, have negotiated selling and distribution rights to the range of Antico equipment and a manufacturing option for mixing equipment.

SHARE STAKES

British Printing Corporation—London and Manchester Assurance Company has increased its holding of 4.2 per cent "A" preference shares to 12,000 (8 per cent).

Scottish Homes Investment Company 30 per cent Pension Trust bought 200,000 shares on January 24. Total holding 400,000 shares. London and Lennox Investment Trust has bought 25,000 shares. Total holding 600,000 shares (8.57 per cent).

(Holdings): Border and Southern Stockholders Trust holds 214,000 shares (3.177 per cent).

William Boulton Group—Following the recent rights issue, directors' holdings are as follows. Mr. D. Fahey 205,105 shares, Mr. E. Oakden 62,605, Mr. J. R. Ryder 156,620 and Mr. A. P. Wilson 56,200.

Millford Docks Company—Scanlon is beneficial owner of 48,500 shares (5.2 per cent).

Bridgend Processors: Mrs. L. E. Aaronson, wife of Mr. G. R. Aaronson, has disposed of 555,255 shares.

Earnings standstill at Osborn S.A.

Virtually unchanged annualised earnings are announced by Samuel Osborn, the South African engineering and building equipment maker, for the 15-month trading period to December 31, 1978.

The 66 per cent-owned subsidiary of UK parent Samuel Osborn reports R35.7m turnover (year to September 30, 1977, R23.8m) for attributable earnings of R2.02m (R1.8m). The

aiming for total control by a UK parent goes against recent trends by other British parent companies which have concentrated on reducing their direct interests in South Africa.

With relaxation of restrictions on local borrowings, the UK parent could if it wished finance South African operations by increasingly heavy debt while retaining heavy dividends overseas.

At the same time, with no outside holders Eveready could adopt a lower profile on its South African labour relations. Late last year, Eveready's Port Elizabeth plant was hit by a dispute by non-white workers over union recognition. The acrimonious dispute triggered calls for Africans to boycott Eveready's products.

G. WHITEHOUSE—CENTREWAY

Shares in George Whitehouse (Baggage) and Centreway were re-quoted yesterday as the two closely linked groups revealed details of a proposed significant exchange of assets.

As known, Centreway agreed to pay £810,000 in cash for George Whitehouse's vehicle distribution subsidiary after a merger had been called off for "technical reasons". The price represents a near 60 per cent premium over net tangible assets.

Whitehouse intends to use half the consideration to reduce medium term borrowings and trading overdrafts. Left with a die casting and cold rolled section manufacturing ramp, the group will be backed by assets of £1.32m on or 178p against 149p per share.

A pro forma profit and loss account adjusted for the effects of the sale, annual rents on the properties purchased last June and the earnings attributable to the 21.4 per cent stake in Centreway, reveals pre-tax profits from 1977 of £330,000 for the year to 1 July last against £222,000 in the last published accounts.

Frozen at 115p, Whitehouse returned to the market at 127p while Centreway came back at 15p above the suspension price of 230p.

Mr. Samuel: Mr. Anthony S. Edgar has increased his holding to 1,531,994, 22.36 per cent.

Chaddeley Investments: Following their appointment to the Board, Lord Chalmers and Mr. A. Ferguson now hold 1,325 and 10,000 ordinary shares respectively.

Unicorn Industries: Mr. B. G. Ball-Green, director, on October 12 sold 21,450 shares.

Assan-Deans Holdings: Lawrence P. Deans Holdings has bought 20,000 shares and holds 458,052 ordinary shares (44.9 per cent) and 41,400 preference shares (27.79 per cent).

Walter Duncan and Goodricke—Imperial Group is interested in 70,250 shares (52 per cent). Also interested in this holding are ITC Pension Trust jointly with ITC Pension Investments.

Chloride Group—On February 7 Sir Alastair Pilkington, director, bought 2,140 shares at 90p.

Allied City Share Trust—Mr. A. Greenfield has sold 15,000 shares reducing his holding to 3,09 per cent.

United Spring and Steel Group—M. B. Westwood, director, has sold 40,000 shares at 27p.

Corn Exchange Co.—London Trust Co. now holds 200,000 ordinary shares (7.19 per cent).

Trust Houses Forte—J. S. Hollingshead, director, has sold 24,700 shares held as a member of the group share purchase scheme.

Usher-Walker—BTR states that recent purchases added to existing investment, which originated in 1972, have taken its holding to 147,000 shares (6.9 per cent).

F. S. Ratcliffe Industries—on February 6, West Bromwich Spring Co. bought further shares making holding 47,000 (more than 5 per cent).

Mining Supplies—Mr. A. Sope sold 150,000 ordinary shares on February 9. At the last balance sheet date, Mr. Sope, the chairman and managing director, held 5m shares.

Bailhugh—B. P. Jenks, chairman has sold 20,000 shares.

CITY HOTELS

City Hotels Group announces that a special resolution proposed to reorganise the share capital has been approved. Accordingly, all the conditions of the offer for City Hotels by Comfort Hotels International Ltd. have now been satisfied.

ASSOCIATE DEALS

W. I. Carr Sons and Company on February 9 bought on behalf of Gresham Trust, adviser to Crown House, 15,000 Best and May shares at 82p.

Smith, Keen, Cutler, on February 9 purchased on behalf of Central Manufacturing and Trading Group, 7,000 G. R. Francis Group ordinary shares at 66p.

Smith, Keen, Cutler, as brokers to Central Manufacturing and Trading Group and G. R. Francis Group, on February 8 bought on behalf of CMT 15,000 Francis shares at 66p.

Smith Keen Cutler, brokers to Central Manufacturing and Trading and G. R. Francis Group, on Friday bought on behalf of CMT 15,000 Francis at 66p.

HOMFRAY

Homfray and Co. is to sell its subsidiary British Furtec, to Mr. J. W. Lawrence the present managing director of the company. Net assets of British Furtec amount to less than 5 per cent of total net assets of the Homfray Group. British Furtec manufactures upholstery fabrics.

HOGG ROBINSON

Hogg Robinson Group announces that Richards, Melling & Co. of Montreal, Ottawa and Toronto, its Canadian associate, has acquired Hugh and McKinnon of British Columbia.

As known, Centreway agreed to pay £810,000 in cash for George Whitehouse's vehicle distribution subsidiary after a merger had been called off for "technical reasons". The price represents a near 60 per cent premium over net tangible assets.

Whitehouse intends to use half the consideration to reduce medium term borrowings and trading overdrafts. Left with a die casting and cold rolled section manufacturing ramp, the group will be backed by assets of £1.32m on or 178p against 149p per share.

A pro forma profit and loss account adjusted for the effects of the sale, annual rents on the properties purchased last June and the earnings attributable to the 21.4 per cent stake in Centreway, reveals pre-tax profits from 1977 of £330,000 for the year to 1 July last against £222,000 in the last published accounts.

Frozen at 115p, Whitehouse returned to the market at 127p while Centreway came back at 15p above the suspension price of 230p.

G. WHITEHOUSE—CENTREWAY

Shares in George Whitehouse (Baggage) and Centreway were re-quoted yesterday as the two closely linked groups revealed details of a proposed significant exchange of assets.

As known, Centreway agreed to pay £810,000 in cash for George Whitehouse's vehicle distribution subsidiary after a merger had been called off for "technical reasons". The price represents a near 60 per cent premium over net tangible assets.

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Frozen at 115p, Whitehouse returned to the market at 127p while Centreway came back at 15p above the suspension price of 230p.

Mr. Samuel: Mr. Anthony S. Edgar has increased his holding to 1,531,994, 22.36 per cent.

Chaddeley Investments: Following their appointment to the Board, Lord Chalmers and Mr. A. Ferguson now hold 1,325 and 10,000 ordinary shares respectively.

Unicorn Industries: Mr. B. G. Ball-Green, director, on October 12 sold 21,450 shares.

Assan-Deans Holdings: Lawrence P. Deans Holdings has bought 20,000 shares and holds 458,052 ordinary shares (44.9 per cent) and 41,400 preference shares (27.79 per cent).

Walter Duncan and Goodricke—Imperial Group is interested in 70,250 shares (52 per cent). Also interested in this holding are ITC Pension Trust jointly with ITC Pension Investments.

Chloride Group—On February 7 Sir Alastair Pilkington, director, bought 2,140 shares at 90p.

Allied City Share Trust—Mr. A. Greenfield has sold 15,000 shares reducing his holding to 3,09 per cent.

United Spring and Steel Group—M. B. Westwood, director, has sold 40,000 shares at 27p.

Corn Exchange Co.—London Trust Co. now holds 200,000 ordinary shares (7.19 per cent).

Trust Houses Forte—J. S. Hollingshead, director, has sold 24,700 shares held as a member of the group share purchase scheme.

Usher-Walker—BTR states that recent purchases added to existing investment, which originated in 1972, have taken its holding to 147,000 shares (6.9 per cent).

F. S. Ratcliffe Industries—on February 6, West Bromwich Spring Co. bought further shares making holding 47,000 (more than 5 per cent).

Mining Supplies—Mr. A. Sope sold 150,000 ordinary shares on February 9. At the last balance sheet date, Mr. Sope, the chairman and managing director, held 5m shares.

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Gestetner in U.S. deal

GESTETNER, the office equipment company best known for its duplicating machines, has bought an 18 per cent share in a U.S. electronics company it was announced yesterday.

The purchase represents an attempt by Gestetner to increase the flow of electronics technology into its mainly electro-mechanical product lines.

Gestetner has paid \$8.2m for the holding the company called Scope which has an annual turnover of about \$80m in a variety of electronic products.

One of its main lines is in weighing machines for industrial and retail applications.

Gestetner is hoping the purchase may lead to some joint agreement between the companies, although Mr. David Gestetner, joint chairman, was not able to give any details yesterday. He said it was a strategic investment in a company which has tremendous expertise in applying modern electronics.

BMIT BUYS MORE DAVID DIXON

Birmingham and Midland Counties Trust has acquired a further 10,000 ordinary shares in David Dixon and Son (Holdings), the woolen cloth and hosiery maker. This gives a total holding of 510,000 shares (28.07 per cent). BMIT, the private company owned by Mr. Graham Ferguson Lacey and Mr. Cecil McBride, has been steadily increasing its stake over the past few months, but only long-term investment is said to be the aim.

Holt Lloyd in France Fabrics inquiry

Holt Lloyd International, the manufacturer of car-care products, has entered into an agreement to acquire 62 per cent of the French company Pro-Combur. The maximum consideration is \$863,000, of which up to \$245,000 will be in cash and the remainder in minority shares in certain E.L.L. European subsidiaries.

Pro-Combur, which operates from Paris and Brussels, manufactures and markets engine-care and car-care products.

Mr. Tom Heywood, chairman of Holt Lloyd, said the merger will accelerate H.L.I.'s development programme by the creation of much stronger marketing operations in the major European markets and by the availability of a modern manufacturing unit in France.

Mr. T. Heywood, Mr. P. Hannan and Mr. C. R. Hunt, directors of H. L. I. will join the board of Pro-Combur.

The agreements, which provide for completion by the end of February, 1979, have received approval from the French and UK authorities. H.L.I. has been advised in this transaction by the Compagnie Européenne pour le Développement Industriel et Financier (C.E.D.I.F.) of Brussels.

SEDGWICK FORBES

Further details of the rights issue by Midland Bank of 31.38 per cent of the enlarged capital of Sedgwick Forbes Holdings are expected to be available today when the relevant documents are likely to be passed. The rights issue has been underwritten.

The directors of Sedgwick Forbes say that, following the approval of shareholders at yesterday's extraordinary general meeting of the necessary increase to capitalise the merger of the company and Bland Payne Holdings has been completed.

The change of name and the proposed scrip issue will be considered at a further EGM today.

INTERIM RESULTS

ELECTRONIC MACHINE COMPANY LIMITED

The Group continued to trade profitably throughout the first half of the year, despite the cost of the surplus leasehold now sold (£15,000), and the interest cost of the rump overdraft of £1m and Panax (£25,000). However, the remaining surplus leasehold, the cost of which has already been provided in the 1977/78 results up to May 1979 (£70,000) may affect the current year's results if not sold by that date. Progress continues towards finalising the value of the Panax stock sold in 1978, and towards settlement of the Inland Revenue investigation into the affairs of the Group prior to July 1974.

While the Group has moved forward substantially in eliminating losses, reducing borrowings and increasing product based trading, we still have to overcome these problems but every effort is being made to ensure their final resolution in the coming months.

ELECTRONIC MACHINE COMPANY LIMITED

Interim Report for the six months ended 31st October, 1978

6 months to 31st October 1978 (unaudited) £'000

6 months to 31st October 1977 (unaudited) £'000

Year to 30th April 1978 (actual) £'000

Gross rents receivable 1,352 1,113 2,425

Net property income 1,154 922 2,006

Interest charges 469 300 871

Income from completed properties before taxation 685 542 1,135

Taxation 206 196 343

Income from completed properties after taxation 479 346 792

An industry still beset by doubt

BY DAVID LASCELLES IN NEW YORK

Mr. Thomas Barrow, the company's new chief executive

At a recent analysts' meeting. Mr. George Munroe, the chair-

ing market, while facing only smaller increases in their own wage bills and operating costs.

Dollar recovery steadies trading

BY JOHN EVANS

cent, had its price cut to 30 1/2 from the originally indicated par. This brought the yield up

100

Ruling holds up Tiger takeover of airline

BY JOHN WYLES IN NEW YORK

well as exclusive option rights, Tigerair said.

Tyco bid a legal challenge

BY STEWART FLEMING IN NEW YORK

appropriate documents with the Securities and Exchange Commission and complied with other

challenge GTE ahead by 15%

By Our Financial Staff

FI INTERN

Sonatrach raises loan for natural gas pipeline

INTERNATIONAL BOND SERVICE

Marathon Oil output up



Occidental Petroleum downturn

show a rise of 27 per cent to \$60.7m, with share earnings at \$2.93 against \$2.43 previously. The sales total of \$1.03bn showed a gain of 17 per cent. But the fourth quarter, which

leave of absence during the	183 5 84	100	86 1/2
investigation, undertaken to	Indonesia 7 84	100	87 1/2
investigate circumstances sur-	Kobe, City of 5 85	100	100 1/2
rounding a letter.	Mitsubishi Petro. 5 85	100	100 1/2
	New Zealand 6 87	200	99 1/2
	Nippon Steel 6 85	100	98 1/2
The letter was said to have	Nippon Tel. & T. 5 87	100	96 1/2
granted an option on behalf of	Nordic Inv. Bk. 6 86	60	97 1/2

AGA
AGA AB
US\$15,000,000

Term Facility

Provided by

Algemene Bank Nederland N.V.

Bank of America NT & SA

Midland Bank Ltd.

Quercus Handelsbanken S.A.

Agent
BANK OF AMERICA
INTERNATIONAL LIMITED

Upturn at General Signal

BUNDY CORPORATION		
Fourth quarter	1978	1977
	\$	\$
Revenue	49.3m	39.2m
Net profits	4.16m	3.09m
Net per share	0.57	0.49

Head of Wyly resigns

OSCAR MAYER			
First quarter	1978	1977	

U.S. QUARTERLIES

STURDY CORPORATION		
Fourth quarter	1978	1977
Revenue	49.3m	39.2m
Net profits	4.16m	3.62m
Net per share	0.67	0.48
Year		
Revenue	180.6m	155.1m
Net profits	15.4m	12.4m
Net per share	2.46	1.97
CONRAC CORPORATION		
Fourth quarter	1978	1977
Revenue	33.4m	32.2m
Net profits	11.25m	1.26m
Net per share	10.66	0.68
Year		
Revenue	129.1m	133.3m
Net profits	1.66m	6.49m
Net per share	0.63	3.07
Loss		
CUMMINGS ENGINE		
Fourth quarter	1978	1977
Revenue	42.6m	32.7m
Net profits	16.76m	12.89m
Net per share	1.93	1.45
Year		
Revenue	1.62bn	1.76bn
Net profits	64.4m	67.02m
Net per share	7.43	7.93
MCGRAW-EDISON		
Fourth quarter	1978	1977
Revenue	291.0m	257.8m
Net profits	15.47m	13.36m
Net per share	0.84	0.81
Year		
Revenue	1.15bn	1.04bn
Net profits	66.42m	57.23m
Net per share	0.84	0.80

OSCAR MAYER			
First quarter	1978	1977	
Revenue	\$34.0m	\$27.3m	
Net profits	10.57m	6.53m	
Net per share	0.75	0.94	
FURNAL COMPANIES			
Fourth quarter	1978	1977	
Revenue	\$3,976m	\$2,656m	
Net profits	453m	281m	
Net per share	1.12	0.70	
Year			
Revenue	\$16.7m	\$62.3m	
Net profits	180.7m	101.5m	
Net per share	4.17	2.57	
TELEPROMPTER			
Fourth quarter	1978	1977	
Revenue	\$2.3m	\$6.8m	
Net profits	4.0m	2.7m	
Net per share	0.24	0.18	
Year			
Revenue	148.8m	128.0m	
Net profits	12.7m	7.3m	
Net per share	0.76	0.48	
WILLIAMS COMPANIES			
Fourth quarter	1978	1977	
Revenue	\$40.6m	\$35.1m	
Net profits	11.37m	14.4m	
Net per share	1.05	0.53	
Year			
Revenue	1.56m	1.06m	
Net profits	12.65m	65.42m	
Net per share	4.08	2.44	

	Issued	Bid	Offer
SWISS FRANC			
STRAIGHTS			
Access 3/4 38	40	102	102 1/2
Amer. Exp. Int. 3/4 38	40	102	102 1/2
Arberg Tunnel 4 38	40	102	102 1/2
Austria 3/4 38	100	103	103 1/2
Brazil 4 38	100	103	103 1/2
Chase Manhattan 4 38	70	104	104 1/2
Commerzbank 3/4 38	100	103	103 1/2
Bankenkruse 3/4 38	80	102 1/2	102 1/2
BNDE 5 88	75	102	102 1/2
Commerzbank 3/4 38	100	103	103 1/2
Denmark-Mortgage 5 88	100	103	103 1/2
EIB 4 38	100	104	104 1/2
Eurobank 3/4 38	100	103	103 1/2
Finland 4 38	35	102 1/2	103
Finland 4 38	80	102	103
GZB 5 88	100	103	103 1/2
Japan 3/4 38	100	104	104 1/2
Malaysia 4 38	80	100	100 1/2
Manitoba 4 38	100	104	104 1/2
Merck 3/4 38	70	103	103 1/2
New Zealand 3/4 38	120	99 1/2	99 1/2
Norges Kono 4 80	100	104 1/2	105
Osaka 3/4 38	100	103	103 1/2
Oy Nippon 5 88	20	104 1/2	105
Saf. 4 38	100	103 1/2	104
Sandvik 5 88	65	103	103 1/2
Suisse-Alpine 4 38	100	103 1/2	104
Vorarlberg Kraft 4 38	100	103 1/2	104
World Bank 4 38	250	102 1/2	103
YEN STRAIGHTS			
Asian Dev. Bank 5 88	15	94 1/2	95 1/2
Bank of Japan 5 88	20	94 1/2	95 1/2
BPCE 6 4 80	30	97 1/2	98 1/2
Commerzbank 5 88	10	97 1/2	98 1/2
Finland 6 5 88	10	97 1/2	98 1/2
Finland 6 5 88	10	97 1/2	98 1/2
Finland 6 5 88	10	97 1/2	98 1/2

[illegible]

Companies and Markets **INTL. COMPANIES and FINANCE****GERMAN COMPANIES****BMW growth is well ahead**

BY GUY HAWTIN IN FRANKFURT

BAYERISCHE MOTOREN (BMW) has reported yet another satisfactory year. Cash sales were up by a fifth, and growth was only limited by the group's capacity to produce its high-performance cars.

The group is sitting on the fastest order book in its history, and customers are facing even longer waits for delivery of their vehicles despite an 11 per cent increase in volume output during 1978. Compared with 1977, orders last year were up 9 per cent.

Although Herr Eberhard von Kuenheim, BMW chief executive, declined to give details of earnings, profits are certainly satisfactory. No dividend forecast was forthcoming but holders can count on a repeat of last year's 18 per cent, unchanged from 1977, at the very least.

The car-producing parent's sales rose by 19 per cent to DM60bn (\$3.2bn) and those of the group as a whole edged only slightly with a growth rate of 17.5 per cent, reaching DM65.5bn.

Last year's performance far surpassed the group's own expectations: in May last year sales growth for 1978 was forecast at 10 per cent.

BMW has, therefore, once again turned in a performance which far exceeds the industry's average. Not only did unit production, at 321,000, rise far faster than the industry's average of 3 per cent, but domestic and overseas sales also forged ahead far faster.

Car registration in West Germany last year increased by 4 per cent, while those of BMW went up 10 per cent. Car exports dropped 2 per cent last year, but BMW's overseas shipment rose 14 per cent. In 1978 BMW's share of the West German car market increased to 5.9 per cent, yet its share of West Germany's total car exports amounted to 9 per cent.

Its cash sales growth was attributable not only to growing overall demand for its products, but also to the success of its newly introduced range of up-market models. "These have in-

creased cash sales at a far greater rate than unit output.

This year, with sales at the upper end of the range maturing, the group does not expect sales to rise so steeply. Even so, the group hopes to increase its market share — notwithstanding capacity utilisation running at 100 per cent. For the industry, as a whole, demand is expected to stagnate, albeit at the current high level.

BMW does not hold out much hope of more than marginally reducing the long delivery periods it is quoting its customers. Capital investment — which totalled DM 300m in 1978 and will total DM 600m in 1979 — is being channelled into improving and restructuring production. Altogether BMW plans to invest more than DM 5bn in the next five years.

Research and development is also high on the investment list, as its investment to safeguard the concern's future position. Under this heading comes the newly formed BMW-Steyr Motoren Gesellschaft — the joint

venture with the Austrian concern Steyr-Daimler-Puch — which will produce diesel engines.

Output from the Austrian-based concern will start in 1982, and the plant will produce newly developed diesel engines for cars, commercial vehicles and tractors.

Not everything in BMW's garden is rosy, however. The group is facing real problems on the motorcycle side — primarily a result of tough Japanese competition in important export markets, coupled with the increase in the value of the Deutsche Mark against the dollar.

Although sales in the home market were healthy thanks to the successful launch of a new range of small motor cycles, exports fell back by a massive 26 per cent. Herr von Kuenheim blamed much of the problem on currency problems. "With the dollar at DM 2.60 we can easily compete," he said. "But to-day it is at just over DM 1.80."

Exports worry Schering

WEST BERLIN — Schering AG, the chemical group, expects its 1978 results to be generally satisfactory but its export business is causing concern. Mr. Karl Otto Mittelsteneid, management board member, said.

The parent company turnover rose to a provisional DM 1.35bn (\$733m) last year, from DM 1.28bn in 1977, an above-average gain for the West German chemical industry, while world group turnover advanced to a provisional DM 2.22bn (\$1.2bn) from DM 2.13bn, he said.

Mr. Mittelsteneid did not give an earnings figure but said they did not match the trend in turnover. In 1977, Schering earned a parent company net profit of DM 59.5m and a world group net profit of DM 68.3m.

He said that the domestic part of last year's parent company turnover rose 11 per cent while exports gained just under two per cent, resulting in the export share of total parent company business slipping to 61 per cent from 63.5 per cent in 1977.

Agencies

Huels fears effect of raw material costs

BY OUR FRANKFURT CORRESPONDENT

CHEMISCHE WERKE HUELS, the key chemical arm of the giant Veba energy concern, yesterday confessed its inability to predict the likely course of 1979.

Rising raw materials costs, partly a result of events in Iran, and hefty increases in product prices have rendered the group's earlier forecasts "unrealistic," the company said.

The uncertainty follows a disappointing year for the group. A 4.5 per cent sales growth had been expected, but instead turnover of CVWE AG, the parent, fell back by 0.8 per cent while group sales went down by 2 per cent.

Cash sales in 1978 are likely to show a very steep rate of growth, according to Mr. Karl Moenkemeyer, Huels' chief executive. Prices for individual products could well rise between 30 and 40 per cent, he said.

Since October last year the spot price for naphtha had risen from \$183 a tonne to a figure at the end of January of \$280 a tonne. The price of benzol,

which in the final quarter of 1977 was fetching between \$430 and \$450 a tonne, had now reached \$530 on the free market, he said.

Although the price rises indicate that the chemicals companies can expect a better return per tonne for some products, there could be drawbacks. Mr. Moenkemeyer warned of the negative aspects of recent developments such as the Iranian crisis.

If 1979 is to be a year of rising prices this is a direct contrast to 1978 when costs rose and prices remained under pressure. Group turnover fell back from 1977's DM 2.74bn to DM 2.68bn (\$1.45bn), while the parent concern's sales dropped from DM 2.32bn to DM 2.30bn.

Volume output by the parent, on the other hand, rose by 9.9 per cent from an overall 2.21m tonnes in 1977 to 1978's total of 2.43m tonnes.

Earnings were sufficient to ensure a dividend, said Mr. Moenkemeyer, but the final dividend figure had not yet been decided.

Kloeckner sees big sales rise

DUSSELDORF — Kloeckner Werke AG sales in the first few months of its year, which began on October 1, may well be 30 per cent above the year-ago level. Mr. Herbert Glenow, chairman of the managing board, said.

In an interview with the magazine "Wirtschaftswache" he noted that since the beginning of the current year volume sales of rolled steels have risen, while capacity use has improved in both the rolled and crude steel sectors.

At the same time average percentage price increases since the beginning of the 1977-78 year have run into double figures, Mr. Glenow said.

He said that Eisenwerk Gesellschaft Maximilianhuetten mBH has been operating at a profit since August last year, helped by the recovery in the market for reinforced concrete bars.

He added that the merger between Kloeckner-Werke and Maximhuetten, which was completed at the beginning of this year, should result in annual savings of about DM 50m. Reuter

Ericsson reorganises in Brazil

BY WILLIAM DULLFORCE IN STOCKHOLM

L. M. ERICSSON, the Swedish telecommunications group, has relinquished control of its Brazilian subsidiary to Brazilian interests and has re-submitted a tender for a contract to supply electronic exchange equipment to the city of Sao Paulo.

The Cr 1.4bn (\$64.1m) capital stock of Ericsson do Brasil (EDB) is being reorganised into one-third ordinary shares and two-thirds preference shares without voting rights.

Ericsson will keep the preference shares while 51 per cent of the ordinary shares will be divided between the Monteiro Aranha Investment Company and Atlantica Companhia Nacional de Seguros, an insurance company associated with Brazil's largest commercial bank, Banco Bradesco. Monteiro Aranha is the main partner in

Brazil for Volkswagen. Other ordinary shares in EDB are held by Brazilian investors and Ericsson, which will retain 75 per cent of the total stock.

The restructuring of the EDB capital meets the condition laid down by Telebras, the State telephone company, that foreign suppliers should have only minority control of the contracting company. It lifts the disqualification placed on Ericsson last August after the company had been selected in June to negotiate an agreement covering the first 50,000 subscriber lines for a new telephone network in Sao Paulo as well as a letter of intent for a further 180,000 lines.

The bidding has returned to the position prevailing a year ago, when three companies were competing, Ericsson, ITT

through its Brazilian subsidiary, Standard Electrica, and Nippon Electric.

The value of the contract is between \$75m and \$80m. Far more significant is that the Brazilians will be choosing the system for their first computerised telephone exchange. The choice is expected to open the way for future contracts running into \$1bn or more.

Ericsson is competing with its AXE system which has already won key contracts in Saudi Arabia and Australia, while ITT is banking on its Metaco system and Nippon its D10. ITT ran into similar difficulties to Ericsson over "Brazilianisation" but is understood to have reorganised the capital stock of Standard Electrica and to have submitted a new tender last week.

Andresens Bank price decision delayed

BY FAY GJESTER IN NORWAY

AN OFFICIAL commission here has been asked by Norwegian Finance Minister Per Kleppe to postpone its decision on the "redemption" price of Andresens Bank, which has already seen its share price affected by news of poor 1978 results.

The commission is fixing redemption prices for the shares of Norway's 26 commercial banks after the introduction last year of a new "bank democratisation law." The object is to fix a buy-back price for bank shareholders, who might want to sell their shares to the state after democratisation — which means majority public control.

The price for Andresens was to have been fixed at a meeting of the commission on March 13.

The minister's move led to a further sharp fall in the price of the bank's shares, already affected by Andresens' preliminary statement for 1978, which announced heavy loss write-offs and no dividend.

In a letter to the chief advocate, who represents the state on the Price-Fixing Commission, Mr. Kleppe suggested that the losses written off last year must have been accumulating during 1975-77.

Under the new bank law, the commission fixes the redemption price for each bank's shares on the basis of the share's market price during these three years.

Mr. Kleppe says his ministry believes the State should examine this aspect of the

matter "very carefully" when presenting its views to the commission about an appropriate price for Andresens' shares.

"This requires a rather comprehensive job of analysis and investigation, which must necessarily take a certain amount of time," the letter states.

Andresens Bank says Mr. Kleppe's letter to the chief advocate is "a serious and completely unjustified insinuation," which has seriously damaged the bank and its shareholders.

In a letter to the Finance Ministry the bank denies that it rigged earlier results in order to avoid a fall in share prices.

The write-offs proposed for 1978 refer to circumstances which did not become clear until the course of that year," the bank says.

Sharp gains at Groupe Bruxelles Lambert

BY GILES MERRITT IN BRUSSELS

BELGIUM'S Groupe Bruxelles Lambert, the holding company which links the Bruxelles Lambert financial and banking interests, is shortly to announce a sharp rise in net profits and in its consolidated balance-sheet total.

Following a reorganisation in reporting periods throughout the Belgian group, the holding company is to inform shareholders that consolidated net income for the nine months up to September 1978, was Bfr 2.3bn (\$82m), and that the Groupe Bruxelles Lambert's consolidated balance-sheets now stand at Bfr 50bn.

The latest figures represent

only nine months, because all group companies have now changed their year end to September 30. But senior executives at Groupe Bruxelles Lambert point out that while comparisons with 1977 are complicated by the reorganisation, the latest figures should be set against comparable 1978 figures giving the overall holding company net earnings of Bfrs 1.1bn and a consolidated balance-sheet of Bfr 33bn.

Full preparation of the Groupe Bruxelles Lambert figures has yet to be finalised, in advance of the February 21 annual meeting, although it is expected that the group will

propose a net dividend of Bfr 90 per share for the nine months to September 30, which equals the full 1977 dividend.

In the meantime, Banque Bruxelles Lambert, which is Belgium's second largest bank, has revealed that its six month figures to September 30 were Bfr 131.4m, which at a level before tax and depreciation suggests a 70 per cent rise in profitability. Once again, assessment of the bank's performance is complicated by the change-over in accounting periods — the financial year end having been moved from March to September — but compared with the previous year the bank's balance

sheet rose 21.5 per cent to Bfr 526.1bn on September 30.

The latest figures to be published by the Bruxelles Lambert group are those of its industrial holdings concern, the Compagnie Bruxelles Lambert. After its takeover of the Compagnie Auxiliare Internationale de Chemin de Fer, in a deal which makes Bruxelles Lambert Europe's largest private owner of commercial railway rolling stock, the Compagnie Bruxelles Lambert's consolidated balance sheet has risen to Bfr 33bn from Bfr 16.8bn. Net profits for the period October 1, 1977 to September 30, 1978 stand at Bfr 969m.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

**SOCIETE NATIONALE DES INDUSTRIES DE LA CELLULOSE (SONIC)****U.S. \$52,000,000 CREDIT FACILITY**

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DECEMBER 1978

This announcement is made by Baring Brothers & Co., Limited on behalf of The Guthrie Corporation Limited.

THE GUTHRIE CORPORATION LIMITED**To the Ordinary Shareholders in The Guthrie Corporation Limited**

In Sime's letter to you of 10th February, 1979, nothing has been said to alter your Board's firmly held view that the acquisition of Guthrie by Sime would not be in the best interests of the Corporation or its employees and that the offer price of 425p fails to reflect the value of the Corporation.

WAIT TO RECEIVE
your Board's response which will be posted this week

DO NOT ACCEPT
Sime's offer

SIME CANNOT CLOSE
its offer on Friday, 16th February 1979. Under the City Code, you must be given 14 days' notice of Sime's intention to close its offer

The Directors of The Guthrie Corporation Limited (other than the Chairman, who is indisposed) have taken all reasonable care to ensure that the facts stated and opinions expressed above are fair and accurate and they jointly and severally accept responsibility accordingly

Confident despite exchange loss

SPB. Tel.: 01-628 6314
February 8, 1979
No 100.01
..... 07 25



Some diverse scaffolding for SGB

BY RAY MAUGHAN

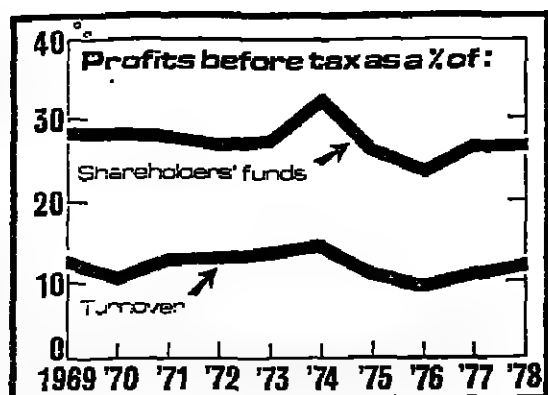
WHEN A company is almost totally reliant on one industry, its problems are had enough. When it holds a dominant share of a segment of highly cyclical business such as construction its position is even more precarious. Some 10 years ago, SGB Group sought to solve this problem through a programme of organic and acquisitive diversification and its recent results, culminating in profits of over £10m pre-tax for the first time, indicate that most of the right answers have been found.

At the end of the sixties, SGB was engaged almost entirely in the sale, hire and contracting of scaffolding. A ragbag of ancillary activities made only a negligible contribution to profits. Today, the group operates four major UK divisions and is taking an increasingly ambitious stake in overseas markets. New divisions take in timber and aluminium products, hire shops and mechanical plant hire which account for perhaps 50 per cent of domestic profits.

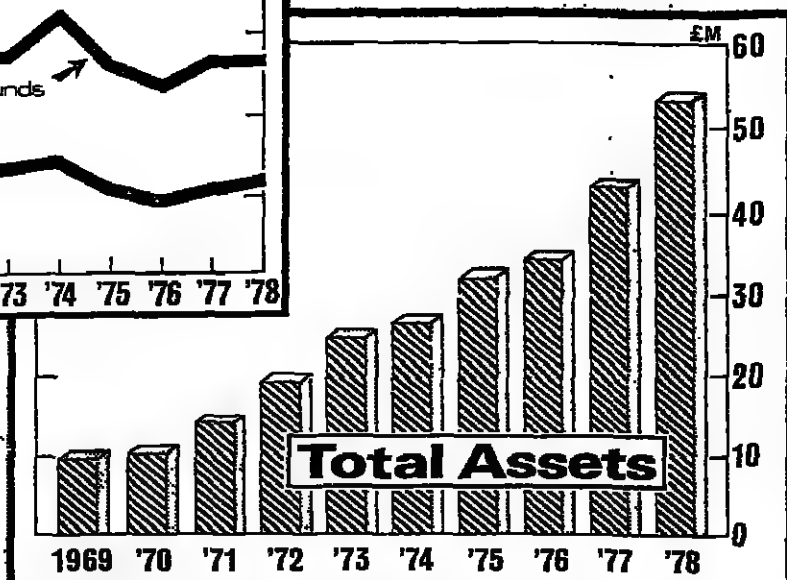
Not that its traditional scaffolding activities should be seen as a declining relic of an earlier age to be pruned, disbanded or disregarded. Far from it; SGB probably holds about half the market controlled by the independents and is one of three or four companies in a position to compete for really large contracts. And while the NEDO forecasts for new construction look gloomy, the scaffolding industry, at least, has enjoyed a stroke of luck.

Impetus

The enactment of new Health and Safety Acts in 1978 persuaded many contractors to put scaffolding work out to specialist sub-contractors rather than cope with stringent new legal requirements and SGB has been picking up a good slice of this new business. The group



SGB



believes that the full benefits of this legislation are only now starting to come through and some analysts have estimated that this new impetus could add five points to the industry's recent 3½ per cent growth.

At the same time SGB has developed a new prefabricated scaffolding system, "Cuplok," and, having scooped the prize for Building Innovation last year the group expects to challenge and overtake the market leadership currently held by Richard Costain's scaffolding and formwork subsidiary, Kwik-form.

But the group's efforts to protect itself from the sharp swings of the building cycle and, at the same time, find new growth areas has inevitably captured much of the City's attention. The task has been made easier by the high cash flows and the consequent ready flexibility of financial resources inherent in the scaffolding business.

That flexibility dominates the Board's diversification strategy, for any activity that ties up valuable capital in long lead times and high inventories will always be strenuously avoided.

The accounts published today for the year to end-September last give no divisional breakdown. But the returns at Companies House for the previous year revealed almost doubled profits of £1m from the Youngman Group subsidiary. Youngman has taken SGB into timber and aluminium access equipment systems building and fork truck hire and each of these broadly-related activities has shown a worthwhile improvement.

Contractors' Services Group (CSG), purchased in 1974 for £2.25m in cash, was the latest significant acquisition and forms the foundation of SGB's involvement in the mechanical plant

hire field. A resurgence in the demand for plant hire and the attendant upturn in margins have persuaded SGB to reinvest heavily in hire stock for the first time in the past few years, and the balance sheet shows a rise in stock levels from £22m to £33m. Finance has not been hard to find, for the adoption of SSAP 15 has freed some £6m of deferred tax while retentions last year climbed by £3m to £8.1m.

CSG has recently moved into the open-cast coal mining sphere through the acquisition of Lomoum Construction. "We identified open-cast coal mining some time ago as the one area we wanted to get into," says deputy chairman, Mr. Clive Beck, since it uses the same plant as CSG, which has a specialist interest in large operated plant used largely to remove unwanted material extracted in quarrying operations. The last of the four major

UK divisions, and potentially the most interesting if only because it brings SGB into contact with the consumer, is the HSS Hire Group. Taking in the hire of small plant such as power tools and other DIY necessities to the public, small builders and trade customers such as caterers and exhibitors, HSS achieves a rather higher margin than the other three sub-groups and looks set for significant expansion. SGB claims to have pioneered this market and the number of trading outlets, currently numbering 70, should be augmented by a further five branches this year.

The home market is still dominant, accounting for 85 per cent of pre-tax profits and 72.5 per cent of turnover last year. But overseas interests will receive much of SGB's expansionary effort this year. Continental operations are controlled under the umbrella of a 70 per cent owned holding company, Building Equipment Europe, which turned in pre-tax profits of £1.4m last year against £812,000.

A revival in West German construction prospects has tempted SGB back into the market after two earlier forays while the Dutch scaffolding and building equipment operations have succeeded in replacing declining orders related to super-tanker construction with more building work. Plant hire, a comparative newcomer to Holland, is seen as an area of considerable potential.

The French operation is now coming into its own after two or three years of heavy capital spending and start-up losses. The total investment in France will be lifted by around 50 per cent this year—largely represented by stock—as will the commitment to Australia where the contribution last time amounted to a £48,000 pre-tax profit against the previous

£192,000 loss. SGB has obviously suffered from the Australian construction depression over the last few years but the group is confident of an upturn from the resource-related industries and pins substantial hopes on the exploration of the North West shelf.

The 50 per cent stake in a New York-based construction equipment company suffered a small loss last time, through a construction industry depression on the Eastern Seaboard, and a recent export-led revival has been knocked smartly on the head by events in Iran. SGB's commitment to the Middle East is mostly confined to direct exports but the group does hold 49 per cent stakes in joint ventures in Saudi Arabia and the United Arab Emirates. "The UAE have been disappointing over the last year or so," Mr. Beck concedes, "and Dubai and Sharjah have been very overbuilt although Dubai has been stable."

The plant hire industry in itself is enormously fragmented, not least in its various treatments of depreciation charges. SGB takes the most conservative line in this respect since the provision covers replacement cost.

Given the 13.6p rise in stated earnings per share last year (adjusting for the adoption of SSAP 15 in both years) the group's diversification programme can fairly be said to be working. Although no significant individual acquisitions are planned, several smaller companies may be added to the corporate stable in the near future. SGB attaches considerable importance to its traditional activities in the UK, at the same time, much is expected of Continental Europe, and it would be surprising if the hire shops were not to become a familiar sight in many British High Streets.

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January 1979

THE CHARTER TRUST & AGENCY LIMITED

Managers: KLEINWORT, BENSON LIMITED

Extracts from the Report and Accounts for the year ended 30th November 1978

	1978	1977
GROSS REVENUE	£2,018,006	£1,452,746
NET REVENUE AVAILABLE FOR ORDINARY STOCK	£1,009,919	£849,955
EARNED FOR ORDINARY STOCK (Net)	2.53p	2.22p
DIVIDENDS ON ORDINARY STOCK (Net)	2.45p	2.15p
INVESTMENTS—Valued at 30th November		
Total value including net current assets (1977 liabilities)	£32,283,820	£31,044,143
ATTRIBUTABLE TO ORDINARY STOCK	£29,781,120	£27,442,533
NET ASSET VALUE per unit of 25p	74.4p	71.8p

Final Dividend 1.70p net per unit of Ordinary Stock payable 9th March 1979.

Annual General Meeting—20 Fenchurch Street, London EC3P 3DB Thursday 8th March 1979 at 2.30 p.m.

Sergeant J'n*k'n
was hit on the head

he lost his reason

After 5 years in the last war, after keeping the peace in Kenya, after seeing through the evacuation of Aden, Sergeant J'n*k'n was hit on the head. With a gun.

He lost his reason. He has been with us ever since he was invalided home. Sometimes in hospital, sometimes in our Convalescent Home—wherever he is, we look after him. We provide work in a sheltered industry, so that he can live without charity. One day, he'll probably enter our Veterans' Home for good, still thinking that the next man in the street is about to attack him. Every year brings in more and more deserving cases like Sergeant J'n*k'n. And every year our costs go up.

If we are to survive in 78 we must have more funds. We're doing everything we can, but in the end it depends upon what you can afford to give.

"They've given more than they could—please give as much as you can".

EX-SERVICEMEN
MENTAL WELFARE SOCIETY

37 Thurloe Street, London SW7 2LL. 01-584 8688.

SALES and INVESTMENT SEMINAR

February 16, 17 and 18 — 1979

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EXECUTIVE REALTY, INC.
3931 Whitman Ave. North, #803
Seattle, Washington 98103
(206) 432-2373 or 433-5498

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Substantial cash available. Preferably based in south of England. All sick retained. Write Box G 3263, Financial Times, 10, Cannon Street EC4P 4BY

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